

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Monday October 14 1985

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No. 29,752

What is behind the  
big spending at  
Daimler-Benz, Page 21

## World news

## Business summary

### U.S. to review missiles treaty

The Reagan Administration is to reconsider its claim that the development of space weapons such as those in the "Star Wars" Strategic Defence Initiative is authorised by the 1972 Anti-Ballistic Missile (ABM) Treaty.

The Administration modified its position after a hostile reaction from its allies, members of Congress and arms control experts.

President Ronald Reagan had said in his weekly radio broadcast last week that research and testing of SDI projects were permitted under the terms of the Treaty. Page 3

### Anti-missile clash

Dutch police said they arrested 26 anti-nuclear demonstrators after clashes at a base at Woensdrecht, southern Netherlands, where cruise missiles may be deployed if the Dutch Government decides to accept them.

### Bush in Peking

U.S. Vice-President George Bush arrived in Peking for the start of a six-day visit intended to strengthen trade ties between the two countries despite differences on Taiwan. Page 3

### Mandela release call

South Africa's main white opposition party, the Progressive Federal Party, and the African National Congress (ANC) issued a joint statement calling for the release of Nelson Mandela and other jailed dissidents after a day of talks in Lusaka, the Zambian capital.

### Poles vote

Solidarity voters Jacek Kuron and Zbigniew Romaszewski were detained by police for questioning as Polish officials reported a satisfactory turnout in the general elections which the banned trade union movement had attempted to boycott.

### W. German protests

West German unions representing nearly 6m workers today began a week of action in protest at the record unemployment level of 3.3m, climbing next Saturday with rallies in 16 cities.

### Tamil peace summit

Sri Lanka's peace talks on the communal violence involving the Tamil population depend on a meeting between President Jayawardene and Mr Rajiv Gandhi, the Indian Prime Minister, during the Commonwealth conference starting this week in the Bahamas, a Tamil leader said in New Delhi.

### Award for mayor

Jerusalem mayor Teddy Kollek was awarded a DM 25,000 (\$9,500) prize by the German Publishers' and Booksellers' Association for his efforts to create peace between Arabs and Jews.

### Air emergency

Several people were injured when a Kuwait Airways plane flying to Kuwait had to turn back to Bombay Airport for an emergency landing after detecting an engine fault.

### Minister attacked

Switzerland's Foreign Minister Pierre Aubert has been strongly criticised both at home and in Egypt for a statement earlier this month that Cairo had asked him to act as a go-between in the Middle East peace process.

### PLO low on funds

The Palestine Liberation Organisation is close to bankruptcy because some Arab countries have not made their promised financial contributions, a PLO official told a Qatari newspaper.

### Soviets unafraid

The AIDS epidemic scare which has swept the West is not a threat in the Soviet Union, according to a Soviet newspaper.

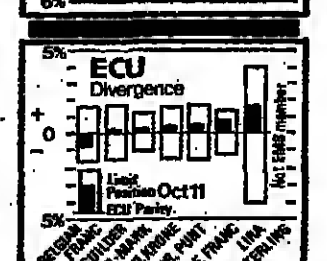
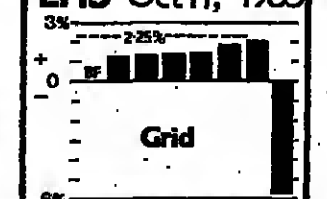
### Daimler and AEG link in major deal

DAIMLER BENZ, West German vehicles manufacturer, and AEG, electricals concern, are to be linked by a major industrial deal which the boards of both companies approved this weekend.

Details of the agreement will be announced at a press conference today in Stuttgart, but it is understood that Daimler is likely to have taken a majority stake in AEG. The price tag on this is an estimated DM 1bn (\$385m), and would create West Germany's biggest industrial enterprise. Page 15

### EUROPEAN Monetary System

Most currencies were a little weaker against the dollar, despite further central bank intervention. As the D-Mark lost ground to the dollar, so weaker members of the EMS recovered in terms of the D-Mark. The Belgian franc remained the weakest currency but was still comfortably within the divergence limit. Trading volume was lower than usual as markets awaited developments, following the meeting of finance ministers in Seoul.



The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency may move more than 2% per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.

U.S. Department of Transportation gave initial approval to the \$750m sale of Pan Am's Pacific operations to United Airlines, despite objections from other carriers. Page 19

ZIMBABWE has signed an agreement to buy 10 transport helicopters from Italy's Agusta company at a cost of \$10m.

U.S. banks' attempts to scrap the system under which all IMF creditors are obliged to put up cash for fresh borrowing by heavily-indebted countries, is in direct proportion to their existing exposures, have been rejected by other members. Page 19

INFLATION rate throughout the EEC should average less than 4 per cent next year, the lowest level since the late 1980s, according to Commission forecasts. Page 2

BRITISH Aerospace has finalised negotiations to sell India 11 Sea Harrier jump-jets and Sea Eagle missiles. The \$224m deal still needs Indian Cabinet approval. Page 4

MONTEDISON leading Italian chemicals group, has signed a five-year \$250m co-operation agreement with the East German Government. The agreement covers technology transfer as well as trade in chemicals. Page 4

PHILIP MORRIS, U.S. tobacco and beverages group, is bidding for full control of its quoted Australian subsidiary, which owns Ledmans, one of the country's leading wine producers. Page 21

VIRGIN, the British pop music and record group which also operates a transatlantic airline, is raising \$15m (\$21m) to finance expansion. Page 5

ASTRA, leading Swedish pharmaceuticals group, says its pre-tax profits will increase this year by 20 to 25 per cent, with an improvement of between 12 and 13 per cent in sales. Page 19

## French Socialists bury ideology and face the future

FRANCE'S ruling Socialist party quietly buried much of its ideological past over the weekend in an effort to project the more modernist image of a party in the main stream of the European social democratic movement, writes David Housego in Toulouse.

Drawing on the lessons of its four years in government and of its split with the French Communists, the party also for the first time began to define the conditions under which it might participate in a coalition government with groups from the centre or the right.

The changes were reflected in a policy motion adopted unanimously by the party at the end of its biennial congress yesterday. The motion commits the party to the concept of a market-oriented economy and re-emphasising French competitiveness, while providing a social welfare safety net, to protect the least well-off.

But the party avoided discussions

of details, and its future economic programme remains vague.

M. Michel Rocard, the Socialist leader who has pressed hardest for the changes in party doctrine, said afterwards that the party was no longer committed to two versions of socialism: "One in government, the other in opposition; one of management, the other of Utopia; one bound by the constraints of the day-to-day, the other condemned to the unreal."

He claimed the repeated applause at the congress for the Government's success in bringing down the inflation rate was "a clear sign of a cultural change in the party."

After months of internal squabbling, the Socialists celebrated their reform unity in a closing ceremony in which delegates cheered the party leaders who stood arm in arm on the rostrum clutching roses - symbol of the French Socialists. The congress is the last before the March parliamentary elections, and the party was visibly relieved to

end it on a note of harmony, before the battle for votes begins.

Despite this display of camaraderie the congress brought into the open the sharply conflicting ambitions of M. Rocard and M. Laurent Fabius, the Prime Minister, who is to be nominated as the party's future presidential candidate. M. Fabius in particular dealt M. Rocard a knife-blow in his speech which took delegates' breath away.

It was none the less M. Fabius who most successfully used the conference to re-establish his authority over the party - an authority that had been badly damaged by the Greenpeace affair. In a carefully prepared and delivered speech, he set the framework for the party's election campaign and made clear that it was he who would be leading it into battle.

He gave French backing to the idea of a European public works programme - aimed particularly at the transport sector - as a way of reinforcing international co-

operation and growth. In coded language designed to cut the ground from the right's denationalisation programme, he made clear that the Socialists were also prepared for public sector enterprises to be transferred to private ownership.

By contrast M. Rocard failed to translate fully into party terms the substantial gains he has made in the public opinion polls. He fluffed his major speech on Friday and only partially redeemed himself with a more successful performance on Sunday.

The shift in doctrine from the generous, open-hearted socialism with which the party came to power were reflected in its abandonment of the idea of consumer-led inflation as carried out in 1982. Its commitment to a more market-oriented economy was qualified only by proposals to establish a "minimum social guarantee."

Another area in which the party has changed is in accepting that there might be circumstances in

which it would participate in coalition after 1988. The situation envisaged is one in which the parliamentary right failed to get an absolute majority in the new assembly and the Socialists and the centre-right shared the common goal of excluding the extremist National Front.

The Socialists decided at the weekend that they would establish a "charter" of basic principles, which would set the basis of any coalition with other parties.

It remains to be seen, however, whether the charter will prevent renegade Socialists serving with right-wing governments - as some in the party fear - or alternatively be the rallying point for a new consensus on the centre-left.

The tentative acceptance of a possible link with centre or centre-right movements was accompanied by toughly-worded declarations that the Socialists would in no circumstances support a government of the right.

## Tokyo relaxes restrictions on trading in bond futures

BY ALEXANDER NICHOLL IN LONDON AND YOKO SHIBATA IN TOKYO

JAPAN is to relax tough curbs on futures trading following the launch of a financial futures market in Tokyo this month. A ban on residents trading on overseas futures exchanges will be lifted, and foreigners will have access to the new yen bond contract.

The changes could provide a significant boost to trading on U.S. and London exchanges as Japanese institutions hedge growing portfolios of overseas investments. They may also help to defuse pressure within the foreign futures industry.

The Chicago Board of Trade, which trades U.S. Treasury bond futures, has said it is considering the introduction of a yen bond contract.

Mr Robert Goldberg, its chairman, and Mr Brian Williamson, chairman of the London International Financial Futures Exchange (Liffe), are visiting Tokyo this week for talks with officials and financial institutions.

At present, only foreign branches and subsidiaries of Japanese banks and securities houses are allowed to trade on foreign futures exchanges, and must not act for Japanese residents or their own parent companies. Liffe has 23 Japanese bank

branches and four securities houses as members.

The Ministry of Finance has argued that since Japan did not itself have a financial futures market its residents would not have sufficient experience to trade such instruments abroad.

But following the launch of yen bond futures on the Tokyo Stock Exchange on October 18, the ban on banks and securities houses will be lifted by the end of the year. Japanese resident investors and companies are expected to be allowed to use foreign futures markets by next summer.

The new Tokyo contract, based on 10-year Japanese government bonds, will be open to 12 foreign securities houses and three banks as well as to Japanese banks and the exchange's 63 member-houses, which are all Japanese.

Securities houses will be able to take orders from foreign investors. Japanese investing institutions are expected to use the new market to hedge their expanding government bond holdings against fluctuations in interest rates.

There is heavy bond trading in Japan.

## Early poll lead for coalition in Belgium

By Paul Cheeswright in Brussels

BELGIUM'S centre-right coalition government was yesterday evening holding on to its majority as the first results of the general election became available.

Computer analysis after 10 per cent of the poll had been counted suggested that the ruling Christian Democrats and Liberals on both sides of Belgium's Flemish-French linguistic frontier had held off a challenge from the Socialists. They will have 113 seats out of 212 in the Chamber of Deputies, the analysis suggests. That would represent a gain of two seats.

Although in Flanders, the northern region of the country, the Socialist vote moved higher, the gains appeared to be at the expense not of the ruling Christian Democrats but of regional and minority parties. The Christian Democrats - the party of Mr Wilfried Martens, the Prime Minister - were polling surprisingly strongly.

At the same time, however the Flemish Liberals - the acknowledged weak link in the coalition, were losing ground.

In terms of the coalition's ability to hold its majority, such weakness could be offset by the expected strong showing of the Liberals in Brussels, where they are likely to emerge as the strongest party. The Socialists will, on the basis of the early results, remain the strongest party in Wallonia, the French-speaking area of Belgium.

But no results were complete for

Continued on Page 18

## Yugoslavs turn down U.S. plea over Palestinian

BY REGINALD DALE IN WASHINGTON AND JAMES BUCKTON IN ROME

YUGOSLAVIA last night rejected a U.S. request to detain Mohammed Abu Abbas, said by Washington to be the "mastermind" of last week's hijacking of the Italian cruise ship Achille Lauro, who was released from custody in Italy on Saturday.

The Yugoslav rejection came in the wake of a very sharp U.S. protest in Rome at the Italian decision to let the Palestinian go which contrasted with U.S. moves to soothe Egyptian outrage at the forcing down of its aircraft carrying the four hijackers by U.S. fighters on Thursday night.

The Egyptian Boeing 737 returned to Cairo yesterday from Rome, clearing the way for the return to Italy of the Achille Lauro, which had been held by the Egyptian authorities.

While the U.S. yesterday continued to express its public outrage at the Italian decision to let go the leader of the Palestine Liberation Front, a number of Administration officials said privately that they had not been too surprised at Italy's action.

Abu Abbas was aboard the Egyptian airliner forced down in Sicily and then flew to Belgrade after his release in Rome on Saturday.

Washington pledged to continue to "hunt down" Abu Abbas and any others responsible for the hijacking, in which an elderly American was murdered, despite his success in evading arrest in Italy and Yu-

goslavia. The U.S. had asked Yugoslavia to hold the Palestinian pending a formal request for his extradition.

Italy's action, took some of the shine from the success of the U.S.'s dramatic interception of the hijackers' airliner. It was particularly galling in that U.S. special forces were reported to have reluctantly allowed Italian carabinieri to take control of the Palestinians at the Sigonella base in Sicily, following a tense confrontation between the two countries' forces.

An "intelligence source" was quoted in the Washington Post as saying that the confrontation over the custody of the Palestinians nearly led to gunfire between the Americans and Italians before the Americans ceded control of the prisoners.

Mr Maxwell Rabb, the U.S. Ambassador to Italy, underlined the U.S. Government's displeasure yesterday during a two-hour meeting with Sig Giulio Andreotti, the Italian Foreign Minister.

After the meeting, Mr Rabb said that the decision of the Italian Government was "incomprehensible to the Government and the people of the U.S."

He said, however, that he was not "angry with Italy," and added that he hoped relations between the two countries would continue "on the

Continued on Page 18

## UK ministers meet to settle rift over spending priorities

BY MAX WILKINSON AND PETER RIDDELL IN LONDON

A SPECIAL committee of senior British ministers - known as the "Star Chamber" - will this week begin an intense series of meetings in an attempt to resolve the fierce battle between the UK Treasury and the Government's spending departments.

The Star Chamber will be attempting to cut the public spending bids, which are about £3bn (\$4.2bn) above the Treasury's target.

Senior ministers believe that only part of the gap is likely to be eliminated by the committee, headed by Lord Whitelaw. Difficult issues, such as energy prices, social security and housing are expected to require the personal intervention of Mrs Margaret Thatcher, the Prime Minister, on her return in a fortnight's time from the Commonwealth heads of government meeting in the Bahamas.

The Star Chamber will consider demands by the Treasury for an extra £300m to £400m contribution from the state-owned gas and electricity corporations to set against the bids for extra spending by government departments - which amount on some calculations to more than £4bn.

A big rise in gas prices is being considered by ministers as a way of ensuring a successful flotation of

British Gas, which is due to be privatised next autumn. Electricity prices would probably also rise for competitive reasons.

The gap between the Treasury and the spending departments is much larger than usual, but reflects the fact that the Treasury's Chief Secretary, Mr John MacGregor, was appointed only last month and has not yet had time to reach any formal agreements with spending ministers.

After taking account of informal deals, the Treasury is probably about £3bn adrift of its target of a £130bn spending total for 1986-87. It is preparing to find £1bn of that by reducing its reserve from a planned £8bn to £7bn.

A further £1bn or so might come from increasing asset sales above the planned £2bn. However, the Treasury would rather make room for tax cuts by keeping spending totals down to target.

In view of these heavy pressures on spending, the Treasury is under a strong temptation to squeeze more cash out of its two profitable nationalised industries - gas and electricity.

The electricity industry, which was scheduled to contribute more than £1bn this year, has been asked to find an additional £250m or so

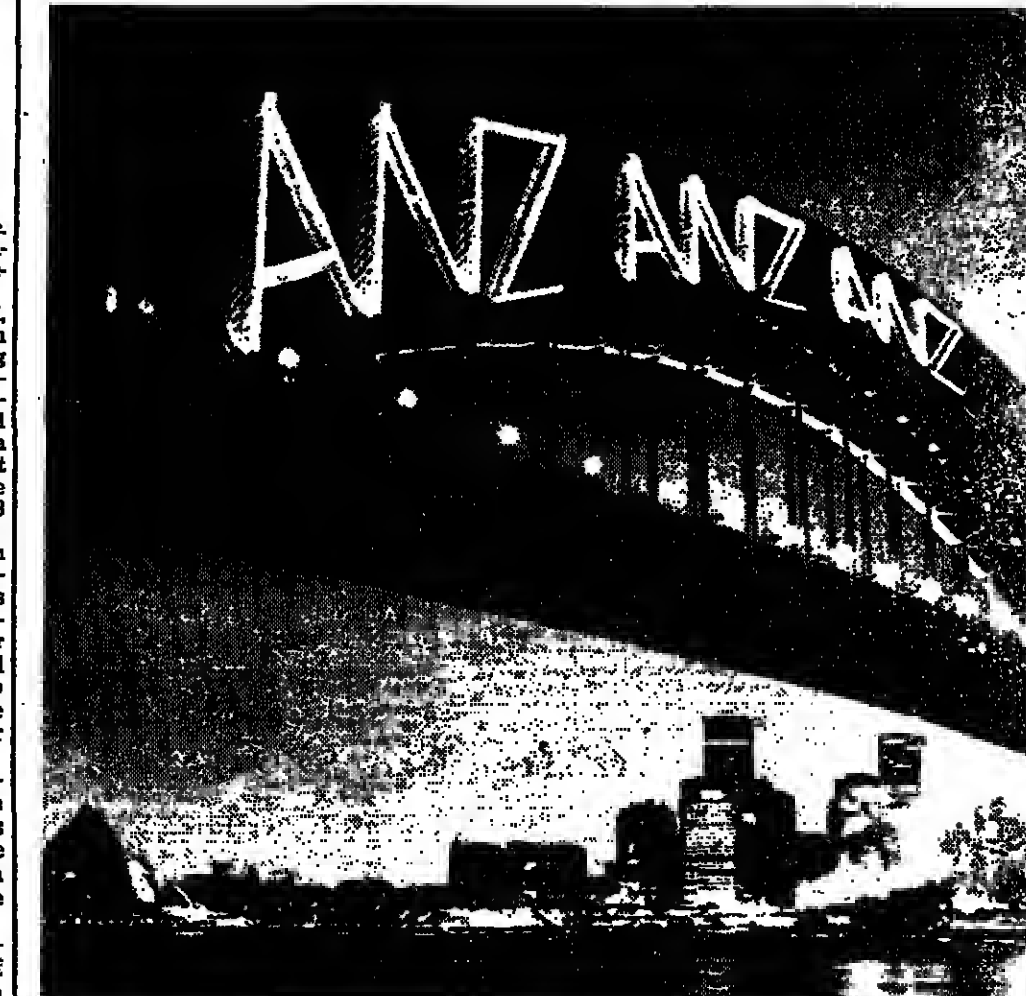
compared with next year's baseline. That would probably bring its contribution (negative external financing limit) to approaching £1.5bn.

The Treasury claims, as usual, that the extra can be found through increased efficiency and re-phasing of the investment programme (including coal stocks). But the industry believes extra price rises would be necessary. It has pencilled in a rise of about 5 per cent for next year. The Treasury's demands are the equivalent of about a further 3 percentage points rise.

Much of the argument will turn on the phasing of coal stock replenishment at power stations. There is still a residual feeling in the Treasury that the public should pay for some of that through a concealed so-called "Scargill surcharge" - to compensate for the losses in the miners' strike, led by Mr Arthur Scargill.

In the case of gas, the more important calculation is that a price rise would increase future profits and so raise the asset value of the corporation. That might have a significant gearing effect for the Treasury's finances in 1986-87.

Price rises in advance of privatisation might also ease the task of the regulatory body that is due to be set up for gas.



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## OVERSEAS NEWS

# Greeks seek big cut in current account deficit

BY ANDRIANA IERODIAKOU IN ATHENS

THE GREEK socialist Government, which on Friday devalued the drachma by 15 per cent and introduced a bank deposit on a range of imports has said it hopes to reduce the country's current account deficit to \$1.6bn by the end of 1987, with an intermediate goal of \$2bn by the end of next year.

Mr Costas Simitis, the Economy Minister, admitted following the devaluation that the current account deficit is expected to reach \$2.3bn this year. The Government's target was \$1.7bn. The deteriorating balance of payments picture reflects a continued decline in vital invisible earnings from shipping and immigrant workers' remittances, along with an increase in imports and a decrease in exports.

The minister did not rule out a further slide in the drachma's value, depending on the competitiveness of the Greek economy.

The Government also hopes to trim the public sector deficit (expected to top 15 per cent of GNP this year) by four percentage points by the end of

1986. Friday's measures included a watering down of the system of partial wage indexation. The Government has also said it intends to limit public spending drastically in the 1986 budget.

Friday's austerity package, of which the devaluation was one part, was not unexpected. As early as the end of August, Mr Andreas Papandreu, the Prime Minister, had warned that stabilisation measures were needed to stem rising foreign borrowings caused by runaway current account deficits, coupled with declining private capital inflows.

According to the Bank of Greece, the foreign debt virtually trebled to \$12.356bn between 1978 and the end of 1984. Independent estimates placed Greece's foreign debt at more than \$18bn at the end of last year.

According to Mr Simitis, Greece has held consultations with the European Commission about the new import deposit requirement, whose purpose is to restrict import activity.

## Turnout in Polish vote disputed

By Christopher Bohinski in Warsaw

POLES VOTED yesterday in the first parliamentary elections since martial law was imposed and Solidarity banned four years ago.

The Government and Mr Lech Walesa, the Solidarity leader, made conflicting claims about the turnout. Solidarity which had urged people to boycott the elections, says it will verify independently the results announced by the Government.

The elections provide Poles with the minimal choice of 320 officially approved candidates for 410 seats, with a "national list" of 50 leading politicians to be approved by the authorities.

Mr Jerzy Urban, the government spokesman, claimed early in the voting yesterday that attendance was slightly higher than in local government elections a year ago when the government sold 75 per cent voted.

Mr Walesa claimed that over 50 per cent would boycott the elections in Gdansk.

In Warsaw, where strikes were overcast and the wind cold, police patrols kept close watch on polling stations to deter Solidarity supporters from distributing leaflets.

## PERMANENT REPRESENTATIVE TO EEC RETIRES

# Britain's budget-battler quits field

BY QUENTIN PEEL IN BRUSSELS

BRITAIN'S formidable permanent representative to the EEC in Brussels, Sir Michael Butler, must have appreciated the timely farewell gesture made by the European Commission last week.

On the eve of his retirement, the Commission published a "rectifying letter" to the 1986 Community budget, showing that the UK would get back an extra Ecu 264m (£150m) in reduced budget contributions—thanks to the deal agreed at last year's Fontainebleau summit.

There is very little any other member state can do about the matter, for the Commission is simply applying the letter of the Fontainebleau agreement for which Sir Michael, as much as any other person, was responsible.

As the permanent representative since 1979, when Mrs Thatcher made her famous demand in Dublin for a budget refund, he had to lead the battle through the intricacies of EEC budget theory and practice, and against the entrenched positions of both net beneficiaries from the budget, and true believers in maintaining the traditions of Europe.

It was not a battle which won him many friends, although he did earn considerable respect.

He left Brussels at the weekend convinced that the British budget deal would stand the test of time—for, by 1987, when it has to be renegotiated, France

and West Germany will also be substantial net contributors to EEC spending, with every interest in keeping that situation under control.

As an intellectual master of detail, and with a capacity for a clear and logical analysis of the most complex technical issues, Sir Michael was in many ways ideally suited to the grindstone of Brussels diplomacy.

His very dry and decidedly Wykehamist sense of humour, backing up a distinctly British view of the Community as above all a common market for the exchange of goods and services, was on occasion lost on his Continental colleagues.

"You cannot think of a reform which will not leave the European Parliament cruci-

trated," he remarked recently, about attempts to give MEPs more authority. "That is their role."

The thoughts of Sir Michael on all the years of British membership of the EEC are likely now to receive a wider audience, for he is writing a book in which he promises not to be dull, but to reveal some of the cut and thrust behind the Brussels barricades.

His successor in Brussels, Mr David Hannay, is a fellow product of Winchester and Oxford, whose expertise in the intricacies of EEC affairs is probably second only to Sir Michael's. But he, at least, may not have quite such a bloody budget battle to fight again.

## Eureka projects need FFr 50bn in funding

BY PETER MARSH IN LONDON AND DAVID MARSH IN PARIS

A TOTAL of about FFr 50bn (€4.4bn), half of it from government sources, will be needed to back projects in Eureka, the proposed pan-European research programme, according to M Yves Sillard, director of Eureka programmes at the French Research and Technology Ministry.

M Sillard says the cash should be spent on individual projects, each of which could involve spending of between FFr 50m and FFr 2bn, over the next five or six years.

The funding of Eureka, which France proposed earlier this year to knit together European efforts in areas of strategic research such as transport systems and elec-

tronics, is the subject of a conference today in London attended by 18 European nations.

While France has said it will make available FFr 1bn for Eureka projects the British Government, which is hosting today's meeting, is reluctant to discuss the details of financing the programme.

Although welcoming the scheme's strategic goals, Britain says it would not provide a new source of public funds to aid Eureka. It will instead rely on private organisations, such as City institutions, to provide finance for ventures that involve British companies.

Today's meeting is intended to explore the ground for participation in funding by private groups. Each country is expected to send two delegates, one from industry and the other from the banking world.

The 18 countries due to attend the meeting, which is a prelude to a ministerial conference on Eureka in Hanover early next month, are Britain, France, West Germany, Italy, Luxembourg, Ireland, Belgium, the Netherlands, Greece, Denmark, Portugal, Spain, Finland, Norway, Sweden, Austria, Switzerland and Turkey.

The exact form Eureka will take is still somewhat hazy. Key issues still to be resolved include:

● Availability of state finance. British companies such as Thorn EMI and GEC and others elsewhere in Europe are worried that they may be put at a disadvantage by entering research consortia in which partners receive state funds while they have to ask the private sector for money.

● Nature of projects. Some countries appear to favour product-oriented research schemes, aimed at involving groups from different countries in the development of, for instance, new supercomputers or medical lasers.

An alternative view, espoused by the British Government, is that Eureka should support only "infrastructure" projects—for example high-speed trains or radio-navigation systems for road vehicles—that are relevant to the whole of Europe and which involve a broad mixture of technologies with commercial relevance.

The role for financial institutions. Most observers think such organisations would be most reluctant to back projects at an early stage of research. They may, however, be prepared to support development activities which seem likely to provide products within, say, a couple of years.

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## Poorest nations fail to win promises of increased aid

BY WILLIAM DULFORE IN GENEVA

THE WORLD'S poorest countries have failed to win firm pledges that the leading industrialised nations will step up annual aid flows to 0.15 per cent of their gross national products.

A two-week conference called to review progress in a United Nations programme for the 36 least developed countries (LDCs) ended Saturday with an appeal to donor countries to "make every effort necessary" to meet the 0.15 per cent target or to double aid allocations compared with the 1976-80 period.

Both the U.S. and Britain dissociated themselves from the appeal. The U.S. said the target set up false expectations and led to bad development policy management for both donors and recipients.

The Substantial New Programme of Action for the "Fourth World" countries adopted in Paris in 1981 aimed at doubling their national incomes during this decade. It assumed an annual growth of 7.2 per cent in their gross domestic product.

The growth rate recorded in 1982 and 1983 was only 2 per cent a year, which against an annual population increase of 2.6 per cent, demonstrates an actual decline in GDP per

capita. Current per capita income of the 300m people concerned is estimated to be only 60 U.S. cents a day.

The LDCs' foreign debt had reached \$35bn by the end of 1983. The International Monetary Fund, noting that the debt servicing ratio had soared to 39 per cent, reported to the conference that there was little prospect of them returning to "balance of payments viability" and "satisfactory" rates of economic growth in the foreseeable future.

Some \$2.9bn of the LDCs' development aid had been cancelled and the conference urged other donor countries to follow suit.

Six countries—Belgium, Denmark, France, the Netherlands, Norway and Sweden—have fulfilled the 0.15 per cent aid target but the average for the industrialised countries has been stagnant at 0.08 per cent of GNP from 1981 to 1984.

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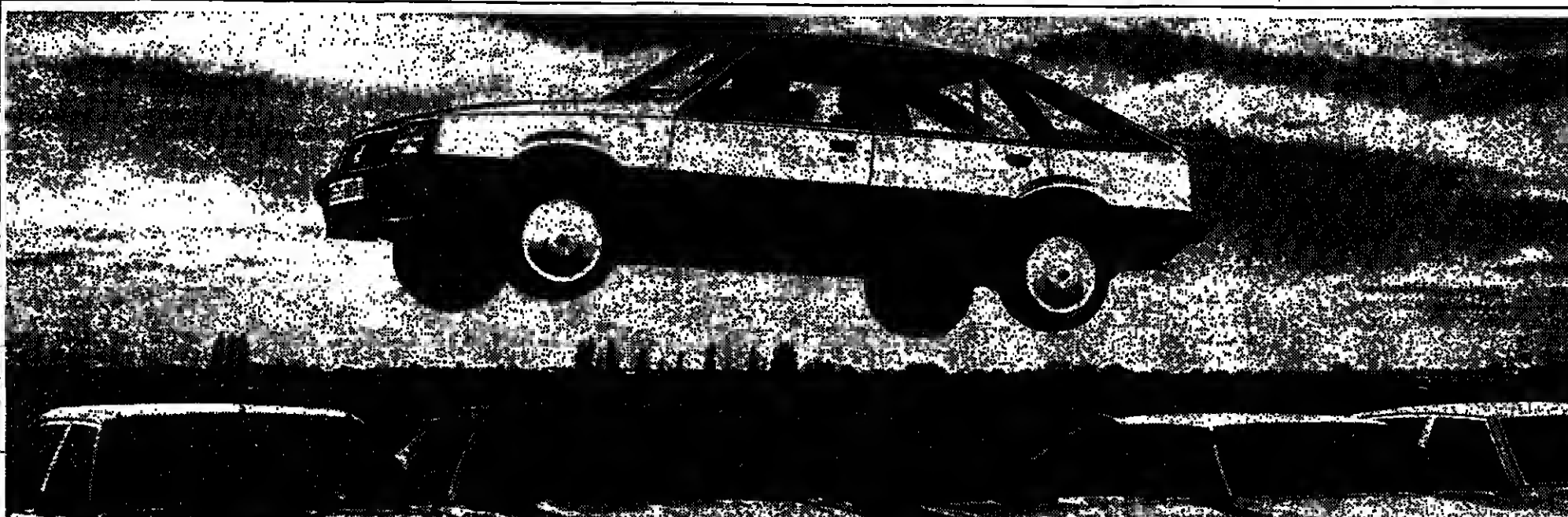
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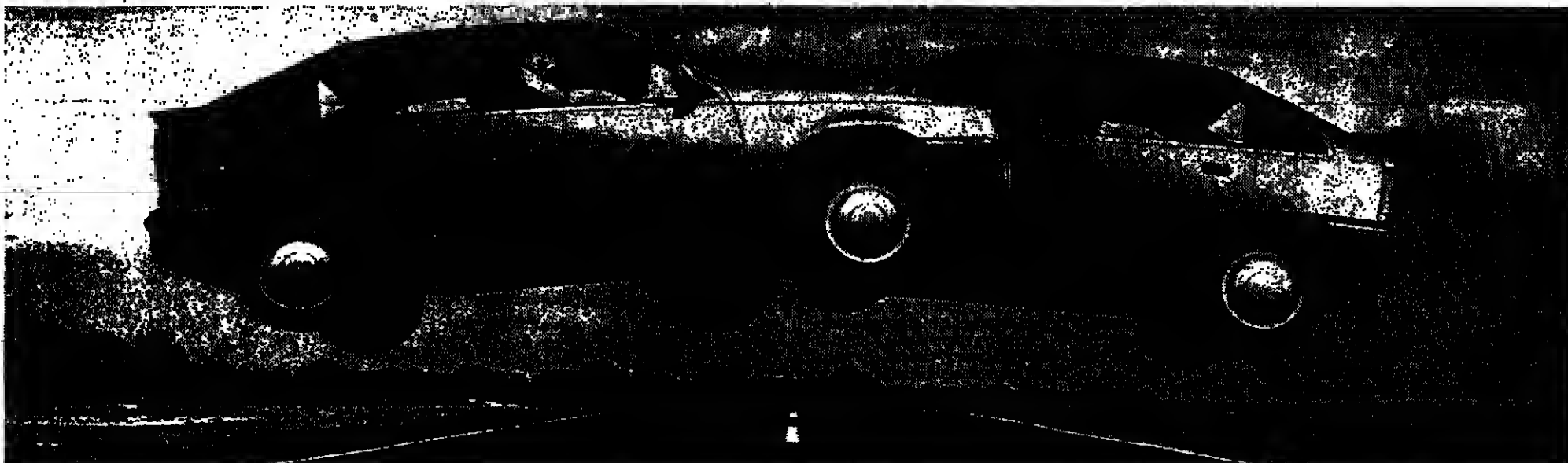
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## OVERSEAS NEWS

# U.S. to review interpretation of ABM treaty

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE REAGAN Administration is to take another look at its latest claim that the development of new defensive space weapons is fully authorised by the 1972 anti-ballistic missile (ABM) treaty following a hostile reaction from U.S. allies, members of Congress and arms control experts. U.S. officials said at the weekend.

President Ronald Reagan persisted with the administration's new interpretation of its weekly radio broadcast on Saturday stating that both research and testing under his Star Wars programme were "within the terms" of the treaty. Several administration officials, however, appear to be concerned at the outcry that this line has provoked just five weeks before Mr Reagan's summit meeting with Mr Mikhail Gorbachev, the Soviet leader, in Geneva.

The new interpretation was heralded just over a week ago by Mr Robert McFarlane, Mr Reagan's national security adviser, who said in a TV interview that research, testing and deployment of defensive weapons involving new physical concepts, were approved by the treaty and that only deployment was forbidden.

The Administration's position had previously been that the Star Wars programme was justified under the treaty because, for the time being, it involved only research. It was acknowledged that the programme might come up against treaty restrictions in future years, as testing and development proceeded. Some officials had even suggested that the treaty might have to be amended.

The treaty specifically prohibits the "testing, development and deployment" of space-based, sea-based, air-based or mobile land-based ABMs, although research is permitted. Mr McFarlane's view, however, appears to be that there is a loophole in the form of "an agreed set of principles" attached to the treaty which permits the research and testing of systems based on "new principles." That, he says, means systems other

than the ground-to-air missiles which were the treaty's main concern at the time.

U.S. officials who support this line also argue that a close review of the actual negotiating record, carried out in recent weeks in Washington, supports their interpretation. The record shows, too, that the Soviet negotiators did not intend to accept limits on testing and development of "exotic" new systems, such as those foreseen under the Star Wars programme, they say.

This interpretation, however, has been strongly contested by Mr Gerard Smith, who was the treaty's chief U.S. negotiator, and has led to considerable anxiety in the NATO alliance. Mr Paul Nitze, Mr Reagan's senior arms control adviser, was reportedly questioned sharply on the weekend to get his interpretation of the treaty straight.

Mr George Shultz, the U.S. State Secretary, is expected to face similar questions at Tuesday's special pre-summit of the NATO Council in Brussels.

Peter Bruce adds from Bonn: Herr Hans Dietrich Genscher, the West German Foreign Minister, reacted sharply at the weekend to the latest interpretation of the ABM treaty.

Bonn is on the verge of formally joining the research programme into Star Wars. Herr Genscher has long been critical of the programme. However, of the programme, however, but has managed to get Chancellor Helmut Kohl to agree that West Germany should not become involved in anything which would contravene the ABM accord.

Bonn's interpretation of the treaty is that it does not more than allow research into anti-ballistic missile systems like the one envisaged in the Star Wars programme, and Herr Genscher warned on Saturday that "I do not think it would be good if one were to alter this interpretation," he said, "a wall of fire" needed to be drawn between research and development.

## China set to press trade issues during Bush visit

BY OUR PEKING CORRESPONDENT

THE U.S. Vice President, Mr George Bush, arrived in Peking yesterday for a goodwill visit, giving Chinese officials an opportunity to twist his arm over proposed protectionist legislation in the U.S. and to continue their diplomatic strategies of courting both superpowers, while embracing neither.

Mr Bush is an old China hand, having headed the U.S. liaison office in Peking in the mid-1970s before the U.S. and China established formal diplomatic relations.

The Vice President's itinerary includes a call on his former Chinese language teacher, here. He will also meet with Li Xianhai, the Chinese President, who visited the U.S. in July, and Premier Zhao Ziyang.

Trade and Taiwan are the issues most likely to cause disagreement during the visit. Diplomats here have observed that Taiwan has been elevated to the status of "obstacle" by Chinese officials in assessing

the development of Sino-U.S. relations.

Chinese interest in the reunification of Taiwan has intensified since the settling of the Hong Kong question. The more the Chinese press the reunification issue, the more obvious the differences in the Chinese and U.S. stances will become.

The Jenkins Bill will be on top of the list of trade concerns to be raised by the Chinese, who would be hard hit by the Bill's aim to curb the indirect export of textiles. The Chinese estimate that the textile restrictions included in the Bill could cost the country \$900m.

A fundamental problem in the trading relationship is that the two countries cannot agree on who has the deficit, and both cite a deficit as a justification for seeking trading reforms.

The U.S. is looking to expand its commercial presence in China. Before his arrival Mr Bush said the visit would be an opportunity to press for U.S. participation in the Chinese modernisation drive.

# Howe to see PLO delegates as Israeli anger mounts

BY OUR MIDDLE EAST STAFF

SIR GEOFFREY HOWE, the British Foreign Secretary, is to meet two members of the Palestine Liberation Organisation's Executive Committee today in the face of intensified Israeli anger following the hijack by terrorists last week of the Achille Lauro cruise liner.

Yesterday the Foreign Office confirmed that the talks would go ahead as planned with the Rev Elias Khouri, exiled Anglican Suffragan Bishop of Jerusalem, and Mr Mohammed Milhelm, expelled mayor of Haifa on the Israeli-occupied West Bank.

They are members of a joint Jordanian-Palestinian delegation invited by Mrs Thatcher

after talks with King Hussein in Amman last month. It also includes Mr Abdul-Wahhab Majali, one of Jordan's three Deputy Premiers, and Mr Tahir al-Masri, the Foreign Minister, who is of Palestinian origin.

Coming so soon after the Achille Lauro affair the talks are bound to cause Mrs Thatcher some embarrassment given the strength of support for Israel on both sides of the House of Commons.

Yesterday Sir Geoffrey defended the decision to hold the meeting saying: "We think that if we are to have a chance of bringing to an end the continuous conflict between

Israel and the Palestinian people—on the basis that Israel's right to exist and to security is accepted without question, and on the basis that the Palestinians' right to self-determination is accepted—then we have to encourage those men who favour negotiation and moderation and who repudiate violence."

At the time the invitation was issued Mrs Thatcher justified it with the assertion that both had publicly condemned the use of violence and accepted UN resolutions affirming Israel's right to exist.

In practice, neither is believed to have repudiated what the

Palestinian movement calls the "armed struggle."

Yesterday on the eve of the talks the Israeli Government made renewed efforts to discredit Bishop Khouri and Mr Milhelm.

In Jerusalem information officials showed the foreign press archive film in which Bishop Khouri admitted to having passed on explosives to resistance elements which had received in a consignment of medicines. Before deportation he was accused of involvement in a bomb blast at a Jerusalem supermarket in which two people were killed and eight wounded.

Mr Milhelm was expelled after a 1980 terrorist attack in Hebron in which six Jewish students were killed, but the action taken against him seemed to observers to be arbitrary.

Yesterday Mr Michael Latham, chairman of the Conservative Friends of Israel (of which Mrs Thatcher is a member), described the meeting as "useless" because it would not advance the peace process and "dangerous because it confers spurious respectability on an unrepentant organisation which embraces some of the world's most violent killers."

Mr Feisal Awaidi, PLO representative in London, said that the two men, like the organisation, had renounced international terrorism, but as members of the Executive Committee could not abandon the principle that "we will fight to liberate our land unless a peaceful settlement is in the offing."

Meanwhile, 51 U.S. Congressmen have urged Mrs Thatcher to drop the recently concluded deal worth about \$40m under which the UK is to supply Saudi Arabia with 72 advanced Tornado ground attack and interceptor aircraft. In a letter to her, they said that the sale would escalate the Middle East arms race.

## ANC hails opposition group's visit

By Patsi Waldmeir in Lusaka

THE visit by the leader of South Africa's white parliamentary opposition and party colleagues to Lusaka for unprecedented talks with the African National Congress was hailed yesterday by the ANC secretary general as a step to "broaden the anti-apartheid base" in South Africa. However, it was clear that the two sides had found little common ground on the central issue of how apartheid should be dismantled.

Both Dr Frederick van Zyl Slabbert, the leader of South Africa's Progressive Federal Party, and Mr Alfred Nzo, ANC secretary general, stressed the "extreme usefulness" of the talks when they addressed a joint Press conference yesterday following talks on Saturday which were said to have been cordial. The tone was in sharp contrast to that adopted by the ANC in the past when it has bitterly attacked Dr van Zyl Slabbert as too moderate.

Dr van Zyl Slabbert, who headed a four man PFP delegation, is understood to have solicited the views of the ANC on its willingness to participate in a broad-based national convention "to work out a constitution for a 'united non-racial and democratic South Africa'."

The PFP and Chief Gatsha Buthezi, whose Inkathathe movement is accused by the ANC of collaborating with the apartheid authorities, have recently formed a "convention alliance" to promote the idea of a negotiated settlement to the South African crisis through a national convention.

The ANC, the main exiled nationalist movement fighting white rule in South Africa, told the PFP leader it had no intention of participating in the convention now. Mr Nzo said, however, he would not rule out negotiations "for all time" and is understood the ANC executive will discuss the matter further.

Mr Nzo made it clear that Chief Buthezi's participation in the PFP-backed convention alliance is a major barrier to ANC participation.

Dr van Zyl Slabbert, offered to brief President P. W. Botha on the outcome of the talks. Asked what his meeting with the ANC could be expected to achieve, he said it was his party's role to try to bring about a "change of attitude" among whites and implied that a better understanding of the objectives of the ANC would help.

The two sides said they had differed on the issue of the use of violence and the use of economic sanctions to bring about fundamental change in South Africa. They left the door open for possible future talks.

## INDIAN P.M. TO MEET THATCHER BEFORE COMMONWEALTH CONFERENCE

BY ROBERT MAUTHNER IN LONDON AND JOHN ELLIOTT IN NEW DELHI

MR RAJIV GANDHI, the Indian Prime Minister, who begins a two-day official visit to Britain today, will try to persuade Mrs Margaret Thatcher, the Prime Minister, to take a tougher stand on sanctions against South Africa at the Commonwealth Heads of Government meeting opening in Nassau on Wednesday.

He will also urge Mrs Thatcher to take a stronger line against Sikh extremists living in Britain who are calling for the creation of an independent Sikh state called Khalistan in the northern Indian state of Punjab.

India, together with most of the black African states, Australia and Canada, believes that the Commonwealth should adopt a series of economic sanctions against South Africa, to force it to abolish the system of apartheid. Before coming to London, Mr Gandhi described Britain as "the odd one out" on South Africa, among the Commonwealth members.

Though Britain has adopted



Mr Gandhi: Britain 'the odd one out'

reaching economic sanctions. President Julius Nyerere, of Tanzania, has proposed that these should include a ban by Commonwealth countries of South African agricultural exports and the cutting of civil air links with Pretoria.

Mrs Thatcher, however, is expected to resist the call for economic sanctions in her talks with Mr Gandhi at Downing Street today and tomorrow, on the grounds that they would harm the black community more than the white, would damage neighbouring black economies, and would stiffen Pretoria's resistance to change.

On the question of Sikhs in Britain, Mr Gandhi is especially concerned that the activities of these extremists, who have little support in India, should not

help of the U.S. and India's concern about the international monetary system.

India will also urge the UK to do more to correct a trade imbalance between the two countries. Last year Britain's exports to India totalled \$781m and its imports \$571m, leaving a \$210m gap which is widening this year because UK exports have risen 21 per cent in the first eight months.

Mr Gandhi may also mention his Government's concern about a six- to nine-month delay in the construction of a power station at Rihand in northern India by Northern Engineering Industries of the UK under a £230m turnkey contract.

The UK gives India £110m in aid grants a year, more than it provides for any other country and more than India receives from any other country. It also has more industrial joint ventures — some 1,800 — but in the past few years the U.S. and West Germany have introduced more new ventures.

## Mitterrand on tour of S. America

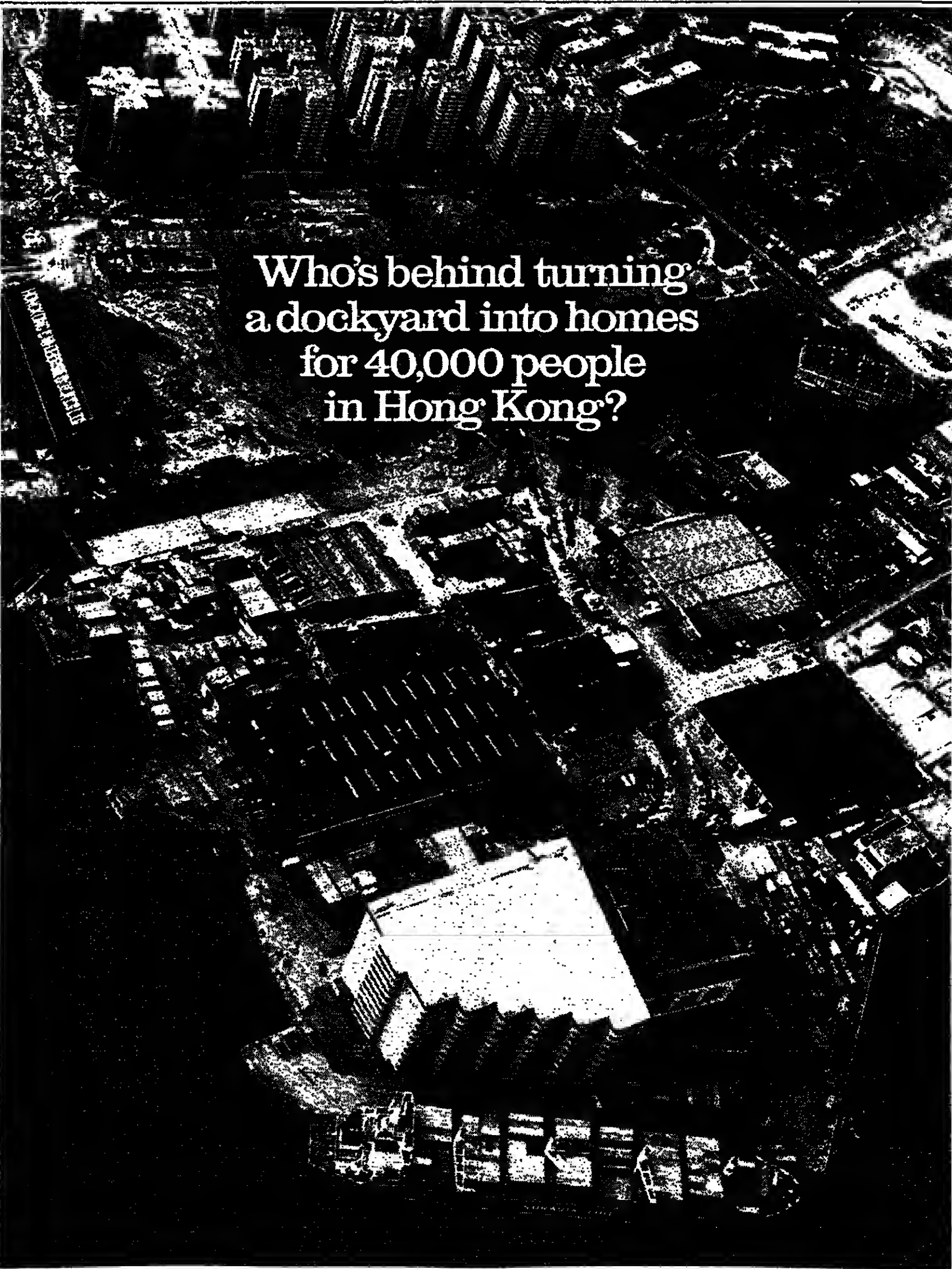
President Francois Mitterrand of France, who starts a tour of South America today, will renew his call for change in the world monetary system and condemn demands made by the International Monetary Fund (IMF) on developing nations. French officials said. Renter reports from Brasilia.

M Mitterrand arrives in Brazil today, where he will spend four days before flying on to Colombia.

France considers that Latin American nations, saddled with a \$360bn foreign debt, should not be forced to repay their debts at the cost of poverty and stalled economic development. French diplomats said in Brasilia.

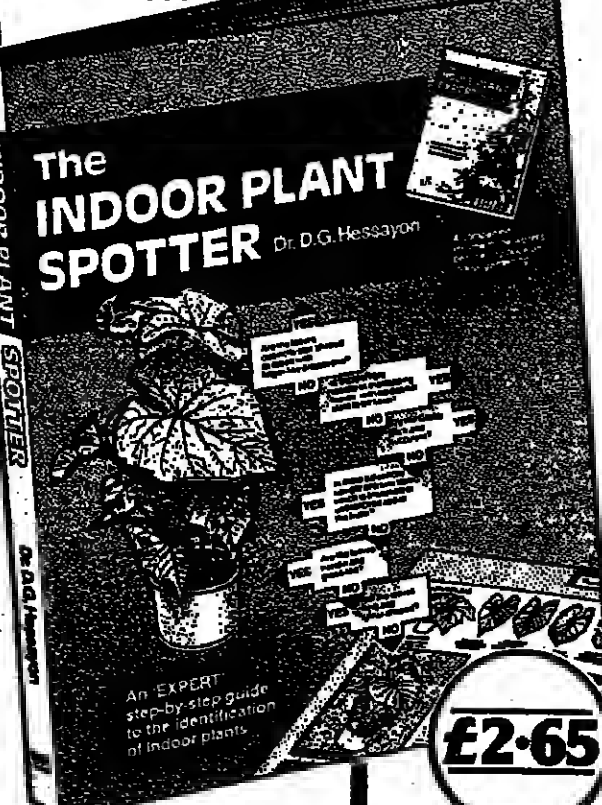
"M Mitterrand will insist on the identity of views between Brazil and France on the external debt issue but will resist (President Jose) Sarney's attempts to lead him into an anti-IMF crusade," one diplomat said.

Who's behind turning a dockyard into homes for 40,000 people in Hong Kong?



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## WORLD TRADE NEWS

## U.S. semiconductor shipments rise 11.6% in September

By LOUISE KEHOE IN SAN FRANCISCO

A RAY of hope has emerged for beleaguered U.S. semiconductor manufacturers with the release at the weekend of shipment data for September. The industry's widely watched health indicator, the book-to-bill ratio, moved slightly upwards for the month indicating an improvement in business conditions.

The U.S. Semiconductor Industry Association said that the book-to-bill ratio, the measure of the value of orders booked against parts shipped, rose to 0.76 in September from 0.74 in August.

September shipments rose to \$687.2m (\$478.6m), an increase of 11.6 per cent on the August level but down 6 per cent from that of June, the last five-week month, and down 40 per cent on that of a year ago.

The SIA anticipates a further improvement in sales.

"We are continuing to see early signs that a semiconductor recovery has begun," said Mr Thomas Hinkelman, President of the SIA. He forecast a 2-3 per cent increase in shipments during the fourth quarter.

The SIA report provided a filip for semiconductor stocks. Following Intel's recent report of a \$23m operating loss for the third quarter, semiconductor stocks plunged, but the SIA's optimism brought them back up.

Wall Street's views of the industry were further improved

by two statements issued in Washington.

The Commerce Department, which is investigating allegations that Japanese manufacturers have dumped memory chips on to the U.S. market, said it will protect the industry from Japanese competition and place the semiconductor industry's complaint in "at the top of our agenda."

Separately, Senator Pete Wilson of California rebuked Mr Tsunao Tanaka, the president of Hitachi America, who failed to appear before a joint economic committee last week to answer questions regarding his company's pricing strategy.

The publication of an internal memo issued by Hitachi to its U.S. salesmen—instructing them to undercut U.S. vendors' prices by 10 per cent and "if they quote go 10 per cent again"—has raised serious questions about Japanese predatory pricing.

Hitachi has attributed the memo to "over-enthusiasm" on the part of U.S. employees. Mr Tanaka declined to attend the committee hearing because "the subject coincides with that of several major legal proceedings."

Senator Wilson warned the Japanese company: "Our business with Hitachi has not been concluded. The only way we can be credible to the Japanese is to retaliate. I do not think they take rhetoric very seriously."

## BAe, Delhi complete jump jet negotiations

By John Elliott in New Delhi

NEGOTIATIONS on a \$160m contract for British Aerospace to sell India 11 Sea Harrier jump jets and Sea Eagle missiles were finalised in New Delhi on Friday. The contract is subject to Indian Cabinet approval.

Both sides appeared to want to finish detailed negotiations, including a memorandum of understanding on the sale, before a two-day visit to the UK by Mr Rajiv Gandhi, Indian Prime Minister, which starts this morning.

Mr Gandhi does not want to become involved in trade negotiations during his visit and it is not clear whether he will make any public reference to the contract. The deal follows an earlier order in 1979 for eight Sea Harriers, now in service with the Indian Navy.

Mr Gandhi may also briefly discuss the expected order by India's embryo Helicopter Corporation for 21 Westland W30 helicopters worth \$65m to \$85m.

France's Aerospatiale is also expressing confidence about winning this order for its Dauphin helicopters and it seems that, after negotiations lasting nearly two years, India may order from both companies.

Delhi has also recently concluded a \$10m deal with Westland for spares for its fleet of Sea King helicopters ordered two years ago.

## PETROCHEMICALS DISPUTE OVERSHADOWS MINISTERIAL TALKS

### EEC, Gulf talks under a cloud

By QUENTIN PEEL IN BRUSSELS

THE GROWING dispute over duty-free access for petrochemicals to the European market is threatening to overshadow the first ministerial-level talks between the EEC and the six-nation Gulf Co-operation Council, taking place in Luxembourg today.

Duties have been imposed by the European Community this year on exports of both methanol and polyethylene from Saudi Arabia, after both products exceeded their modest duty-free ceilings under the Generalised System of Preferences (GSP) by a large amount.

Rumours of possible retaliation have been heard from the Gulf, with suggestions that EEC exports to Saudi Arabia could

suffer the imposition of customs duties of up to 20 per cent. Officials in Brussels insist that today's talks will not amount to any negotiation, either on the petrochemicals problem, or on the long-standing plan for a broad co-operation agreement between the EEC and the GCC.

They are intended rather to give a political impetus to the still undefined goals of such a co-operation deal, which would cover not only trade questions but also industrial co-operation, investment agreements, exchange of technology — and energy issues.

The EEC side will be headed by M Jacques Poos, Foreign Minister of Luxembourg and

president of the Council of Ministers. The GCC team consists of Sheikh Sabah Al Ahmad al Jaber, Foreign Minister of Kuwait and chairman of the GCC Ministerial Council, and Mr Abdullah Bishara, GCC Secretary General.

Any agreement on a general co-operation deal seems highly unlikely without agreement on access to the EEC market for the rapidly expanding Gulf petrochemicals industry.

The EEC negotiators, under pressure from a European petrochemicals industry already suffering from excess capacity, have little desire to go beyond the present GSP arrangement under which tariffs can be im-

posed (19.5 per cent in the case of methanol) once a very modest duty-free ceiling has been exceeded.

They argue that the tariffs were only imposed this year on methanol and polyethylene once the ceilings had been exceeded 18 times. Moreover the imposition of duties does not seem to have disrupted Saudi exports of methanol, which topped Ecu 21m (£12.4m) by the end of 1994.

Saudi Arabia maintains that the Community which enjoys extensive duty-free access to its market and recorded a trade with Saudi Arabia in 1994, should reciprocate with more generous treatment for petrochemicals.

## AT & T-Philips to supply Dutch with telephone lines

By LAURA RAUN IN AMSTERDAM

AT&T-PHILIPS, the U.S. Dutch telecommunications joint venture, will supply 1m telephone lines as part of a Fl 1bn (£238m) contract to begin a modernisation of the Dutch Telephone network.

The contract from the Post-Telephone-Telegraph (PTT) agency also includes an order received last year for five S-ESS-PRX digital switching systems and several PRX/A analog switching systems.

The 1m telephone lines will be delivered to the Dutch PTT between 1997 and 1998, and the first of the digital switching systems will be installed this year. The equipment is being manufactured in AT&T-Philips Hagia factory

The contract is far and away the largest ever received by the struggling AT&T-Philips, which was established early in 1993 amid fierce competition between companies such as Ericsson and International Telephone and Telegraph (ITT) of the U.S. The order is seen as boosting AT&T-Philips' prospects by increasing the scale of activities needed for production development and exports.

The 1m telephone lines will be delivered to the Dutch PTT between 1997 and 1998, and the first of the digital switching systems will be installed this year. The equipment is being manufactured in AT&T-Philips Hagia factory

## Bid to forge International Sugar Agreement resumes

By ANDREW GOWERS

PRELIMINARY EFFORTS are under way to relaunch the search for a new International Sugar Agreement. The world's four biggest sugar exporters — Cuba, the EEC, Australia and Brazil — are planning a high-level meeting next month to discuss how to improve the extremely depressed world sugar market.

Apart from routine consultations in the London-based International Sugar Organisation, this would be the first meeting between the four exporters since talks on a sugar pact collapsed in Geneva 15 months ago.

Since then, free market prices have plummeted record lows in real terms as exporters have continued to dump their surplus

sugar. Prices have recovered in recent months, but they are still well below the production costs of even the most efficient producer.

The Geneva talks broke down because major exporters could not agree to hold back their sales to prop up world prices. It is not yet clear whether attitudes have changed sufficiently to get negotiations off the ground again, but insiders predict over the last few months, Brazil has started cutting production and holding back exports; and the EEC is making efforts to keep a ceiling on exports subsidies it says to match world prices.

For the full-year, Nomisma predicted an Italian trade deficit of L30,000bn (\$16.8bn), which would be 57 per cent higher than last year's record L19,169bn.

## Singapore awards \$227m metro contract

By Chris Sherwell in Singapore

A JOINT venture between Nishimatsu of Japan and Lum Chang, a quoted Singapore contractor, has achieved a third major contract on the island state's \$35bn (\$1.5bn) Mass Rapid Transit metro project.

The latest award is a double construction contract for two underground stations and connected tunnels, and was secured with a bid of \$227.1m which included a deferred credit. The offer beat those of six other bidders, including a UK-Singapore consortium which involved Lilley Construction and Kier International.

The work is for part of Phase II of the MRT project. The Nishimatsu and Lum Chang consortium previously won a station and tunneling contract on Phase I and, more significantly, the contract to build the main railway depot at Bishan, in the heart of the island.

## Italian engineering exports 'at risk'

By Alan Friedman in Milan

ITALY'S ENGINEERING sector faces the risk of a serious deterioration in its export performance, according to Nomisma, the highly regarded economic research institute founded in 1981 by Prof Romano Prodi, chairman of the IRI state holding group.

In the first half of this year Italian engineering recorded an overall trade surplus of \$3.1bn (\$2.4bn), which represented a fall of \$1.4bn on the level in the first half of 1994.

According to Nomisma, a general drop in world demand for traditional machinery and household appliances — saw Italian exports of these products decline by \$500m, but imports rise by \$100m in the six months to June 30.

A large increase in imports of office equipment, telecommunications and aircraft meant this category doubled its first half trade deficit to \$1bn. The third category in Nomisma's engineering sector — vehicles and transport equipment — went from a \$100m surplus to a \$200m deficit in the same period.

The Bologna-based research institute said yesterday that, while the trade deficit in the energy and food sectors remained large, problems for the overall Italian trade performance, a deteriorating performance by the engineering sector was cause for concern.

The drop in world demand for machinery and household appliances was particularly alarming as Italy is quite vulnerable in these categories, said Dr Alberto Quadrio Crotti of Nomisma.

## Montedison in E. German deal

By Our Milan Correspondent

MONTEDISON, Italy's leading chemicals group, has concluded a \$250m five-year co-operation agreement with the Government of East Germany.

Under the terms of the accord, signed at the weekend, the Italian group is to supply AHB Chemie Export-Import, the East German state company, with chemical products and will purchase from East Germany as well. The accord, to run from 1996 to 1999, also calls for technology transfer, exchange of research and the possible construction of plants by Montedison in East Germany. Montedison projected sales to East Germany represent around two-thirds of the \$250m. The rest will be East German exports to Italy.

## SHIPPING REPORT

### Iran 'still exporting large cargoes of crude oil'

By ANDREW FISHER, SHIPPING CORRESPONDENT

IRAQ'S RECENT air strike against Iran's oil terminal at Kharg Island may not have had the devastating effect on the latter's crude oil exports as first thought, according to a leading London shipbroker.

A number of large cargoes have been lifted from the storage area off Sirri Island, which is away from the main fighting area, and has been served by an Iranian fleet of shuttle tankers, said Galbraith's.

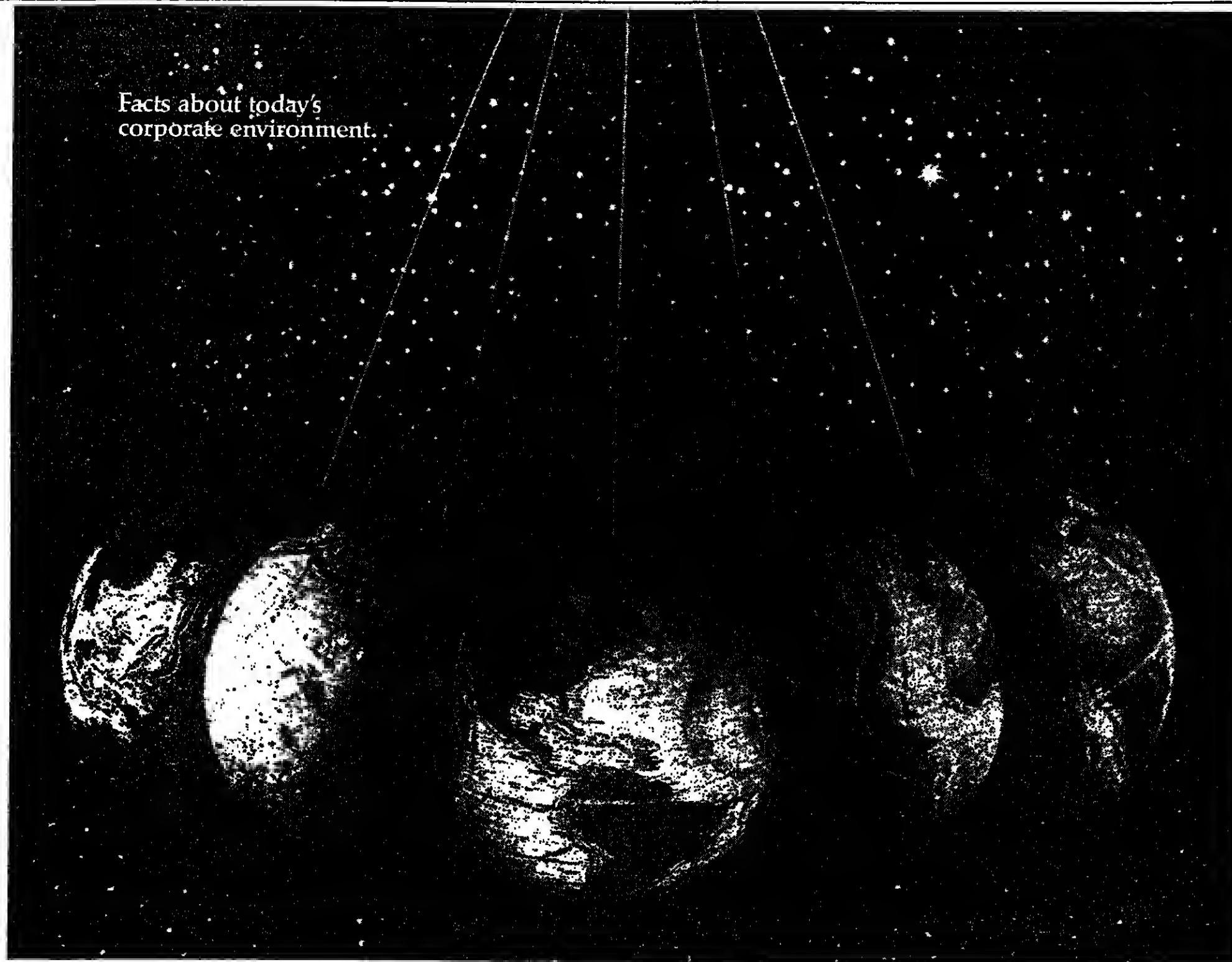
British Petroleum fixed a 330,000-ton cargo from Sirri Island to north-west Europe at Worldscale 24, in line with recent levels. Seagrove Oil of South Korea arranged a cargo of 245,000 tons to Korea at Worldscale 25.

Elsewhere, said Galbraith's, business was fair, with a sizeable number of fixtures from West Africa. The North Sea was also moderately active, while the Mediterranean re-

mained quiet. The broker noted that the after-effects of the Sanko collapse in Japan were starting to filter through to the market. Independently owned vessels that were on long-term charters to the company are back with the original owners and thus available for business.

While the Sanko fleet has been unable to trade because of the financial and other restrictions placed on it after the collapse, the 80,000-ton vessel market has picked up. But this could change, once the banks start sorting matters out.

On the dry cargo market, where rates rose in late September, the trend was down for the second week. The grain rate from the U.S. Gulf to Japan eased to \$13 (\$9.5) a ton from just over \$13.50 the previous week. The U.S. Gulf-Europe rate was \$7.50, down from \$8, said broker Denholm Coast.



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## World Economic Indicators

INDUSTRIAL PRODUCTION (1980 = 100)					% change over previous year
	August 95	July 95	June 95	August 94	
U.S.	114.9	115.0	114.8	113.7	+1.1
W. Germany	107.1	107.3	107.2	106.3	+0.8
UK	104.4	104.5	104.3	103.9	+0.4
Japan	124.4	122.3	122.2	121.9	+0.3
Italy	95.0	100.7	97.3	92.4	+1.5
Netherlands	104.0	101.9	101.0	102.3	+1.7
Belgium	107.2	102.9	101.9	102.4	+4.5

Source (except U.S.): Eurostat

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## UK NEWS

## Austin Rover may cut 800 jobs in closures

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

AUSTIN ROVER, BL's volume car company, is thought to be considering closing 800 jobs to cut its toolroom work force by more than a third.

Mr Harold Musgrove, the Austin Rover chairman, has previously told union leaders a review of plants was under way. They say he stressed the need for the company to get its cost base right, and that he would not hesitate to close plants if necessary.

The main cutback will be among toolmakers, whose disputes over pay differentials in the late 1970s, disrupted production. About 800 jobs would go, cutting toolroom staff by more than a third.

The cuts are being forced by the slowdown of Austin Rover's model development programme. The programme that brought in the Metro,

Maestro and Montego lines has given way to a more regular replacement cycle.

Closing the toolrooms at Castle Bromwich, Birmingham, with 600 workers, and Dunstable, in Bedfordshire, with 100, would mean virtual closure of both Austin Rover plants. Jaguar body assembly operations at Castle Bromwich will be unaffected.

Another 100 jobs would be lost by closing the tool room at the Llanelli plant in South Wales.

Austin Rover said last night all activities would be concentrated under one roof to remain cost competitive. But there had been "no conclusions made by the management on toolrooms."

The company confirmed, however, that Mr Musgrove had indicated to union leaders that a factor,

with 150 workers at Coventry was to be phased out as its main products are engines for the Rover saloon.

Austin Rover said the Coventry workers would be offered alternative employment at Cowley or other sites.

This model will be replaced eventually by the new "executive" car being made with Honda of Japan, and due for its UK launch next summer.

The company confirmed last week that 27,000 workers will be laid off and almost all production stopped during the week beginning October 28.

The move, to reduce stocks, follows a shutdown at the end of September. Production of the Metro, Maestro and Montego lines has been cut by around 10 per cent.

## City funds raised by Branson for growth

By Terry Garrett

MR RICHARD BRANSON'S Virgin Group, which is involved in a range of activities from pop music to a transatlantic airline, is raising £15m from City of London institutions to finance expansion.

Morgan Grenfell, the merchant bank, and stockbroker Rowe & Pitman have arranged a placing of convertible 7 per cent preference stock with a group of a dozen institutions.

Until now the rapid development of Virgin, which was started by Branson as a mail order business 15 years ago, has been financed by bank borrowings.

This is the first time the group has raised money in the City. The move is largely motivated by the desire to establish a rapport with investing institutions prior to launching Virgin as a quoted public company, an event which will not happen for at least a year.

The preference shares are unusual in that there are no fixed terms for conversion into ordinary shares. Instead, when the group goes public, the preference shares will convert at a price equal to 95 per cent of the price of the public offer.

Mr Branson was yesterday unavailable for comment. But it is understood that the money being raised might be used for acquisitions.

Virgin's activities include music publishing and recording, record shops, clubs and restaurants, and films and videos. Last year Virgin started a scheduled air service from London to New York.

## Invisible exports warning given

BY CHRISTIAN TYLER, TRADE EDITOR

BRITAIN'S service sector will not be able to recapture the jobs and foreign earnings lost by a declining manufacturing industry and falling oil revenues, the British Invisible Exports Council warns today.

The number of jobs in manufacturing fell by 2.3m to 5.4m in the decade to 1984, says the council's latest annual report, but employment in private services rose only 1.4m to 11.6m. The internationally tradable services now employ 8.3m people, or 40 per cent of the work force.

The council's warning comes at an important moment in the debate about the UK's trade prospects.

On Wednesday, a House of Lords select committee is to report on the same subject. The committee on overseas trade, which includes a number of eminent former industrialists, has been taking evidence on whether Britain will be able to plug the earnings gap left when North Sea oil revenues dry up during the next decade.

Today's report gives little comfort for the optimists, who include the Chancellor of the Exchequer. It sug-

	UK CURRENT ACCOUNT BALANCES (£ millions)				
	1973	1978	1979	1982	1983
Manufactures	+1,488	+4,815	+2,888	+2,284	+2,279
Services	-941	-3,947	-781	+4,535	+4,535
Other*	-3,133	-4,899	-6,416	-4,785	-5,532
Total	-2,586	-3,930	-3,449	+2,055	+4,165
Private invisibles	+2,573	+5,198	+6,228	+6,323	+6,257
Government invisibles	-265	-2,103	-3,404	-4,268	-4,317
Invisibles	+1,607	+3,095	+2,824	+2,055	+4,111
Current a/c balance	-979	-847	-525	+4,828	+3,246

\* Food, drink and tobacco, basic materials, non-oil fuels

Source: British Invisible Exports Council

gests that services, with the notable exception of shipping, are performing well but not well enough to maintain the present level of employment and trade.

British private-sector invisible exports grossed £36.5m in 1984, compared with £70.5m for visible exports. The net surplus on invisibles was £9.2m, of which about £8m was earned by the City of London, compared with a net deficit on the visible trade account of £4.3m.

The UK's share of the world market in invisible trade has fallen to 8.5 per cent in 1983 compared with 12.0 per cent five years before. That is attributed to an overall increase in the world markets and to the emergence of financial sectors such as Tokyo, Hong Kong, Singapore, Bahrain and Nassau.

Commenting on the figures, Mr William Clarke, director general of the council, said: "We are not convinced that either in jobs or foreign

income can we actually fill the gap that has been opened up by the decline already seen in manufacturing and the growing trade deficit in manufacturing.

"Nor can we fill the gap left by the decline in oil revenues, although we are confident that our surplus of £8m will be maintained and increased."

Both manufacturing and service exports should be supported by government, he said.

## Pit incentive scheme planned

BY JOHN LLOYD, INDUSTRIAL EDITOR

THE NATIONAL Coal Board will tomorrow open wage talks with both the National Union of Mineworkers (NUM) in London and the Yorkshire Mineworkers' Union in Nottingham. During the negotiations it is expected to offer the NUM an incentive scheme which will pay higher bonuses for more production.

It is unlikely to discriminate between the NUM and the union's breakaway section in its offer on basic rates, which will be low. The new incentive package will, in theory, be available to all miners but only on certain conditions that the NUM - which is firmly opposed to

incentive payments - is unlikely to be able to fulfil.

The meeting is a "listening" meeting in which unions present their claims. However, it is expected that the NUM will respond quickly to the offer. The NUM has been the area's leaders in their belief on the formation of a national federation - the Union of Democratic Mineworkers - which takes place on Thursday and Friday of this week.

In a letter to the NUM leaders, the board makes it clear that any award to the area's miners would not be worse in any way than that concluded with the NUM.

In informal talks over the past week, the NUM officials have

pushed for a higher basic offer of at least the level of inflation (0.2 per cent), higher incentive bonus payments and better holiday pay.

The board is thinking of a basic increase much lower than 0.2 per cent, but also of a scheme that pays for coal produced rather than, as at present, simply for effort. This would pay very high rewards to miners in the thick-seamed profitable pits.

Opinion in Nottinghamshire is strong that a negotiation which appears likely to succeed will swing the vote in favour of the formation of a new federation by somewhere between 60 and 70 per cent.

## Redemption Notice

## National and Grindlays Bank Limited

73% Capital Bonds 1987

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Trust Deed dated November 29, 1972 under which the above designated Bonds are issued, \$1,456,000 aggregate principal amount of such Bonds of the following distinctive numbers has been drawn for the annual redemption instalment on November 15, 1985 (herein sometimes referred to as the annual redemption date):

## 4.00% COUPON BONDS

1000	4881	7287	8080	9710	10000	12041	13000	13887	20010	20089	20804	20804	20804
51	4814	7280	8084	9713	10001	12042	13001	13888	20011	20090	20805	20805	20805
52	4885	7285	8085	9714	10002	12043	13002	13889	20012	20091	20806	20806	20806
53	4886	7286	8086	9715	10003	12044	13003	13890	20013	20092	20807	20807	20807
54	4887	7287	8087	9716	10004	12045	13004	13891	20014	20093	20808	20808	20808
55	4888	7288	8088	9717	10005	12046	13005	13892	20015	20094	20809	20809	20809
56	4889	7289	8089	9718	10006	12047	13006	13893	20016	20095	20810	20810	20810
57	4890	7290	8090	9719	10007	12048	13007	13894	20017	20096	20811	20811	20811
58	4891	7291	8091	9720	10008	12049	13008	13895	20018	20097	20812	20812	20812
59	4892	7292	8092	9721	10009	12050	13009	13896	20019	20098	20813	20813	20813
60	4893	7293	8093	9722	10010	12051	13010	13897	20020	20099	20814	20814	20814
61	4894	7294	8094	9723	10011	12052	13011	13898	20021	20100	20815	20815	20815
62	4895	7295	8095	9724	10012	12053	13012	13899	20022	20101	20816	20816	20816
63	4896	7296	8096	9725	10013	12054	13013	13900	20023	20102	20817	20817	20817
64	4897	7297	8097	9726	10014	12055	13014	13901	20024	20103	20818	20818	20818
65	4898	7298	8098	9727	10015	12056	13015	13902	20025	20104	20819	20819	20819
66	4899	7299	8099	9728	10016	12057	13016	13903	20026	20105	20820	20820	20820
67	4900	7300	8100	9729	10017	12058	13017	13904	20027	20106	20821	20821	20821
68	4901	7301	8101	9730	10018	12059	13018	13905	20028	20107	20822	20822	20822
69	4902	7302	8102	9731	10019	12060	13019	13906	20029	20108	20823	20823	20823
70	4903	7303	8103	9732	10020	12061	13020	13907	20030	20109	20824	20824	20824
71	4904	7304	8104	9733	10021	12062	13021	13908	20031	20110	20825	20825	20825
72	4905	7305	8105	9734	10022	12063	13022	13909	20032	20111	20826	20826	20826
73	4906	7306	8106	9735	10023	12064	13023	13910	20033	20112	20827	20827	20827
74	4907	7307	8107	9736	10024	12065	13024	13911	20034	20113	20828	20828	20828
75	4908	7308	8108	9737	10025	12066	13025	13912	20035	20114	20829	20829	20829
76	4909	7309	8109	9738	10026	12067	13026	13913	20036	20115	20830	20830	20830
77	4910	7310	8110	9739	10027	12068	13027	13914	20037	20116	20831	20831	20831
78	4911	7311	8111	9740	10028	12069	13028	13915	20038	20117	20832	20832	20832
79	4912	7312	8112	9741	10029	12070	13029	13916	20039	20118	20833	20833	20833
80	4913	7313	8113	9742	10030	12071	13030	13917	20040	20119	20834	20834	20834
81	4914	7314	8114	9743	10031	12072	13031	13918	20041	20120	20835	20835	20835
82	4915	7315	8115	9744	10032	12073	13032	13919	20042	20121	20836	20836	20836
83	4916	7316	8116	9745	10033	12074	13033	13920	20043	20122	20837	20837	20837
84	4917	7317	8117	9746	10034	12075	13034	13921	20044	20123	20838	20838	20838
85	4918	7318	8118	9747	10035	12076	13035	13922	20045	20124	20839	20839	20839
86	4919	7319	8119	9748	10036	12077	13036	13923	20046	20125	20840	20840	20840
87	4920	7320	8120	9749	10037	12078	13037	13924	20047	20126	20841	20841	20841
88	4921	7321	8121	9750	10038	12079	13038	13925	20048	20127	20842	20842	20842
89	4922	7322	8122	9751	10039	12080	13039	13926	20049	20128	20843	20843	20843
90	4923	7323	8123	9752	10040	12081	13040	13927	20050	20129	20844	20844	20844
91	4924	7324	8124	9753	10041	12082	13041	13928	20051	20130	20845	20845	20845
92	4925	7325	8125	9754	10042	12083	13042	13929	20052	20131	20846	20846	20846
93	4926	7326	8126	9755	10043	12084	13043	13930	20053	20132	20847	20847	20847
94	4927	7327	8127	9756	10044	12085	13044	13931	20054	20133	20848	20848	20848
95	4928	7328	8128	9757	10045	12086	13045	13932	20055	20134	20849	20849	20849
96	4929	7329	8129	9758	10046	12087	13046	13933	20056	20135	20850	20850	20850
97	4930	7330	8130	9759	10047	12088	13047	13934	20057	20136	20851	20851	20851
98	4931	7331	8131	9760	10048	12089	13048	13935	20058	20137	20852	20852	20852
99	4932	7332	8132	9761	10049	12090	13049	13936	20059	20138	20853	20853	20853
100	4933	7333	8133	9762	10050	12091	13050	13937	20060	20139	20854	20854	20854

Payment of the redemption price of the Bonds specified above will be made on the annual redemption date at the redemption price of 100 per cent of the principal amount thereof, (a) at the Corporate Trust Services Department, of Citibank, N.A. (formerly First National City Bank), the Principal Paying Agent under the Trust Deed referred to above, No. 111 Wall Street, in the Borough of Manhattan, The City of New York or (b) subject to any laws or regulations applicable thereto, at the main offices of Citibank, N.A. in Amsterdam, Frankfurt/Main, London, Paris, Brussels, and Ginebra (Luxembourg) S.A. in Luxembourg, and the principal offices of Lloyds Bank International Limited (formerly Lloyds Bank International Bank Limited) in Amsterdam, Lloyds Bank International (Belgium) S.A. (formerly Lloyds Bank (Belgium) S.A.) in Brussels, Lloyds Bank Limited in London and Lloyds Bank International (France) Limited (formerly Lloyds Bank Europe Limited) in Paris. Payments at the offices referred to in (b) above will be made by a United States dollar check drawn on a bank in New York City, or by a transfer to a United States dollar account maintained by the payee with a bank in New York City, on November 15, 1985. On and after the annual redemption date, interest on the said Bonds will cease to accrue, and, upon presentation and surrender of such Bonds with all coupons appertaining thereto maturing after the date fixed for redemption, payment will be made at the said redemption price out of funds to be deposited with the Principal Paying Agent. The amount of any missing/unmatured coupons will be deducted from the sum due for payment.

Coupons due November 15, 1985 should be detached and presented for payment in the usual manner.

Withholding of 20% of gross redemption proceeds of any payment made within the United States may be required by the Interest and Dividend Compliance Act of 1983 unless the Paying Agent has the correct tax identification number (social security or employer identification number) or Exemption Certificate of the payee. Please furnish a properly completed Form W-9 or Exemption Certificate or equivalent when presenting your Securities.

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## UK NEWS

### New form of hotel grading introduced

By James McDonald

A NEW national voluntary system of classifying hotels, guest-houses and other types of serviced accommodation is to be introduced throughout Britain.

It is aimed at helping British and overseas visitors to select establishments that meet individual needs and to provide an assured standard of accommodation and service.

The new tourist board classifications of accommodation will become available for display on premises next year, and will be used in English, Scottish and Welsh tourist board accommodation guides from 1987 onwards. They will replace in England the English Rose classification system.

Under the new system, serviced establishments will be classified within one of six categories. These will range from "listed" or historic accommodation, through one to five crowns. The classifications will be given according to the accommodation and range of facilities provided.

Establishments wishing to be classified will have to meet tourist board minimum standards and abide by the board's code of conduct. A high standard of cleanliness and courtesy is necessary and buildings and contents must be in a good state of repair and fit for the purposes intended.

Tourist board classifications will only be granted when the boards are satisfied their standards are being met. All classified establishments will be subject to routine, periodic checks to ensure standards are being maintained.

### Dairy industry and milk board disagree over plant closures

By Andrew Gowers

INDEPENDENT dairy companies are embroiled in a new dispute with the Milk Marketing Board (MMB) of England and Wales over plans to reduce the industry's large surplus manufacturing capacity.

Preliminary discussions are taking place between the Dairy Trade Federation (DTF), which represents private dairy companies like Unigate, Express and Northern Foods, and the MMB on rationalisation plans which will almost certainly result in the closure of several butter manufacturing plants and lead to further job losses in the industry.

But the two sides are having difficulty in agreeing where the axe should fall. The independent dairies are arguing that the Board's manufacturing subsidiary, Dairy Crest, which has a large proportion of butter and cheese-making capacity in England and Wales should bear the brunt, but the MMB apparently wants to share the burden more evenly across the industry.

Although there has been over-capacity in the industry for some time, the present problem stems

from the imposition of milk production quotas by the European Community in April of last year.

British farmers have been consistently producing below their quota since then, with the result that the supply of milk for manufacture into butter has fallen by about 17 per cent.

Estimates of surplus manufacturing capacity range from 20 to 50 per cent for butter and skimmed milk powder, and from 20 to 25 per cent for cheese. Many people in the industry believe the surplus capacity problem will get worse when milk quotas are further reduced, as is widely expected to occur in 1986.

A senior MMB official confirmed at the weekend that talks were taking place with the DTF on a possible rationalisation of the industry, but he said any decisions on plant closures would be left to individual companies. He thought it might be possible to avoid closing complete factories by mothballing individual production lines as Dairy Crest did last year, with the loss of several hundred jobs.

### Cost of company audits rises 9%

By Barry Riley, Financial Editor

THE COST of company audits is rising at a rate of 9 per cent a year, according to a survey of 12,600 British companies that paid total audit fees of £276m in their latest financial years.

Striking anomalies exist in the levels of fees paid by comparable companies, according to the publisher of the 10-volume survey. Regional and industrial breakdowns of the data enable companies to check their fees against those paid by similar concerns.

It emerges that manufacturing companies on average pay over 50 per cent more in audit fees in relation to their sales than do service companies.

The analysis is based upon a structured sample of 12,600 companies, of which 5 per cent are publicly quoted companies, 45 per cent are subsidiaries of other companies, and 50 per cent are independent private concerns. They are thought to represent between 20 and 30 per cent of the total corporate sector.

Aggregate profits of £22.5bn were reported, in most cases for financial years ending during 1984. That was an increase of 25 per cent over the previous year. Regional increases ranged from a peak of 70 per cent in the Midlands to only 12 per cent in Scotland. Directors' emoluments rose by 12 per cent, taking the country as a whole.

Although more than 1,900 firms of accountants figure in the survey, the top 10 firms are shown to audit 44 per cent of the companies, and their aggregate fees of £205m represent 74 per cent of the total.

Price £45 a volume from The Audit Fee Guide, 79-80 Chancery Lane, London WC2A 1DD.

### Research 'not priority'

By Guy de Jonquieres

FEWER THAN half of the small and medium-sized UK-based electrical manufacturers polled in an industry survey say they invest in basic research and almost a third spend less than £20,000 a year on it.

The survey, by the Federation of British Electrical and Allied Manufacturers' Associations (Beama), found that annual company spending on research averaged £3,290. Product development spend-

ing averaged £49,700 and was undertaken by 96 per cent of companies surveyed.

Beama, which has 500 members, found that companies were reluctant to borrow for research and development, while interest rates were high unless they could expect gross profits of between 23 per cent and 40 per cent on new projects.

Survey on Research and Development, Beama Ltd., 8 Leicester St, London WC2H 7BN, £18.

### Pound 'to weaken next year'

THE POUND is likely to drift downwards again next year, mainly because of weaker oil prices, says Phillips & Drew, the stockbrokers.

Its latest World Investment Review says that UK interest rates are likely to remain high by international standards and that the downward movement of the pound will help to sustain the profits growth of the company sector.

UK company earnings are projected to rise by a further 13 per

cent in 1986, after growth of 9 per cent this year.

Phillips & Drew says that increased consumer spending will keep the economy moving ahead, with real gross domestic product expected to rise by 1.7 per cent next year.

For the U.S., it is expecting economic growth to slow down to 1.9 per cent next year after year-on-year growth of 2.3 per cent in 1985.

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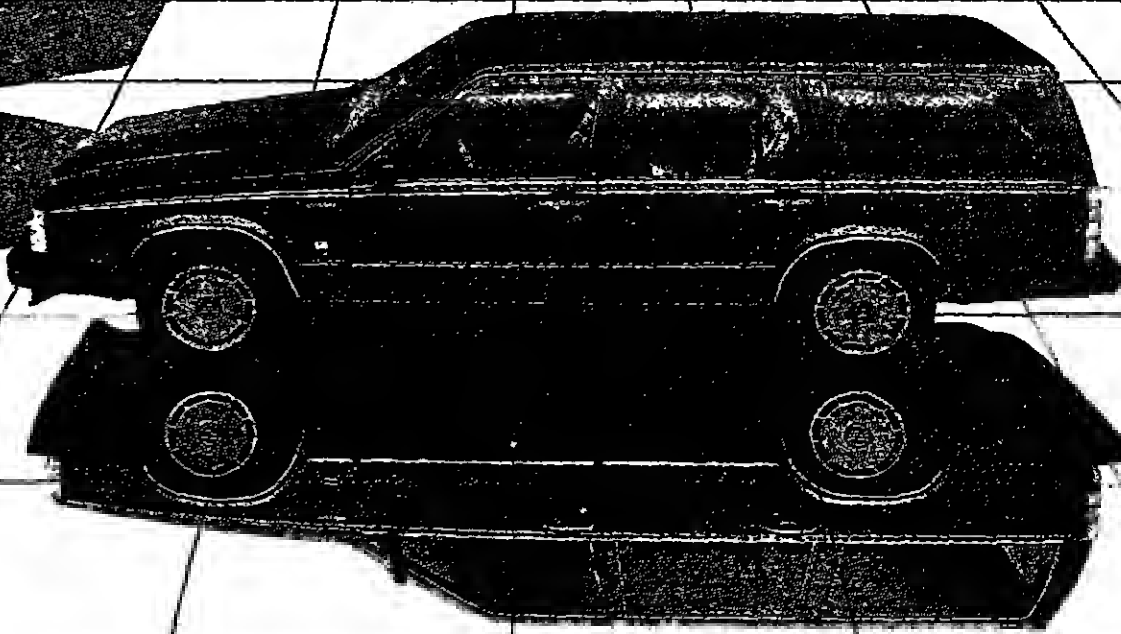
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740 series with petrol, petrol turbo and turbo Diesel engines, with output ranging from 100 to 150 bhp. Surface treatment includes extensive corrosion protection. In factory rustproofing treatment, average life expectancy 20.7 years, according to the Swedish Motor Vehicle Inspection Company. For personal report, please contact your nearest Volvo Dealer or Volvo Tourist & Diplomat Sales, 5-405 08 Göteborg, Sweden.



## UK NEWS

## Renault truck offshoot cuts losses to £10m

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

RENAULT TRUCK Industries (RTI), the UK subsidiary of the state-owned French group, reduced its pre-tax loss from £12.44m in 1983 to £10.2m last year, and 1985 will show a further improvement in the financial position, according to Mr Laurent Brisset, the chairman and managing director.

Last year's loss will be covered by another subvention from Renault Vehicules Industriels (RVI), the parent company and commercial vehicle offshoot of the French group. This means that RVI has spent nearly £40m to buy the UK company, formerly known as Dodge, and to cover its losses in the past four years.

The UK company was formerly owned by Peugeot of France, which acquired it with other European assets of the Chrysler group in 1979. Under the terms of the sale agreement Peugeot had to bear its share of the losses of the British company until 1983.

RTI's losses have been reduced from £20m in 1981, the year Renault took over, but Mr Brisset says

the rate of improvement will slow down.

However, he expects RTI will pass the financial break-even point in another two or three years.

The financial improvement has been achieved without losing sight of the prime objective: establishing Renault as a significant force in the UK truck business.

Much will depend on the range of heavy trucks, based on RVI designs, which are progressively going into production at the British factory.

RTI expects to sell about 650 heavy trucks (over 15 tonnes gross weight) in the UK in 1985, including 150 imported from France. Within a year to 18 months the company hopes to increase annual heavy truck sales to 1,200 with all the extra vehicles being provided by the British factory.

Starting in January next year the company will begin complete assembly of the cab employed on the G-range of trucks, with panels imported from France.

RTI has invested a relatively

modest £2m to £3m to put the Renault heavyweight trucks into production and to make the cab. Its Dunstable plant in Bedfordshire was already one of the most modern and flexible commercial vehicle facilities in Britain.

Mr Brisset says that RTI's total production of Dodge and Renault vehicles this year will be substantially over 5,000, compared with 4,770 in 1984. However, in order to prevent stocks building up to excessive levels there will be some short-time working on the Commando medium-truck lines in November.

Employment by RTI has now stabilised at 1,500.

The company recently set up two wholly owned dealerships, in Glasgow and Birmingham, taking the total to four (the others are in London and Cleveland).

Mr Brisset points out that the wholly owned outlets ensure coverage of important areas and also put RTI more closely in touch with the ultimate customer as well as providing a training ground for some commercial staff.

## Treasury admission on public sector pay

By David Brindle

MR JOHN MacGregor, Chief Secretary to the Treasury, has admitted in a leaked memo that pay factors built into the budgets of Government departments have been "artificially low."

Inability to continue openly with such deliberate under-estimates is given by Mr MacGregor as the main reason for not announcing a further 3 per cent pay assumption for the public sector this year, under the new system of departmental running-cost targets.

He says more realistic provision for pay should be considered while "we must at all costs avoid the erroneous impression that the Government's commitment to public expenditure control has in any way weakened."

Mr MacGregor's comments come in a memo to the Prime Minister and her Cabinet. The Society of Civil and Public Servants, the trade union for middle-management grade civil servants, obtained a copy.

The society is disclosing the document, dated September 10, in anticipation of the Treasury's proposals, to re-establish a pay determination system for the Civil Service. The society is expected to oppose such an offer.

Mr Leslie Christie, the society's general-secretary designate, said the admission, together with the maintenance of cash limits, showed the government's duplicity.

"Civil Service pay has fallen around 20 per cent behind comparable outside jobs since 1980 and yet the Government clearly have no intention of abandoning the cash limits system which has produced this situation."

The memo offers the first explanation of why the government abandoned a formal target for public sector pay increases after two successive three per cent figures and 2.5 per cent the previous year.

Mr MacGregor says the proposed departmental running cost targets, will be "tough but realistic." Delegated budgets within departments cannot be indefinitely based on artificially low pay assumptions, and the usefulness of a pay assumption which would again be no more than 3 per cent would be "highly questionable."

## Treasury facing defeat on move to alter prices index

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

TREASURY EFFORTS to remove a measure of mortgage interest rates from the Retail Prices Index seem certain to be defeated during the next few months.

On Tuesday the Treasury is likely to find itself in a minority at a crucial meeting of the committee set up last summer to discuss reforms to the RPI. Its main opponents will be trade union and consumer representatives, but the Department of Employment is likely to take a cautious line.

This will disappoint ministers, who were embarrassed by the sharp rise in the annual inflation rate to 7 per cent this summer - largely because of government policies which pushed up interest rates, including the mortgage rate.

The Treasury has been worried that the inclusion of the mortgage rate in the prices index will lead to perverse results for a Government pledged to control inflation by monetary discipline.

Any tightening of monetary policy rapidly feeds through into a higher annual inflation figure via the mortgage rate. This suggestion that lower mortgage rates lead to lower inflation is the opposite of the Government's message.

Another perverse effect is that planned income tax cuts would appear to push up inflation.

This is because mortgage payments are measured after tax relief. So, as the basic rate of income tax is cut, tax relief is also reduced by a small but significant amount. A 3 percentage point cut in the basic tax rate would raise inflation by nearly 1/4 of a percentage point.

The Treasury argues that the cost of borrowing for houses or other goods is essentially different from the prices charged for those goods and should not be part of the RPI. It has also pointed out that Canada is the only other large country which treats the mortgage rate as part of the cost-of-living index.

The Treasury also says a rise in

the cost of mortgage borrowing has little effect on the spending power of consumers as a whole. Householders will be worse off, but savers will be proportionally better off.

However, the RPI committee, which includes representatives of independent bodies, has so far been unimpressed by the alternatives.

Before 1977 housing costs were shown by an index of "imputed rents," but these were difficult to keep up to date. This system is still used in Japan, West Germany, the Netherlands and Belgium, but the UK is unlikely to go back to it.

One possibility would be to follow the example of France and Switzerland, where housing costs are left out of the cost-of-living index. However, this would raise a storm of protest from the trade unions.

The Government, too, would be unwilling to make any changes which undermined general confidence in the RPI, partly because its own sales of index-linked gilt-edged stock could be hurt.



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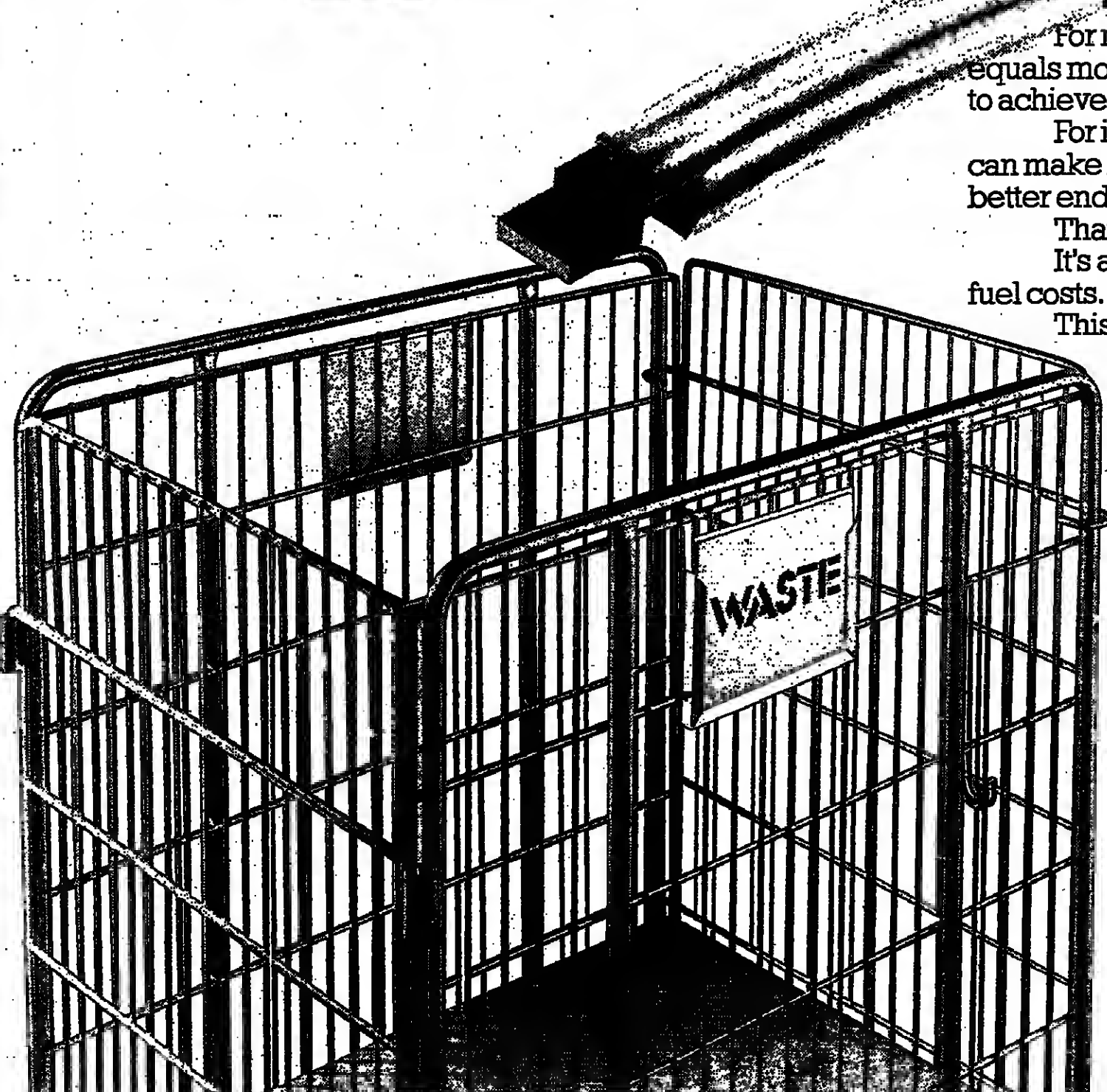
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Europe, June 1985.

In the exclusive middle-range saloon market, there's now a completely new reason for choosing the BMW 5-Series. It's the competition.

Are you aware of all the facts?



Over the past few months, BMW 5-Series competitors have been getting quite excited.

As a result of some admittedly not entirely uninteresting new model introductions. We welcome the news. Because it at last gives Europe's more demanding drivers a real basis for checking out which car actually offers them the best value for their money. Naturally, you can take features like high quality construction, a contemporary design concept, exceptional standards of comfort and safety for granted in any internationally recognised car of this class. And they're all reasons enough for driving an above-average car. However, we still don't think they're enough to help you choose between the very best alternatives at this level. We believe it's essential to take a closer look at the fundamental differences between the leading makes before making your decision. So we'd like to give you a few factual hints in that direction.

#### 1. Electronic fuel injection.

You'll be surprised how many cars with impressive-sounding names, and equally impressive prices, still offer conventional carburettor technology. Not so BMW. More than anything else, BMW exclusivity stands for the very latest in automotive technologies.

That's why you can take all the performance, economy and environmental consciousness of electronic fuel injection for granted with BMW, starting with the 518i. Not only a significant contributor to long-lasting quality but also to lasting value.

#### 2. Digital Motor Electronics.

These days, any so-called quality car range that doesn't offer you Digital Motor Electronics, isn't offering you the best in engine technology. With BMW, you'll discover it's already a standard on the 525e. Digital Motor Electronics (DME) - the completely computerised engine management and control system - ensures far-reaching fuel-mix and ignition advantages, in terms of performance, economy and exhaust emissions, even when used in conjunction with a catalyst. As many as four of the 5-Series models feature DME: a technology you'll search for in vain on comparable cars of another make.

#### 3. 6 cylinders from 2000 cc.

An in-line 6-cylinder engine guarantees noticeably smoother running refinement than 4 or 5 cylinders. BMW gives you all the benefits from as low as 2 litres. The fact that it's universally accepted that 6 cylinders are a prerequisite for really top-class motoring refinement is amply illustrated by the number of manufacturers who offer it on their higher capacity and higher priced models. A BMW owner is someone who isn't willing to compromise on refinement even at two litres.

#### 4. No class constraints.

You can also judge the quality of a model range by its top models. With the BMW 5-Series you can get up to 3.5 litres capacity and all the torque and unrivalled performance that goes with it. Although the BMW 5-Series models belong to the so-called "exclusive middle-range" category, they nevertheless reflect - especially the high performance 535i, M 535i and M 5 versions - many of the superlative qualities of their larger stablemates, particularly in the exceptional ride and safety reserves of their advanced suspension system.

#### 5. Contemporary.

The BMW 5-Series doesn't just meet the strictest quality criteria. It also reflects the demands of our time. BMW exploits the most advanced technologies available to resolve the conflict between dynamic and responsible driving. And the BMW 5-Series combines the classic sporting personality of a BMW with a strictly functional sense of style to create a car with a truly unique character: the concentration on inner values, without the usual obtrusive demonstration of status, leads to a pleasingly new and unpretentious dimension in exclusivity - an understatement that takes a positive step towards the more critical and rational attitudes of our day.

If you compare, point by point, the various alternatives in terms of price and value, you're sure to come to the same conclusion as us. There's really only one answer: **BMW is the better way to drive.**

But that's something you should experience for yourself. So why not ask your nearest BMW dealer for a personal test drive?

Model and equipment availability in the BMW international range may vary from country to country.

BMW AG, Munich



## INSURANCE

### Insurers fire a broadside at 'punitive' U.S. legal system

BY JOHN MOORE, CITY CORRESPONDENT

THE U.S. legal system has been under widespread attack by the international insurance community in the last few months. The latest broadside was launched last week by Mr Maurice Greenberg, president and chief executive of the U.S. insurance company American International Group.

"The number of punitive damage awards that we live with today is outrageous," he told delegates at the International Risk Management Conference in Monte Carlo. "Punitive damages were introduced in the first place to punish a wrongdoer who was grossly, criminally negligent by forcing on him an additional payment as punishment."

"If this payment is passed on to an insurance company, the wrongdoer has not been paid at all. I think punitive damage awards have reached the point of absurdity."

Last month Mr Peter Miller, chairman of the Lloyd's insurance market, expressed similar sentiments at a seminar in Houston, Texas. "An insurer does not receive reasonable treatment in many United States courts," Mr Miller warned that the market for liability insurance, whether at Lloyd's or in the U.S. would virtually disappear in many areas unless reforms were implemented.

In 1984 the average product liability award in the U.S. courts was over \$1m, compared with \$345,000 ten years earlier. The average medical malpractice award was \$950,000. U.S. property and casualty insurers lost \$21bn in 1984 from underwriting liability and other business, and the investment gain of \$17bn was not sufficient to pull the industry into profit.

Mr Greenberg said, the experience of the last 18 months among U.S. insurers had led to dramatic changes. "At mid-1985 many U.S. insurers were facing situations they could not have conceived of a year or so before."

Insurers were cancelling policies with little warning to a client, reducing cover to a fraction of former

limits, and reporting that they were unable to accept new accounts in classes of business they had eagerly sought a few months before.

In the reinsurance market contracts which were normally finalised by the end of the calendar year, "in many cases remained unsigned until March of the following year."

The changes are a direct consequence of the disastrous underwriting experience of many insurers. But the underwriting experience has led to other consequences. Underwriters are now becoming "risk adverse" to liability business, and are curbing their activities in this area.

According to Mr Miller the withdrawal of capacity would cause companies to cease to trade in certain areas, and some companies could be bankrupted unless they were able to secure insurance protection.

"Doctors will not be able to practice," he warned, and "trade will be disrupted."

Mr Greenberg and Mr Miller agree that reforms should take place on the following lines: insurance prices for this class of business should be "realistic". There should be a reformed wording of policies.

The insurance industry has been writing liability business on an "occurrence basis", covering any loss that occurred during the policy year no matter when that loss took place.

Now insurers are arguing that a "claims-made" basis should be adopted. The claims-made approach only responds to losses that occurred during the year the insured had the insurance. If the insured cancels the policy the following year no claims can be presented. That claim will be the responsibility of the successor insurer.

Mr Miller argues that an overall limit should be imposed on liability insurance policies which includes legal costs. Mr Greenberg argues that the present fee system for lawyers in the U.S. "encourages and

proliferates lawsuits and all of us are paying for it."

His criticism is levelled at the contingency fee system, which operates only in the U.S. Under this arrangement a lawyer agrees to charge a fee only if he is successful in obtaining a monetary award for his client.

The amount can vary between 30 and 40 per cent of the award and is sometimes even higher. There have been signs of reform in this area. The New York State legislature has passed a bill designed to help the medical profession.

The bill reduces the contingency percentage of attorney's fees, ranging from 20 per cent of the first \$250,000 of awards and scaling down to 10 per cent of amounts settled over \$1.25m.

Mr Greenberg is also concerned about U.S. court decisions on product-related injuries. He says that in recent years court awards have drifted from strict liability standards to absolute liability considerations. It is, he argues, part of a continuing change in the legal criteria.

In the 1960s and 1970s laws moved away from a consideration of the negligence aspects of claims, which had studied the failure of the manufacturer to exercise reasonable care to avoid foreseeable conditions which might cause injury to another.

Strict liability for product-related injuries was introduced. A product manufacturer could be responsible to anyone injured by the use of his products, and even to those who misused them if their use was not too blatant.

Now absolute liability standards are applied by the U.S. courts, so that the manufacturer is held accountable for product design and failures to warn of potential hazards.

Court decisions he believes can often insist that the manufacturer is accountable for a product today rather than what he knew "20 years ago when it was being designed, tested and developed."

#### THE BREAKFAST TIME TOAST

At 9am each day the board members of James Burrough may be found making their toast.

That's the time when they sample and 'nose' the previous day's distillation of Beefeater London Dry.

They like their toast to be clear, brilliant and subtly balanced. With a dry softness that doesn't overwhelm the palate.

Only then is it allowed to leave the distillery bearing the proud name of Beefeater.

Invariably it meets the required high standard.

Which is undoubtedly what prompts them to raise their glasses to the memory of their founder Mr. James Burrough.

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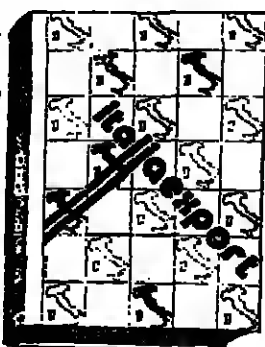
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## THE GLENLIVET — DENIED BY THE KING

In the early 1800's, denying the existence of distilleries was a national Scottish pastime.

Oh, they were there, alright.

But all strictly illegal. You see, savage taxes imposed by the Philistines of Westminster made distilling the national beverage well nigh impossible.

Tax evasion became the only honourable course. The canny Highlanders took to the hills and the glens.

A whole industry flourished. But it was completely underground. Excisemen, or gougers, marched North, with orders to stomp it out.

### The Artful Dodgers.

But it proved a hopeless task.

All measures to deter the distillers were met with ridicule.

Even a £5 reward for the discovery of a distilling pipe (or copper "worm") did nothing to halt the flow of whisky. In fact it was a boon for the whisky makers.

When a "worm" was worn out, the distiller would miraculously "find" it, hand it over to the authorities, claim his reward and promptly purchase a new one!

Such was the Highlanders' contempt for the law that it was not even considered a disgrace to be imprisoned for illicit distilling.

Indeed, in Dingwall Gool offenders were treated in the mildest possible way, even allowed out on Sundays and special occasions and "honourably returned."

One approached with the remarkable proposition that they set up a still together in the gaol!

But out of this lawlessness came greatness. The illicit dram was magnificent.

The Reverend Thomas Guthrie was a boy in 1818 and he recalled that "everybody, with few exceptions, drank what was in reality illicit whisky — for superior to that made under the eye of the Excise — lords, lairds, members of Parliament and ministers of the gospel and everybody else."

And the finest dram of them all was The Glenlivet.

### The Sassenach Connection.

The Glenlivet distillery was started by one John Gow Alios Smith.

Bit of a mystery, John Gow. Indeed he had very little option.

Having fought and lost with Bonnie Prince Charlie, he had to flee with his family in 1746 to the remote glen of the river Livet.

And to baffle the English soldiers, he changed his name from the gaelic Gow to Smith.

This is why such a Sassenach name as Smith appears on the bottle of Scotland's most venerated whisky.

There in the glen John Smith, ex-Gow, settled in the precise spot where the water and the peat were the best in all Scotland for making



cross: Lord Caryingham, the Chamberlain, was looking everywhere for the pure Glenlivet whisky: the King drank nothing else.

My father sent word to me — I was the cellarer — to empty my pet bin, where whisky was laid in the wood, mild as milk and the true contraband got in it."

Such a princely potion couldn't stay illegal much longer. It was unthinkable that the King should ever have to deny that his greatest pleasure didn't actually exist!

Luckily, back at the House of Lords, commonsense was about to break out, under the influence of George Smith's landlord, the Duke of Richmond and Gordon.

In 1823, their Lordships passed an act which made distilling a commercial proposition.

And the first man to take out a licence was our own George Smith.

Plain sailing from then on you'd think. Nothing of the sort.

### The neighbours' burning desire.

Although George had decided to go legal, his neighbours in the glen would have none of it. They regarded him as a traitor.

"The outlook was an ugly one," wrote George. "I was warned by my civil neighbours that they meant to burn the new distillery to the ground and me in the heart of it."

Such threats in the wild remoteness of Glenlivet were not idle. So for his protection, George

was presented with a pair of hair trigger pistols, worth ten guineas, a gift from his friend the Laird of

# "Glenlivet Distillery? What Glenlivet Distillery?"

malt whisky. This mysterious monstrosity had stumbled upon a mysterious well. Josie's Well.

It's the water from this well that makes The Glenlivet magical. We can't tell you why. There is no explanation.

And there is no other well that performs the same magic.

By the time John Smith's grandson George inherited the still in 1817, the fame of The Glenlivet

had spread far and wide.

"It is worth all the wines of France" opined the Doctor in Sir Walter Scott's St. Ronan's Well, "and more cordial to the system besides."

### His Majesty's Pleasure.

The Glenlivet that George Smith made even flowed in the corridors of power.

In 1822 King George IV paid on official visit to Edinburgh and

Elizabeth Grant, an MP's daughter, wrote about it in her

memoirs: "One incident connected with this time made me very

Aberlaur. The pistols (which still exist today) were "never out of my belt for years."

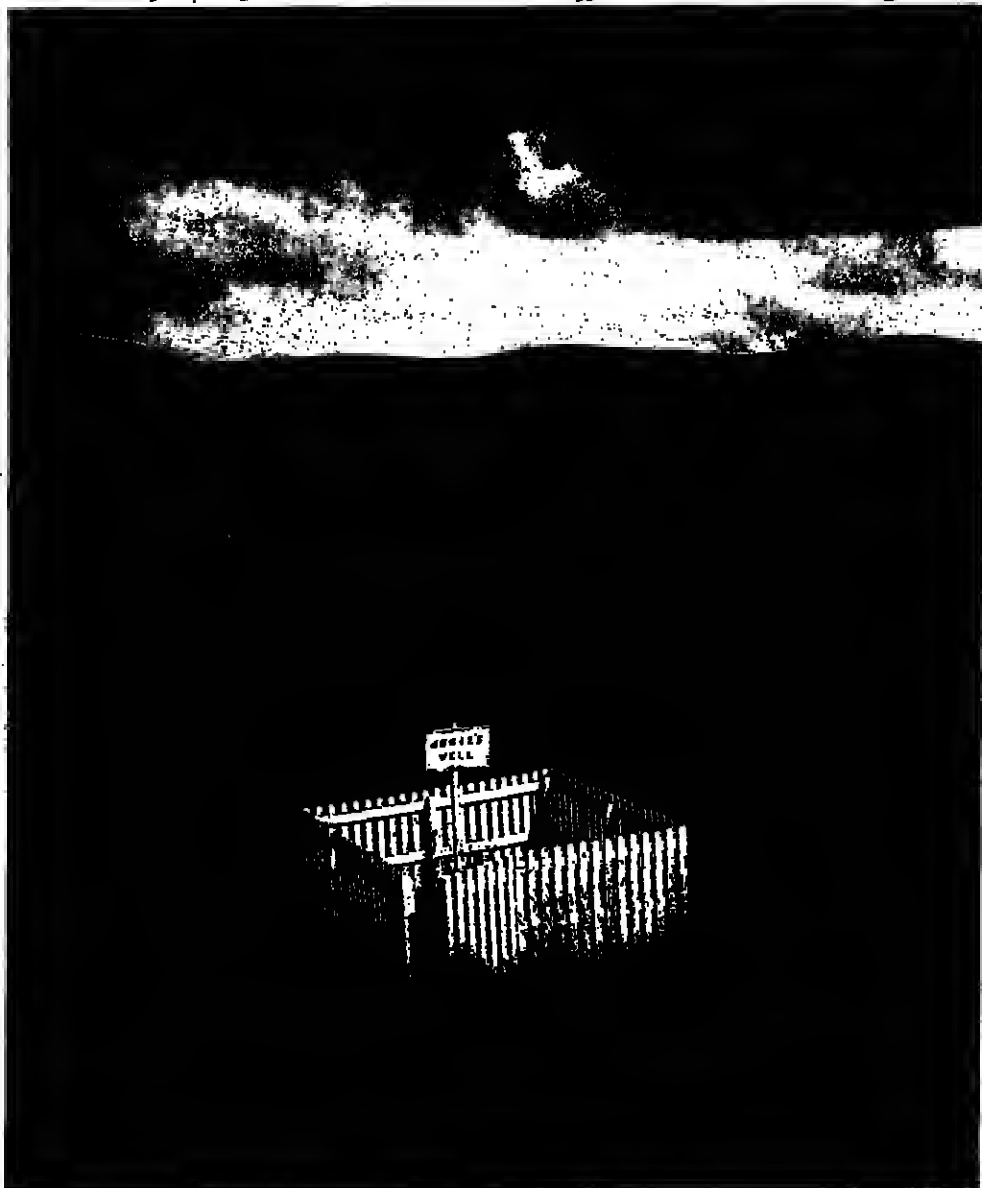
I got together two or three stout fellows for servants and through watching by turns every night for years we contrived to save the distillery."

And with it, they saved The Glenlivet.

For which we must all be thankful.

For it truly is the benchmark for malt whisky.

The "Grandfather of Scotch."



Scotland's first malt whisky.



## THE MANAGEMENT PAGE

Union Carbide

## The ramifications of the Bhopal disaster

The group's Indian management is in limbo. John Elliott reports

TEN MONTHS after disaster struck in the Indian city of Bhopal when a gas leak from a Union Carbide pesticide plant immediately killed at least 2,000 people and injured tens of thousands more, the U.S.-owned company that ran the plant is operating in a state of limbo.

The limbo extends far beyond Bhopal, which in fact represents only a small part of the operations of Union Carbide in India Ltd (UCIL). For in addition to other chemicals and plastics plants, UCIL's major business is manufacturing batteries and torches.

The Indian Government has shunned UCIL, resulting in its delaying approval for new projects in these other areas of activity and blocking an interim dividend transfer to the U.S. UCIL has also been given the cold shoulder by some other companies, including one which has cancelled a \$10m deal to buy one of its other plants.

Its pesticides site in Bhopal—where people are still dying from the after-effects of the leak—has been closed by the government and it has not been allowed to start up any alternative operations there.

For V. P. Gokhale, 49, a quietly-spoken, London-trained engineer who became managing director of UCIL a year before the disaster, Bhopal has become his major preoccupation. "I spend six hours of my day on Bhopal work of some kind or other, talking to lawyers, cutting back the workforce, relief measures, meetings with the state government, talks with the central government on its compensation claim, reading the Press and, sometimes, talking to people such as yourself."

He rarely gives newspaper interviews and explains: "Generally we are lying low. Whatever we say is going to be wrong. Our immediate aim is to do the things that we can in Bhopal."

The management's job now in this 50-year-old beleaguered company is to protect existing investments, maintain staff morale at a time of little expansion, carry out what little relief and job creation work the Indian authorities will allow in Bhopal, and hope that an eventual settlement of the Indian Government's compensa-



V.P. Gokhale: trying to maintain morale

tion claim against Union Carbide in the U.S. will clear the air.

Gokhale says morale is high, even though the company has a bad name. "No senior executive has left the company, which has 9,000 employees in 14 manufacturing locations around India. But there were problems to begin with and various civil liberty and consumer groups have campaigned against its products."

"Morale was down last December. Employees had to face their neighbours who said: 'You're Union Carbide. You are killers'. People feared for their job security at our main plants away from Bhopal, so management teams went out to tell employees it was business as usual, that we were in a crisis, and that that's the time when we need the best out of our people."

"As far as business is concerned, there is no persecution as such, no overt moves to harass us. But people are more watchful of Carbide than before," says Gokhale, who is still on bail having been arrested last December just after the leak, along with Warren Anderson, the U.S. chairman, and other executives.

Union Carbide came to India in 1905, as the National Carbon Company of Calcutta, selling batteries. In 1926 it started manufacturing, as the Ever Ready Company, and batteries and torches now make up more than

60 per cent of its £140m a year sales.

Although a very small part of the worldwide Union Carbide empire, it is the largest U.S.-owned company in India (Union Carbide has 50.9 per cent of its equity) and its sales make it one of the largest 20 Indian companies.

Before the disaster it had a good image as a solid if not very adventurous company with its headquarters in one of Bombay's more unprepossessing office blocks. While admitting that too little corporate attention was paid to community affairs (there was no contact with people living around the Bhopal factory before the leak) Gokhale is proud of the company's social policy which included using its extensive sales network to distribute contraceptives for the Government's family planning campaign.

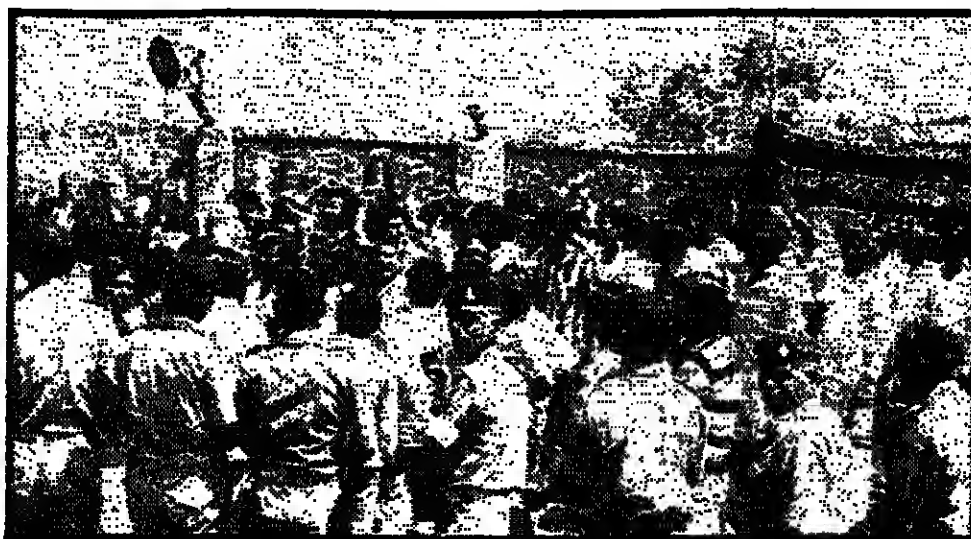
It also had a good industrial safety record at most of its factories, although, like many other chemical companies, it has now started planning for possible disasters for the first time. "We are asking 'what if' which we didn't do before," says Gokhale.

But it had been running into problems before last December's disaster, even though battery sales pushed pre-tax profits up from \$9.2m in 1983 to \$9.5m in 1984.

The Bhopal pesticides plant, first opened in 1969, has not been a financial success in the past few years and contributed only 6 per cent to the company's sales in 1984. It made what Gokhale describes as "significant losses," believed to have been as high as \$3m to \$4m a year on a \$12m to \$14m annual turnover in 1984 and 1985.

Competition with more modern imports and had weather for agriculture hit sales, which fell to 23 per cent of installed capacity of 5,000 tonnes a year in 1984 from 30 per cent in 1983. This led to temporary shutdowns and low worker and management morale before the leak shut the plant permanently.

The company is also closing down a diversification started in



Workers at Union Carbide's Bhopal plant protesting last April that it should be kept open. However, it remains closed

1973, commercially harvesting shrimp, and it is selling 13 trawlers. Gokhale says this potentially lucrative business, which has also defeated other large Indian companies, needs more of a "hands-on entrepreneurial" management style than his sort of company can provide.

UCIL was also not doing well with its main chemicals and plastics subsidiary at Chembur, Bombay, which it arranged late in 1983 to sell for \$7.5m (plus \$8.8m for working capital) to Reliance Textiles, India's fastest growing company. The disposal of what amounted to 25 per cent of UCIL's sales fitted in with Union Carbide's global policy of moving out of polyethylene chemicals. But the sale was abandoned two months ago, after months of delays in obtaining government approvals.

Although neither company is commenting officially, it seems that Reliance was growing so quickly in other areas that it became less interested in the acquisition and also did not want its buoyant reputation potentially sullied with a UCIL legacy after Bhopal.

Gokhale says the planned sale was justified commercially because demand for the 25-year-old plant's business would have dried up in about five years when new gas-based crackers came into action. But now there is a polyethylene shortage in India so, making the best of its post-Bhopal situation, UCIL will cash in on higher prices now obtainable for the products.

"We can do nothing else. There is no management time to plan for the time being," says Gokhale.

Adding to the problems, expansion plans are now being slowed down. A \$10m venture into silicones for textile and rubber industries is stuck in

government bureaucracy, which is showing no interest in issuing the necessary licences. A \$1m helium specialty gases project is supposed to be going ahead, but UCIL has run into bureaucratic delays over essential licences for equipment imports and the location of the site.

It appears that the Government is ostracising UCIL, knowing it is backed by public opinion in India, partly because it would be politically embarrassing to be seen giving any new projects or accepting any favours from the company. Presumably it also does not want to prejudice possible legal action in the future.

"I feel that once a settlement (on the compensation) is reached, this cloud will blow over. But the longer it takes, the longer we are not helped in our business in India because until there is a settlement, nothing can happen. We are not now, for example, applying for new operations or industrial licences," says Gokhale.

So he and some of his headquarters colleagues are instead learning how to manage relief organisations and organise low skill jobs which UCIL is trying to set up in Bhopal. But even here there are problems because some of their offers have been turned down for political reasons, notably a proposal to establish a battery factory on the Bhopal pesticides site to employ 300 of the former 630 employees.

Most offers of help—medical equipment and life saving drugs, blankets and buildings for relief work, had been spurned, Keshub Mahindra, non-executive chairman of UCIL complained at the company's annual meeting last month.

But Gokhale's team is beginning to make some progress in

Bhopal of which he is visibly proud, even though he quickly adds that it is "no big deal in the magnitude of the tragedy." He agrees with local government estimates that perhaps 15,000 or more people need occupational help because their ability to work has been impaired by the after-effects of the gas leak and he hopes UCIL can make a small start by organising employment for 500.

A Carbide employees-sponsored relief trust has been set up with about \$30,000 from UCIL and \$15,000 from employees. It has helped 120 people get low skilled work and its highest success is stitching leather and cotton gloves for industrial and general use, initially for UCIL's other factories.

Union Carbide in the U.S. has agreed to consider buying some and other companies in India are being approached.

About \$220,000 is being offered to fund the first stage of an urban renewal project with a "community module" of 96 homes, work and community centres as a forerunner of what might happen in Bhopal when the expected millions of pounds of Union Carbide compensation flow in.

Gokhale says that, despite the pressures, he can see no signs in Union Carbide of a "move to pack up and go" out of India. So while they wait for the possible settlement of the compensation claims, he and his colleagues are setting up a type of public curiosity they would rather avoid.

"At a dinner or on an airline, as soon as I say I'm from UCIL, strangers develop a greet interest in me for the rest of our time together. I dread airline flights these days," says Gokhale, a little more than half seriously.



IBIS Hotels, which visitors to France will know of as a chain of basic functional properties, has opened its first operation in the UK, at Heathrow. The chain hopes to have 40 operations in the UK within the decade. Single rooms at the Heathrow Ibis are £35 a night. "We cut out what we feel many executives do not want in the first place — room service and a swimming pool for example." The rooms do, however, have direct dial 'phones.

BUSINESS travellers can often take advantage of lower winter fares really aimed at the tourist market. This winter, for example, TWA has introduced a U.S. Rover ticket which, for \$99 gives four coupons for use on flights serving 60 U.S. cities on TWA domestic routes. Further coupons can be bought for \$25 each. Purchases must be made three weeks in advance.

WHAT WILL be the world's tallest hotel when it opens early next year, the 73-storey Westin Stamford in Singapore, is already proving popular with conventioners. The hotel is attached to the Raffles City Convention Centre.

A USEFUL series of small pocket maps for 10 popular business destinations has been produced by the Lunn Poly travel agency chain, as part of the current marketing battle for business customers. The palm-sized maps show key landmarks, post offices and other details of cities including Amsterdam and Brussels, Paris

## Business courses

The IBM PC, London, November 25-27. Fee: £890 plus 15 per cent VAT. Details from CGS Institute, Russell House, Russell Street, Windsor SL4 1HQ. Tel: 07535 58811.

Below-the-line and sponsoring: the use of promotion and sponsorship in the marketing mix. Milan, November 6-8. Fee: ESOMAR members SwFr 1,000; non-members SwFr 1,200. Details from ESOMAR Central Secretariat, JJ Vlootstraat 29, 1071 JP Amsterdam, The Netherlands. Tel: (020) 235 0245.

and New York. The maps are free from Lunn Poly business centres—see if you can get one and escape without also receiving a sales pitch.

HILTON International is to run a new 363-room hotel in Ankara, Turkey. The 18-storey property will open in late 1987 and is in the Kavaklıdere area. Hilton already has a hotel in Istanbul.

A DAILY non-stop service between London and Houston is to be operated by Continental Airlines this winter. It had been thought that the service, introduced in April of this year, would be reduced during the winter months.

A \$6m SCHEME to refurbish the Royal York hotel which adjoins York station is starting this month by Seaco, owners among other things of the Venice-Stampdon Orient Express and the Capriani Hotel in Venice. The aim is to make the hotel "one of the premier properties in Britain."

MAERSK Air, which runs the supplemental airline route between Southampton and Billund in Denmark has linked with Hertz Rent-a-Car to provide business travellers with special car rental rates in Denmark. Cars will be available for Maersk passengers from \$15 a day. Maersk is now also offering free small conference room facilities at Billund terminal.

THE GARDEN Hotel in Guangzhou (Canton) which is operated by the Peninsula Group, is now officially open. It has in fact been operating for nearly a year.

PEOPLE EXPRESS Airlines has started services from Newark airport non-stop to New Orleans and St. Louis. It has also opened a Denver-San Diego non-stop service with links from Denver to Newark. The Newark New Orleans fare is \$59.

Arthur Sandles

64.21.41. Telex: 18535 ESMAR NL

Marketing creativity, Brussels, November 4-8. Fee: non-members BFr 76,000; members AMA/1 BFr 68,000. Details from the Registrar, Management Centre Europe, rue Caroly 15, B-1040 Brussels. Tel: 32/2/516.19.11. Telex: 21.917.

Japan — competition or co-operation. Society for strategic and long range planning national conference and dinner, London, November 21-22. Fee: £201.25. Details from Society for Strategic and Long Range Planning, 15 Belgrave Square, London, SW1X 8PU. Tel: 01-235 0245.

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**NOTICE OF REDEMPTION**  
to the holders of Debentures payable in American Currency  
of the issue designated

**8 1/2% Sinking Fund Debentures Series BW due November 15, 1986**  
(herein called "Debentures") of the

**Q HYDRO-QUÉBEC**

PUBLIC NOTICE IS HEREBY GIVEN that the Hydro-Québec intends to and will redeem for SINKING FUNDING PURPOSES on November 15, 1985 pursuant to the provisions of the Debentures, the following debentures as indicated, of the above-mentioned issue, at 100% of the principal amount plus accrued interest to the redemption date, namely:

Debentures bearing the Prefix BW:

788	1784	2411	3088	3628	4028	4328	4528	4628	4728	4828	4928	5028	5128	5228	5328	5428	5528	5628	5728	5828	5928	6028	6128	6228	6328	6428	6528	6628	6728	6828	6928	7028	7128	7228	7328	7428	7528	7628	7728	7828	7928	8028	8128	8228	8328	8428	8528	8628	8728	8828	8928	9028	9128	9228	9328	9428	9528	9628	9728	9828	9928	10028	10128	10228	10328	10428	10528	10628	10728	10828	10928	11028	11128	11228	11328	11428	11528	11628	11728	11828	11928	12028	12128	12228	12328	12428	12528	12628	12728	12828	12928	13028	13128	13228	13328	13428	13528	13628	13728	13828	13928	14028	14128	14228	14328	14428	14528	14628	14728	14828	14928	15028	15128	15228	15328	15428	15528	15628	15728	15828	15928	16028	16128	16228	16328	16428	16528	16628	16728	16828	16928	17028	17128	17228	17328	17428	17528	17628	17728	17828	17928	18028	18128	18228	18328	18428	18528	18628	18728	18828	18928	19028	19128	19228	19328	19428	19528	19628	19728	19828	19928	20028	20128	20228	20328	20428	20528	20628	20728	20828	20928	21028	21128	21228	21328	21428	21528	21628	21728	21828	21928	22028	22128	22228	22328	22428	22528	22628	22728	22828	22928	23028	23128	23228	23328	23428	23528	23628	23728	23828	23928	24028	24128	24228	24328	24428	24528	24628	24728	24828	24928	25028	25128	25228	25328	25428	25528	25628	25728	25828	25928	26028	26128	26228	26328	26428	26528	26628	26728	26828	26928	27028	27128	27228	27328	27428	27528	27628	27728	27828	27928	28028	28128	28228	28328	28428	28528	28628	28728	28828	28928	29028	29128	29228	29328	29428	29528	29628	29728	29828	29928	30028	30128	30228	30328	30428	30528	30628	30728	30828	30928	31028	31128	31228	31328	31428	31528	31628	31728	31828	31928	32028	32128	32228	32328	32428	32528	32628	32728	32828	32928	33028	33128	33228	33328	33428	33528	33628	33728	33828	33928	34028	34128	34228	34328	34428	34528	34628	34728	34828	34928	35028	35128	35228	35328	35428	35528	35628	35728	35828	35928	36028	36128	36228	36328	36428	36528	36628	36728	36828	36928	37028	37128	37228	37328	37428	37528	37628	37728	37828	37928	38028	38128	38228	38328	38428	38528	38628	38728	38828	38928	39028	39128	39228	39328	39428	39528	39628	39728	39828	39928	40028	40128	40228	40328	40428	40528	40628	40728	40828	40928	41028	41128	41228	41328	41428	41528	41628	41728	41828	41928	42028	42128	42228	42328	42428	42528	42628	42728	42828	42928	43028	43128	43228	43328	43428	43528	43628	43728	43828	43928	44028	44128	44228	44328	44428	44528	44628	44728	44828	44928	45028	45128	45228	45328	45428	45528	45628	45728	45828	45928	46028	46128	46228	46328	46428	46528	46628	46728	46828	46928	47028	47128	47228	47328	47428	47528	47628	47728	47828	47928	48028	48128	48228	48328	48428	48528	48628	48728	48828	48928	49028	49128	49228	49328	49428	49528	49628	49728	49828	49928	50028	50128	50228	50328	50428	50528	50628	50728	50828	50928	51028	51128	51228	51328	51428	51528	51628	51728	51828	51928	52028	52128	52228	52328	52428	52528	52628	52728	52828	52928	53028	53128	53228	53328	53428	53528	53628	53728	53828	53928	54028	54128	54228	54328	54428	54528	54628	54728	54828	54928	55028	55128	55228	55328	55428	55528	55628	55728	55828	55928	56028	56128	56228	56328	56428	56528	56628	56728	56828	56928	57028	57128	57228	57328	57428	57528	57628	57728	57828	57928	58028	58128	58228	58328	58428	58528	58628	58728	58828	58928	59028	59128	59228	59328	59428	59528	59628	59728	59828	59928	60028	60128	60228	60328	60428	60528	60628	60728	60828	60928	61028	61128	61228	61328	61428	61528	61628	61728	61828	61928	62028	62128	62228	62328	62428	62528	62628	62728	62828	62928	63028	63128	63228	63328	63428	63528	63628	63728	63828	63928	64028	64128	64228	64328	64428	64528	64628	64728	64828	64928	65028	65128	65228	65328	65428	65528	65628	65728	65828	65928	66028	66128	66228	66328	66428	66528	66628	66728	66828	66928	67028	67128	67228	67328	67428	67528	67628	67728	67828	67928	68028	68128	68228	68328	68428	68528	68628	68728	68828	68928	69028	69128	69228	69328	69428	69528	69628	69728	69828	69928	70028	70128	70228	70328	70428	70528	70628	70728	70828	70928	71028	71128	71228	71328	71428	71528	71628	71728	71828	71928	72028	72128	72228	72328	72428	72528	72628	72728	72828	72928	73028	73128	73228	73328	73428	73528	73628	73728	73828	73928	74028	74128	74228	74328	74428	74528	74628	74728	74828	74928	75028	75128	75228	75328	75428	75528	75628	75728	75828	75928	76028	76128	76228	76328	76428	76528	76628	76728	76828	76928	77028	77128	77228	77328	77428	77528	77628	77728	77828	77928	78028	78128	78228	78328	78428	78528	78628	78728	78828	78928	79028	79128	79228	79328	79428	79528	79628	79728	79828	79928	80028	80128	80228	80328	80428	80528	80628	80728	80828	80928	81028	81128	81228	81328	81428	81528	81628	81728	81828	81928	82028	82128	82228	82328	82428	82528	82628	82728	82828	82928	83028	83128	83228	83328	83428	83528	83628	83728	83828	83928	84028	84128	84228	84328	84428	84528	84628	84728	84828	84928	85028	85128	85228	85328	85428	85528	85628	85728	85828	85928	86028	86128	86228	86328	86428	86528	86628	86728	86828	86928	87028	87128	87228	87328	87428	87528	87628	87728	87828	87928	88028	88128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## TECHNOLOGY

Michael Strutt on a damning survey which suggests grave gaps in current training

## Engineers lack knowledge of production processes and materials says report

ENGINEERING designers' knowledge of modern materials and production processes is "abysmal" according to a report based on research across four key engineering sectors.

The report, sponsored by the British Plastics Federation, the Production Engineering Research Association, Du Pont, and British Industrial Plastics, is published today in Eureka, the technology transfer journal. It says that even design engineers fresh from higher education know little about the latest materials and are learning "on the job" about techniques which have been in use for 20 years or more.

The survey covered responses from 652 chief design engineers in four industrial sectors: automotive, mechanical, electrical/electronic, and instrumentation. They were asked about their knowledge of materials and processes in four component groups — castings, bearings, shaft gears, and electronic components — which are common to their industries.

As expected, there was a small swing from the use of traditional steels and cast irons towards thermoplastics. But more than half of the people questioned knew "little or nothing" about nylon, which has been available in various forms for more than a quarter of a century. Only 26 per cent knew enough about acetals and only 25 per cent enough about polycarbonates to consider specifying either material.

Most of the designers knew little or nothing about fluoropolymers (85 per cent), foamed

plastics (87 per cent), polyamides (81 per cent) or polyester moulding compounds (72 per cent).

The report says designers' knowledge of production processes is equally poor. Among traditional processes, only 27 per cent of those who knew that sintering was relevant to their business were familiar enough with the process to consider it seriously.

### There is a need for a lot more training of engineers in the use of plastics in real applications

Only 29 per cent were knowledgeable about injection moulding and 34 per cent about metal extrusion. Among newer processes, only 7 per cent knew about superplastic forming — in spite of wide publicity and its enormous industrial potential.

The move away from non-ferrous metals to thermoplastics was most marked in the production of instrument casings, being well exploited "by the knowledgeable few." And among electrical and electronic components there was a big swing (29 per cent) to thermoplastics for shafts and gears.

Mr Roger Bishop, Eureka's editor, said: "It was noticeable in all the areas surveyed, that young chief designers were much less likely to specify

thermoplastics, thermosets and composites and the latest advanced materials than their older counterparts.

Indeed, of the young designers specifying castings, for example, 11 per cent actually changed to cast iron and 17 per cent to non-ferrous metals, while a higher than average number changed from more modern materials. This reflected "the lack of materials literacy even among young designers with outstanding flair."

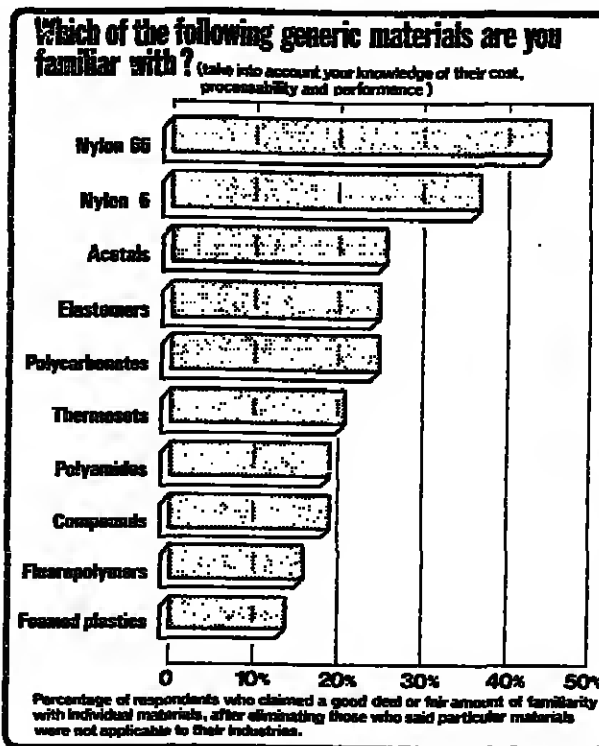
He added: "Engineers do need to make the effort, for a material which is slightly out of the ordinary, to understand its properties and possible uses."

"There is a need for a lot more training of engineers in the use of plastics in real applications to give them a solid background in plastics engineering."

The response to the postal survey, which included many large companies, was more than 60 per cent, the report says, "which itself shows the seriousness with which Britain's most senior product champions view their dilemma."

Experience — their own or someone else's — was the most important factor influencing those designers considering alternative materials, while the knowledge gained from their education was inadequate.

"Education leans towards materials science at the expense of applications engineering," the report concludes. "Universities lack the means to offer hands-on experience of new materials."



The only real explanation for this "worrying" trend, the survey suggests, is that since the mid-1970s the plastics sector has directed its marketing towards the trade moulder (its principal source of revenue), a reversal of its previous practice of promoting to product designers who specify the materials. Producers in other sectors, notably light alloy, continued to do this.

A remarkable subsidiary finding of the survey is that well over half the engineers who replied reported that changes had been made in the materials they specified without their prior approval, most often by purchasing departments.

The report says this interference — a problem never measured before — has serious implications for product quality and reliability "if tried and tested prototypes are being compromised once the product has left the design office."

"This will come as a shock to the design world at large who have the legal responsibility for the performance of their designs," it adds.

The report urges further research in the area of faster-moving materials, particularly the use of surface coatings and thermoplastics in the design of casings.

**Eureka's Material Survey.** Full computer-analysed results, price £2,250; section analysis reports from £500. From Finlay Publications, Franks Hall, Horton Kirby, Kent DA4 9LL.

## Boeing draws on its years of experience

The big U.S. company is not letting valuable expertise go to waste, reports Peter Marsh

YOUNG engineers working on the aeroplanes of the future at Boeing's design laboratories in Seattle can call on the expertise of one of the company's most experienced workers — locked in the memory of a computer.

Boeing Computer Services, the aerospace company's computing arm, has produced this so-called expert system using a set of rules about aircraft design culled from an unnamed employee who has been with Boeing for 40 years.

For months on end, computer worker talked to the worker to learn the details of how he goes about his job. These were put into the form of rules — of the sort "if x is true and y is true then condition z has an N per cent chance of being correct" — to become part of a segment of complex software that runs on a Xerox or Symbolics microcomputer.

According to Mr Robert Dryden, president of Boeing Computer Services, the expert system does not so much solve engineers' problems as guide them to the correct approach.

For instance, a technical worker might have difficulty designing a particular wing component in a way that minimises the likelihood of wind-induced vibration once the aircraft is in the air.

In response to questions, the computer would come up with a series of proposals or hints as to the correct approach or come back with more questions which may help the designer find the answer.

Companies in many areas of examining how far expert systems can help them in areas such as diagnosing faults in manufacturing or advice systems in offices. DEC, the U.S. computer company, was one of the first organisations to use the equipment routinely to provide advice for workers assembling complex electronic equipment.

The 1200-strong Boeing Computer Services has annual sales of \$1.2bn, of which 60 per cent is generated through the supply of expertise and hardware to other parts of the \$10bn-turnover Boeing corporation. For instance, the computing arm has provided a management system with which production engineers keep track of the 4.5m components that go into a Boeing-747 airliner as it travels through a production line.

The computer services division also built the world-

wide communications network which links the company's plants and offices by telephone lines and satellites. With this system, for instance, engineers in Boeing's data centre in Vienna, Virginia, can transmit software codes needed to operate machine tools and industrial robots to the main factories in Seattle.

The rest of Boeing Computer Services' income comes from sales to external customers. For example, the company is building a \$210m computer network for the U.S. National Aeronautics and Space Administration.

To be completed next year, the system will connect the administration's seven main establishments, including the space-shuttle launch site at the Kennedy Space Center in Florida and the control room for manned space flights at the Johnson Space Center in Houston.

In other work, the computer division leases time on Boeing's Cray X2P computer in Seattle to customers who require extremely powerful processing for applications such as simulation of complicated events.

With the \$16m Cray machine, one of the world's most advanced number-crunchers, a customer can perform in a couple of days an operation which would take a month on a DEC VAX machine (a powerful minicomputer in general use for scientific applications).

Among the customers are several large organisations which gain access to the Cray via a telecommunications link with Boeing's UK offices in Warrington, Watford or Coventry.

For instance, designers working at the National Nuclear Corporation (the British company that builds nuclear reactors) have obtained simulations of what could happen in a nuclear plant in the event of a pipe rupture.

The software used in this simulation (which depicts such situations in three dimensions and with high accuracy) is called Dyna 3D and was produced by the Lawrence Livermore Laboratory near San Francisco for use by the U.S. Department of Energy.

Other British customers for the Cray include Rolls-Royce, which used the computer to work out in fine detail what happens if birds collide with an aircraft's jet engine while in flight, and various defence contractors who simulated the effects of shells hitting objects such as buildings or tanks.

Minerals companies such as Shell and Exxon have also used the Cray to obtain representations of production operations, for instance the pumping to the surface of oil from a deep reservoir.

## Design and Construct



## UK warms to expert systems

EVIDENCE IS emerging that UK-based companies are buying and experimenting with expert systems (ESs) in a substantial way, confirming the claims of suppliers who have been reporting remarkable interest in these sophisticated computer programs.

About 35 per cent of a sample of 329 corporations surveyed by Pactiv, the computer and communications consultancy, said they were either using, developing or experimenting with expert systems; 54 per cent of the sample said they were doing nothing.

But 75 per cent of the companies responding thought there was potential for expert systems to help their organisations, with the majority believing that ESs would be sufficiently advanced within five years to provide real value to their companies.

The Pactiv study showed that only 5 per cent of respondents were actually using an ES within their organisations; 4 per cent were developing systems and 26 per cent evaluating and experimenting.

Administration was the most commonly mentioned use for an ES with marketing, research and development, design and maintenance also attracting support. ESs can be programmed with the "rules" of an administrative procedure so making it possible for them to be used to resolve questions of procedure and so on.

Industry groups have been forming ES clubs to swap information and to help promote the technology. The Alvey Directorate, responsible for the UK's collaborative programme in advanced computing, already helps to fund such a club for the banking community. Next week, it is setting up a similar organisation for the insurance community, Arles (Alvey Research into Insurance and Expert Systems).

## Structureboard comes to Europe

STRUCTUREBOARD production has come to Europe for the first time, bringing with it some of the latest technology in wood processing.

The board, well established in the U.S. and Canada where it is produced by about 30 mills, is cheaper than plywood and stronger than chipboard. Instead of using whole strips of wood for plywood or grinding trees into near splinters and gluing them together to make chipboard, structureboard forms a mat out of three or four-inch strands of wood bonded together. The strands keep the strength of the fibres, which makes the board ideal for building or concrete shuttering, crates and packing.

Highland Forest Products at Delross, east of the Inverness, is now a full production mill, aiming at a yearly output of 75,000 cubic metres of board. The new plant uses some of the latest techniques in structureboard production.

Fine logs from east Highland forests within a 50-mile radius are stripped of their bark on arrival and then cut up into

thin strands. These strands are dried in large revolving ovens before being coated with wax and resin.

What gives this production technique the leading edge is the next stage — the "orientation" of the strands. Large combs lay the strands down roughly in line with the length of the board to form its outside layer. Then strands are laid

### Mark Meredith on a wood processing system now being used in Scotland

across the width of the board to form the middle layer, followed by a final lengthways layer for the other outer side.

The mat of strands is then pressed and heated to bond together as a board using West German Wurtel and Siempelkamp equipment. The system enables varying thicknesses of board to be produced from 6mm to 25mm.

Laying the fibres in two directions gives the board added strength, while orientation gives it more useful properties than other types of structure board where the strands are laid down at random. Bark from the trees is dried and burned to supply energy for production.

The process also gives it the name of orientated strand board as part of the structureboard family. Structureboard is also known as waterboard and Highland Forest Products markets its product under the name Stirlingboard. One of its advantages is its nested appearance which requires a veneer or plastic covering before application in areas like furniture.

The Scottish plant is ideally suited to the small soft roundwood available from the nearby forests, whose trees are usually too small for plywood production.

Mr John Godfrey, managing director of Highland Forest Products, hopes to make inroads into the 1m cubic metres of plywood which is imported into Britain each year.

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## GENERAL SHOPPING S.A.

in liquidation

Société Holding Internationale pour le Commerce de Détail  
8, Rue Zithe, Luxembourg

NOTICE IS HEREBY GIVEN that the

### ANNUAL GENERAL MEETING

of General Shopping S.A. in liquidation will be held in the conference room of the Association des Banques et Banquiers Luxembourgeois, 23, Avenue Monterey (7th floor), Luxembourg, on 28th October 1985 at 11.00 a.m.

### AGENDA

1. Report of the Board of Liquidators on the progress of the liquidation.
2. Miscellaneous.

In order to be entitled to attend the above General Meeting, the shareholders — according to Article 27 of the Articles of Incorporation — must deposit their share certificates at least five days prior to the Meeting (in this case on Monday, 21st October, at the latest) with the bank mentioned hereafter. Against deposit of share certificates, the following bank in the United Kingdom will then issue entrance cards for the Meeting:

Williams & Glyn's Bank Ltd., London

as well as all other banks assuring the financial service for the company in other countries.

For the Board of Liquidators  
W. WIRTH, Chairman

Luxembourg, 23rd September 1985



## IT CAN ONLY BE ONE CAR.



THE £36,000 LUXURY CAR

THE £36,000 PERFORMANCE CAR

There are two sides to every argument for the Porsche 928S Series 2. On the one hand, here is a luxury car of quite exceptional refinement. A car that's built by hand to Porsche's specification, then tailored to yours.

Front seats, for example, are electrically powered for height, reach and back adjustment. If you wish, they can be hide-upholstered in the colour of your choice.

To produce the perfect driving position, the steering column and instrument binnacle also adjust. In unison.

There is an ingenious climate control, with an electronic 'weather eye' that monitors outdoor conditions.

The slightest change, and air flow alters automatically to maintain your pre-set cockpit temperature. Even the glovebox is air-conditioned.

While for a total change of atmosphere, you only have to turn to the 928's computerised sound system. Fittingly, the ultimate in music for the ultimate in movement.

Steering is power-assisted and speed sensitive.

Headlamps can be hydraulically adjusted (from inside the car). Wing mirrors not only demist but can be re-positioned at the touch of a button.

There is a cruise control to take the footwork (and the hard work) out of long distance driving.

A fourteen-function safety warning system monitors everything from brake pad wear to tail lamp operation.

There's central locking. Including an anti-intruder button that allows you to secure all doors even when the car is in motion.

And should you think that Porsche proportions are totally impractical, some final words of comfort. Leg room to the front is more than generous; luggage room to the back verges on the cavernous.

Fold the rear seats and you have more stowage space than a luxury saloon.

On the performance side, the 928S Series 2 is astonishingly flexible. Smooth and imperturbable around town. Fast (never furious) on the open road.

With 4-speed automatic transmission, the 928 produces rather impressive Factory Test figures. 0-62.5mph (0-100km/h) in 6.7 seconds. Top speed: 156mph. The 5-speed manual is marginally swifter.

And as quickly as it starts, the 928 stops. It has one of the safest braking systems yet devised.

Second generation ABS cadence braking (allied to four piston, fixed caliper ventilated disc brakes) means that the 928 driver can stop rapidly and steer at the same time.

Handling is superbly controlled too, of course. Thanks firstly to the Transaxle driveline (engine fore, gearbox aft) which provides near-perfect weight distribution.

And secondly, to the Porsche-patented Weissach rear axle. An innovation which counteracts a car's natural tendency to break away on tight corners.

Fuel performance? 'Respectably economical' to quote 'Motor'.

And the 928 brings other rewards. A 2-year mechanical warranty.

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## THE ARTS

Architecture  
Colin Amory

## An adventure in Harvard

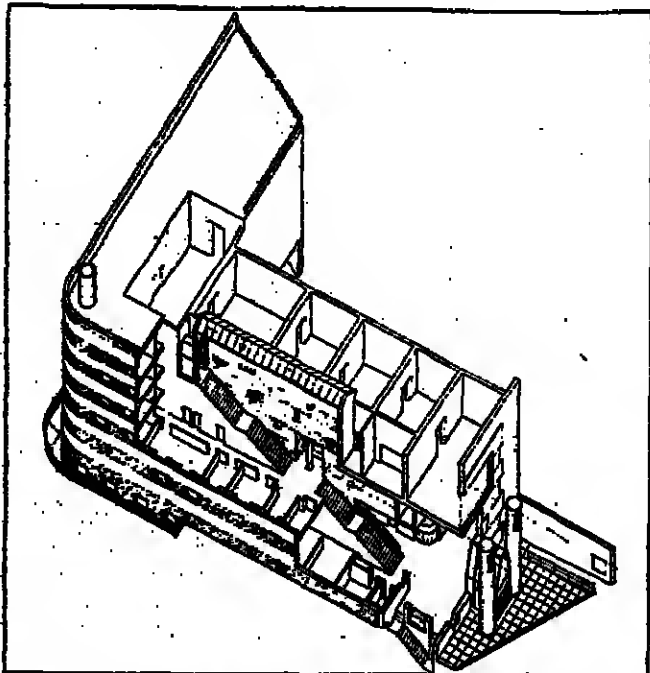
Celebrations are being held at Harvard University this week to mark the opening of an important museum. There is cause to celebrate on the architectural front too. The new building is the work of the British architect James Stirling, famous already for the much-admired extension to the Staatsgalerie in Stuttgart, and shortly to have his galleries for the Turner Collection at the Tate Gallery unveiled. Last week he was also named as one of the six shortlisted architects who are preparing designs for the extension of the London National Gallery.

Harvard has always been fortunate in its benefactors and sometimes in its architects. The campus is an architectural mix of styles, and the Stirling building, a row of university premises as varied as Coolidge, Shepley, Bulfinch and Abbott (the present Fogg Museum) and the Corbuser (the Carpenter Centre).

The benefactor — the museum will bear his name — is Dr Arthur M. Sackler, a collector, publisher and research physicist. His museum will join the Fogg and the Busch-Reisinger as the third of Harvard's museums and will be used principally to house the university's collections of ancient, oriental and Islamic art.

It will be a teaching museum. The philosophy at Harvard is that students of the history of art learn "by contagion." Works of art are constantly on display and seen daily on the way to classrooms or lectures. The architect has understood and interpreted the privacy of the collections brilliantly. Although they are seen in public galleries, the scale is small, and the association between the public and the work of art is intimate. The finest exotic appearance of the public spaces, particularly the main stair, gives the visitor a sense of penetrating a special world.

The museum is a complex and ingenious new building that forces any visitor to contemplate present architectural dilemmas. It occupies an L-shaped site across Broadway from the present Fogg Museum; the main entrance between two columns or pylons is sited where there might in future be a bridge joining the street and joining the new Sackler Museum to the Fogg. This is a strange facade, looking like a face gazing across at Harvard with a curious look in its eye implying something sinister like about



A cut-away view of the new Sackler Museum at Harvard, by the British architect James Stirling.

the whole museum.

As the drawing above shows, the architect has solved difficult spatial and use problems in an elementary but sensible way. He places the teaching room in a band around the street side of the museum and places a monumental stair at the centre. The galleries occupy a separate realm. On the street facade the random pattern of windows and the striped brick are banal — it is the interior that counts.

You step down into the entrance hall which makes it seem even taller and more monumental. The shape of the entrance suggests the way into an ancient tomb and ahead rises a narrow, top-lit stairway that leads to the topmost gallery and the classrooms. Marking as it does the divide between the public and the private rooms, the stair has the air of a narrow part of a cashmere. Some Roman and Coptic reliefs are set into the high walls of the stair, giving the museum a sense of the antique even before the exhibits have been glimpsed. There is a controversial note struck on the stairs: it is the architect's colour scheme. He has painted the walls of the stairway in mauve and cream, displaying his perverse lack of colour sense (he persistently

uses vivid green paint where ever possible in many of his buildings). Fortunately the main galleries are finished in simple rough plaster, usually cream with solid oak floors and timber surrounds to openings. The galleries are immensely successful. They are varied in size, well-proportioned and free of almost all of wilful jokes. The circular holes cut into the skirting are an aberration that spoils some of the smaller rooms. The top-lit rooms are very pleasing — light is baffled in a complex way that is successfully handled by the ceiling shapes and the architectural feel of the rooms. There is a lecture theatre that has a cat-comb-like quality.

This museum is, in spite of certain criticisms, an important and inventive architectural creation. James Stirling has made a powerful and evocative place. His architecture balances between the awful and the sublime. At the Sackler Museum he keeps the balance on the interior: the result is highly original — as galleries the spaces are an advance on Stirling and the whole place in an oblique architectural adventure. Visiting it is like eating a rich and strange meal; it keeps you thinking long afterwards.

Il Trovatore/Covent Garden  
Rodney Milnes

The Royal Opera's 276th performance of Verdi's blood-curdling melodrama on Saturday cheerfully gave the lie to the tiresome old saw about it needing only the four best singers in the world, since the most consistently satisfying aspect of the evening was the conducting of Giuseppe Patanè and the sterling contributions he inspired from an alert orchestra and a chorus maintaining its excellent current from the leadership of Peter Burian. Nothing was left to her to present her new credentials as a dramatic soprano to London in one of the most demanding of all roles in that repertoire, and she scored less than a total success, there was still much in her interpretation to admire. First and foremost she sang the words as if they meant something (which they do) and shaped even the most routine phrase of recitative with musical and dramatic insight. Much of the role was quite rightly sung in a genteel mezzo voice, eloquently coloured, and Leonora's ability was throughout touchingly conveyed.

So far so good, but on this evidence it would be idle to pretend that Miss Connell had entirely settled into her new range. While passages requiring technical agility were voiced with impressive precision, just where the tone should expand at the top in legato phrases it tended to contract into brittle whiteness, whether this, together with some uneasy moments of sour pitching, was caused by the auspiciousness of the occasion (as I am sure some hastily snatched cadenzas were) remains to be seen. But the fact that she struck her best form in the fourth-act scene indicates that all may be well after a performance or two: it is after all seldom that any Leonora's best moments come in "Tu vedrai" and "Vivrai". The vocal equipment is certainly there.

In his house debut Wolfgang Brendel (Luna) sang with much beauty of tone and impeccable musicianship, in the face of which it might sound ungrateful to ask for a touch more bold Italianità, a drop or two of Mediterranean oil applied to the phrasing. But what a marvellous Mandryka and Wolfram Mr Brendel must be. Willard White (Ferrando) was in superb voice and matched Miss Connell in clarity and point of verbal projection.

On more familiar ground, José Carreras's relentlessly stentorian Maurice and Elena Charassova's vocally tattered Azucena were much liked by the audience, but not by Mr Carreras, especially, is capable of far better than this: it is little short of tragic that so lovely a voice should be squandered on inexpressive can belts.

## Spend, Spend, Spend

Antony Thornecroft

This is the story of Vivian Nicholson who, through the agency of a Littlewoods cheque for £150,000, was transformed from a sluttish mother of four who stole mashed potato to feed her family into a sluttish mother of four who drenched herself in champagne and Chevrolets. It began life as an autobiography, was transformed by Jack Rosenthal into a TV play, and has now been arranged for the stage by Claire Luckham and Chris Bond and is presently on at the New Half Moon in Mile End.

Viv Nicholson became in 1961 the most famous pool winner ever because she was outrageous to begin with and was prepared to go completely over the top to satisfy the

sensation-seeking media. So there were the drinking sprees, the car crashes, the abortion, the five husbands, the first with the psychic. Pools, winning husband Keith played his part in the drama by being smashed out of his mind, and body, in his own car crash.

Inevitably it becomes a one-woman show and Victoria Legg as Viv is relentlessly powerful as the victim of her own passions and greed. Fortunately there is no symbolism, moralising, or social interpretation in this production: just the inevitable downfall of a girl from a brutalised home in Castleford whose basic style changed little after the win—the drinks became more expensive, the parties louder, the inability to control her life more pronounced. The set makes the point—covered with cheap rubbish in the first half, with expensive rubbish after the interval.

To push home the points there is a wealth of songs, mainly of the period but with some appropriate words, played by a lively band in the balcony. Most of the cast grab any role going, with Keith, the only man strong enough to master Viv, well played by Neil Pearson, cool and composed against his wife's flamboyance. Generous cutting of the social realism in Viv's early years would make this a punchier show but when you take away the noisy packaging of the story there is really little remaining. Spend, Spend is as biting an indictment of the spiritual poverty of the poor as of the rich and, in its boisterous escapism, offers excuses for everybody and nobody.

**'Cinderella' on tour**  
The English Touring Opera, previously the Cambridge Opera Group, is to take its production of Rossini's *Cinderella* on a national tour during November. It will be sponsored by the health company, G. R. Lane.



Joan Plowright and Robin Bailey

## Mrs Warren's Profession

Michael Coveney

John Osborne's peculiar vetoes may have deprived us of the most obviously appropriate choice of our generation but have resulted instead in the best possible Mrs Warren. Shaw's third "unpleasant" play has recently attracted comment along the lines that puritans are the cultural protectors of the play. But Anthony Page's scrupulous and efficient revival for the National Theatre in the Lyttelton, an inspired replacement for the projected Plowright/Alan Bates *The Entertainer*, restores a genuinely feminist drama that is not nearly as well known as it should be.

The century of this play—written in 1894, performed in spite of the Lord Chamberlain in 1902—will be celebrated with its intellectual relevance intact. Women as a sex, and on the whole, are condemned to attach themselves to breadwinners. And what Shaw defined as the prostitute class of men—journalists and politicians—daily employ their highest faculties to betray their true sentiments.

The play is in some ways Shaw's Ghosts, taking up the dissonant study of mutual discovery between parent and child as Vivie Warren, an ideal GBS female of whom Saint Joan is a more spectacular later version, discovers her mother on principled grounds. But the fact that Mrs Warren runs a chain of European brothels

becomes almost irrelevant. What appals Vivie is her mother's attempt to use her success as a social passport. And as Shaw says in one of his most brilliant prefaces, "rich men without conviction are more dangerous in modern society than poor women without chastity."

The "social issue" label of the play wears a bit thin as we watch the male predators assemble in the Surrey garden, even if the cottage's thatched roof is a little too like a bad wig and the hollyhocks are visibly willing in the sun. (Patrick Robertson's interesting design idea of meshing photographic realism with Victorian representation improves in the course of the evening.)

Nicholas Selby's creepily important rector is particularly dubitable, and the developing narrative relationship between Vivie and the bouncing ecclesiastical villainous Sir George Crofts, the nastiest of all Shavian nasties here endowed with a walk of sidling calculation and an incisively final flash of piranha-like dentures; and by Robin Bailey's beautifully intoned, insufferably imperturbable architect Praeger "I start in an hour from Holborn Viaduct" sounds, in Mr Bailey's charge, the most resonantly funny line uttered in English drama between Wilde and Coward. Which of course it is not, but that is the magical long Chalker, a dead topic. It is

still possible, and in some quarters credible, to argue that liberation lies in prostitution. But Mrs Plowright transcends the bald rationalisation with her cry of "I've kept myself lonely for you," the testament of any dutiful parent, the challenge to any spirited child.

Jessie Farnar's Vivie is a contained rather than fulsome portrait, a method of interpretation to which I do not readily respond but which gathers force as she retreats to her Chancery Lane accountant's chambers and discards the real world of people. Her determination to support herself, to reject her mother's money and to defy the expectations of conventional femininity is powerfully projected from behind steel-rimmed spectacles.

Taking a few stylistic leaves out of Peter Hall's *Importance*, lots of extra juice is squeezed from the text by John Savident's incurably villainous Sir George Crofts, the nastiest of all Shavian nasties here endowed with a walk of sidling calculation and an incisively final flash of piranha-like dentures; and by Robin Bailey's beautifully intoned, insufferably imperturbable architect Praeger "I start in an hour from Holborn Viaduct" sounds, in Mr Bailey's charge, the most resonantly funny line uttered in English drama between Wilde and Coward. Which of course it is not, but that is the magical long Chalker, a dead topic. It is

## Saint Joan/Theatre Royal, Brighton

Michael Coveney

It is interesting how a play of Shaw's like Mrs Warren's Profession, just opened at the National, can still take up by surprise whereas an alleged Shavian "masterpiece" like Saint Joan does nothing of the sort. Saint Joan is vigorous but dull, monolithic and resistant to interpretive invention. Or so it always seems to me, and never more so than at the Theatre Royal in Brighton on Friday night where Clifford Quaye's touring Compass outfit opened a weekend stint before moving on this week to Newcastle and thence, in repertory with *The Tempest*, to Plymouth, Bournemouth, Wolverhampton, Leeds and Glasgow.

I have never agreed with one of Shaw's best critics, Desmond MacCarthy, that to appreciate Saint Joan you have to have experienced religious emotions yourself. It is not a mystical or indeed mystifying play. It contains the profoundly truthful supposition that genuinely religious people are the

greatest threat to institutionalised religion; most of Christ's socialist teaching would certainly be thrown out by today's Church of England synod. The true message of Christianity, as Shaw knew, is anathema to most bishops and politicians. Jane Lapotaire, long well-prepared for this role, has a gift of expressing unstrained emotional conviction and when she declares that she has been sent by God to raise the siege of Orléans, to crown the Dauphin in Rheims Cathedral and to chase the English from France, there is no arguing with the girl. Even her adversarial know they have met if not their match then at least their rhetorical superior.

Quaye has worked hard at frowning even harder than he does and Prospero, playing the sober, sombre Caudex as if expecting blackboarded mail with every delivery; Tony Britton has had the lively idea of playing Warwick as if he were a medieval foreman; and John Sharp's Stogumber is suitably flustered and flustered by all the terrible jokes he has to discharge.

The rest of the cast adopt

wildly divergent approaches, ranging from Clive Francis's threateningly understated Inquisitor, a treacherously formidable monkish-carbed opponent whom Joan can easily identify as God's self-appointed messenger; to Terence Wilton's cheerfully ebullient Dumols, not at all afraid of the embarrassing poetics about wind and kings-faithers on the banks of the Loire.

Finlay James's design is, well, basic, comprising a few forlorn wooden beams in a glib arrangement, stock medieval costumes and the usual evocation of banners and fleurs-de-lis. After the recreation and the cowardly sentence, Lapotaire moves confidently into the "Light your fire" invocation and as Prospero, playing the sober, sombre Caudex as if expecting blackboarded mail with every delivery; Tony Britton has had the lively idea of playing Warwick as if he were a medieval foreman; and John Sharp's Stogumber is suitably flustered and flustered by all the terrible jokes he has to discharge.

This is the trouble. The play leaves little room for imaginative manoeuvre and too few directors seem anxious to break the presentational mould.

## IRCAM concerts/St. John's, Smith Square

Dominic Gill

Ten years ago Pierre Boulez's IRCAM opened its underground doors beneath the Place Beaubourg in Paris to composers, performers and technicians in the name of music and acoustical experimentation and research. Since then the new technology, and especially the new computer technology, has made giant strides forward; but the crucial moment, the crucial meeting-point at which music and the new electronic technology can take off together, has still to be reached.

Gilbert Amy's *La variation ajouée* was an ungainly, incoherent piece for 18 instruments and tape in which nothing married: neither the instruments among themselves, nor the tape and instruments, nor the discrete elements of the tape-part itself. Every measure of it sounded tentative, awkward—and as a whole contained an overwhelming sense of the composer's, rather than the listeners', bafflement and indecision.

*La variation ajouée* nonetheless had the distinct virtue of lasting only 18 minutes. Philippe Manoury's *Zesties* for 12 voices, brass, percussion, Hammond organ and tape was not quite so evidently at sea in its medium, nor had quite such a mesmerising lack of arresting musical gesture; but it contained in all perhaps 10 minutes' worth of ideas, inflated by the composer, with ear-bending self-indulgence, to just over 65 minutes. The effect of such a rag-bag of half-finished propositions and sketches, grossly over-extended, was the very reverse of the epic which the composer presumably intended. The performances, given by the London Sinfonietta and BBC Singers under Peter Eotvos, were valiant. IRCAM might usefully consider adding a new section to its establishment—a Department of Discipline, perhaps?

Thursday's concert at the Bar-

bican Hall, given by the London Symphony Orchestra, under Pierre Boulez, was another in the continuing "Mahler, Vienna and the 20th century" series, and its hallmarks were unparallelled lucidity and assurance. How well—how astutely, and with what self-possession—the LSO play under Boulez. Their account of Schoenberg's *Verklärte Nacht* (in the composer's string-orchestral arrangement) had splendid ease and homogeneity. Sensuousness is not one of the principal qualities ever associated in the old days with Boulez's conducting; but in this performance he found a marvellous sensuous swell, a delight in theebb and flow of the music and in its beady accents and descants—as well as in the knife-edge clarity of line and texture.

The performance after the interval of Mahler's *Das Lied von der Erde* had similar clarity, authority, and ease of flow. Walter Raffeiner was the robust, impassioned solo tenor—somewhat too laden for my

taste with breathless Wagnerian mannerisms, but powerful in his delivery, and ringing with conviction. The mezzo was Hanna Schwarz, beautifully tuned, full-voiced, only occasionally a little solid, even bombastic, in her phrasing. There were many magical moments (although the Boulez manner does not permit lingering over any single one with too much relish)—not least the wonderful final cadence of "Von der Schönheit" and the stinging, whose every note was exquisitely timed, perfectly placed.

## Hungarian Folk Ensemble on tour

The 75-strong Hungarian State Folk Ensemble is touring the United Kingdom until October 21. Founded in 1951, its aim has been to promote the development of Hungarian dancing, music and choral singing by combining old and new elements.

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## Arts Guide

Oct 11-17

## Music

## NEW YORK

Martin Hall (Goodman House): Margaret Evans, mezzo-soprano, recital. Hindel, Strauss, Verdi, Tchaikovsky, Debussy, Berg, Doko, Poul, Vaughan-Williams, Bridge (Wed). Concerts Plus: Mendelssohn, Brahms, Chopin, Liszt, Schumann, Beethoven (Thurs). 6th W. Broadway (202719)

Washington National Symphony (Concert Hall): Mikhail Rostropovich conducting: Shostakovich, Sallinen, Beethoven (Tue). Rostropovich conducting: Anna-Sophie Mutter, violin, Schumann, Grieg, Mendelssohn, Debussy (Thurs). Kennedy Center (785-1110)

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London Royal Philharmonic Orchestra, conductor Jukka-Pekka Saraste, Christmas Oratorio, Strauss, Grieg, Shostakovich, Beethoven (Tue) (838-8801).

## Young Musicians Symphony Orchestra

Griffiths, violin. All-Elgar programme. Royal Festival Hall (Tue) (225-1191).

## ITALY

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## PARIS

Monie Carlo Philharmonic Orchestra, conducted by Lawrence Foster, Marc Tey, piano, J. C. Bach, Beethoven, Handel, Rameau (Tue) Salle Pleyel (51-6130)

## NETHERLANDS

Rotterdam, De Doelen. Lunchtime concert from the Rotterdam Philharmonic under Jeffrey Tate (Wed). Beethoven's 9th symphony with the Rotterdam Philharmonic (Wed, Thurs) (251-191).

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Peters Mollenbach cello evening with Kathrin Sturrock, piano, Kodaly, Beethoven, Shostakovich. Musikverein, Brahms Saal (Wed).

Beethoven evening with William Elmslie, piano, Brahms Saal (Thurs).

## Saleroom/Antony Thornecroft

## Coins from Sussex Mints

The passions of the collector can lead him down some obscure byways. Tomorrow, in its Blenheim Street saleroom, is disposing of what it can confidently claim as "the most comprehensive collection of the coins of the Sussex Mints ever offered for sale by auction."

Most were collected by the late Mr H. H. King, and then bought by the current owner, who has now "relinquished the pursuit." The coins date from the reign of the Saxon king Aethelred II to King John, and range in price from £40 to £1,750. Only the British Museum would be able to match this collection, but anyone buying it all could not rest on his laurels—there are coins from Hastings, Lewes, Rye and more, but no example from the rare mint at Bramber.

Among his duties as controller of the musical life of Leipzig Bach had to sign receipts for taxes on beer. A signed document on this subject appears in Christie's manuscript sale on Wednesday, and carries a £12,000 top estimate. In the same auction a Beethoven letter of 1825 has a £30,000 top estimate while the complete manuscript of a Mozart love song is forecast to sell for between £40,000-£50,000.

In the same sale the corrected typescript of Agatha Christie's 1951 novel *The Pale Horse* carries a top estimate of £4,500; the manuscript of "The Deep Blue Sea," which Rattigan gave to Dame Peggy Ashcroft, looks cheap at around £2,000; and two letters by Marx, written in English, could make £15,000.

The Islamic market has never quite recovered from the revolution in Iran and the fall in oil prices but demand is certainly better now than it was two years ago. On Wednesday Sotheby's sells works of art and carpets, while Christie's concentrates on carpets the following day. A pictorial carpet from Kirman, depicting all the kings of Persia up to the 20th century, carries the top estimate of £65,000, while two rare Kum Kapu prayer rugs should make around £30,000 each.

The event of the week in New York happens at the weekend when Sotheby's offers a complete set of engravings from Audubon's "The Birds of America." The plates will be auctioned in 435 separate lots and should bring in around \$1.2m for the benefit of the Municipal Archives of New York has six other complete "Birds of America" in its public collections.

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## FINANCIAL TIMES

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 Monday October 14 1985

# Seeking a role for Eureka

A CRITICAL phase is beginning for Eureka, the proposed programme of co-operation to improve Europe's competitiveness in high-technology. Its future will be the subject of three international meetings in the next month, the first of which takes place in London today.

The first task for the 18 countries involved is to decide precisely what the project is supposed to be. Unlike the \$33bn (£23.4bn) U.S. Star Wars research programme which partly inspired it, Eureka lacks a single, overriding goal. Indeed, it has no firm goals at all so far, and the Greek for "I have found it" seems an optimistic title. "We are still looking" might be more apt.

## Dangers

Worthwhile co-operation will require skilful compromises and mutual concessions by governments and companies. There are obvious dangers that, without a clearer sense of direction, Eureka could lose momentum or degenerate into unseemly squabbling, in which old intra-European rivalries were painfully exposed.

A broad consensus exists that Europe's competitive weakness is due not to scarce technological resources, but to the failure to exploit them effectively on world markets. There is also agreement on the main causes: lack of a single European market and the fragmented, nationally-oriented structure of much of Europe's industry.

Beyond that, however, attitudes diverge. The British Government views Eureka primarily as a pragmatic exercise in collaboration by private industry, to which governments' main contribution should be dismantling trade barriers rather than offering subsidies.

A market-led programme which encourages companies to take the initiative has much to commend it. However, other countries may need convincing that Britain's approach is not really due to lack of enthusiasm for Eureka.

France, which is strongly attracted to state-directed "pragmatic" projects in high technology, favours a generous Eureka budget. In Italy, state involvement in industry is so widespread that government

is a foregone conclusion. Bonn backing in some form appears to still seem undecided. National differences aside, there is a genuine dilemma here. Two often, Europe's larger high-technology companies appear willing to commit themselves to ambitious ventures only when governments take the lead and shoulder much of the risk. Excessively cautious management attitudes are part of Europe's problem.

However, it may be hard to mobilise industrial support for Eureka without some government pump-priming, particularly when European scientists and companies are being tempted by juicy Star Wars research contracts. The next few weeks should show whether a sensible balance of priorities can be struck.

The removal of European non-tariff barriers must not be allowed to become sidetracked by disagreements about the funding and administration of Eureka. It is no use urging companies to attack world markets more aggressively if they are denied access to a single European market.

## Actions

Other actions are urgently needed, too. The competitiveness of some European high-technology sectors, notably telecommunications equipment, is seriously weakened by excess capacity and duplication of effort, which may be solved only by extensive industrial rationalisation.

Much more must be done to create the financial and commercial conditions in which new companies can flourish. Too often, European high-technology policies confuse corporate size with strength. Yet in the U.S., many of the most successful innovations—including the microprocessor, the mini-computer and the personal computer—were pioneered by young companies.

Whatever the programme's final shape, Eureka cannot provide all the answers. It could prove a useful starting point, but it must not become a collective excuse by governments, industry and financial institutions for failing to apply the harder remedies needed to cure Europe's ailing competitiveness.

HOW radically has the structure of the British economy altered in the past decade? Casual observation suggests there has been a huge upheaval. Indeed, it is hardly an exaggeration to say that there now seem to be two quite separate UK economies: a service-based economy which flourishes in London and the South East and a production-based economy which languishes in the Midlands and the North.

At the same time, there are now two competing—and compelling—images of British economic life in the 1980s. On the one hand, there is the gloomy vision of those who fret ceaselessly about "de-industrialisation", a grey landscape of deserted factories in what was once the nation's industrial heartland: an endless and depressing vista of dole queues.

On the other, there is the much more encouraging vision of those who talk airily of a "post-industrial society". A bustling and vibrant, information-based service economy is perhaps best symbolised by the frenetic activity in financial markets and the apparently non-stop growth of business services such as management consultancy. The jobs merry-go-round in the City of London and the seemingly unstoppable inflation of financial sector salaries looks like the icing on a fast-expanding services cake.

Which image is the more representative of the UK's economic health? Should we heed the de-industrialists or the post-industrialists? Any judgment has to rest on a detailed examination of the changing structure of the British economy over the last decade, on an analysis of how far casual impressions about the "new service economy" is backed up by hard statistics.

Measuring the relative performance of the production and service sectors is by no means straightforward: the output of service industries is notoriously difficult to gauge. The structural changes occurred against a backdrop of disinflation, slow overall economic growth. Over the whole decade GDP grew in real terms by little more than 13 per cent. In the five years from 1979 GDP grew by barely more than 3 per cent.

The macroeconomic trends were dull and depressing. They are also well-understood. Less appreciated, perhaps, is the scale of the variation in the performance of different sectors. The growth rates of service and production industries, assessed on changes in employment, over the decade are shown in the two small tables. The main table shows the absolute contribution of various sectors of total GDP growth between 1974 and 1984.

The size of each sector's contribution depends on two things: its relative size and its rate of growth. Thus, between 1979 and 1984, agriculture contributed 0.6 units out of a total increase in GDP of 3.2 units (GDP in 1980 was 100 units), or 19 per cent of the total. The contribution was quite out of proportion to the sector's GDP weighting of only 2.2 per cent. It reflected the rapid growth of agricultural output.

The relative sizes of different sectors—even as measured by their now-inaccurate 1980 weights—may come as a surprise. Thus manufacturing accounts for a mere 26.6 per cent of GDP; total production and construction (which includes energy) for only 42.4 per cent.

Even more striking, the national accounts groupings "banking, finance, insurance, business services and leasing"—all "financial services"—for short—accounts for 11.6 per cent of GDP. By this measure financial services, broadly interpreted, contribute more to GDP than energy and water (8.5 per cent), mechanical engineering (3.8 per cent), transport and communication (7.2 per cent) or even education and health (8.7 per cent).

There is a complication: the national accounts have a negative balancing item "adjustment for financial services", with a weight of 4.1 per cent of GDP, which threatens to shrink the size of the sector. This is to compensate for double counting of profits in the accounts. But statisticians say there is no good reason to deduct the entire adjustment from the banking, finance and insurance sector. The gross weight of 11.6 per cent is thus the best, if imperfect, guide to the size of the financial sector.

The most startling revelation from the sectoral analysis is that the increase in the output of services in the decade to 1984 was equivalent to about 80 per cent or more of the total increase in GDP (see main table). Moreover, the expansion of financial services alone (using the gross measure of the sector) accounted for nearly half the total increase in output.

The contribution of services to the overall increase in GDP between 1979 and 1984 was even more significant. In this period, the increase in the output of services in the decade to 1984 was equivalent to about 150 per cent of the rise in total GDP (4.5 units compared with 3.2). The growth of financial services alone comfortably exceeded that of the entire production and construction sector, principally North Sea

## The British economy

# A tale of (at least) two nations

By Michael Prowse

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oil and gas, was the other main engine of growth in the decade. But interestingly, energy contributed relatively more to GDP growth between 1974 and 1979 (when the oil build-up was unswerving) than in the following five years. The figures for the latter period, however, are slightly distorted by the 1984 coal strike.

The counterpart of the expansion of oil and services was the contraction of manufacturing and construction. These sectors shrank by 11 per cent and 7 per cent over the period and the output lost because of their decline amounted to about 30 per cent of the net increase in GDP over the period.

How was the service economy, in particular the financial sector, able to contribute such a large proportion of recent GDP growth? Answer: by growing much faster than the rest of the economy. In the decade to 1984, service output grew by 31 per cent in real terms—seven percentage points more than the economy as a whole. The real output of financial services (if the National Accounts are to be believed) increased by about 70 per cent over the period.

The divergent fortunes of production and services are as evident in the employment figures. Over the decade, 2.7m jobs were lost in production

and construction and 1.2m created in services. Financial services alone created an extra 357,000 jobs—more, for example, than wholesale and retail distribution and hotels and catering combined. It was the only sector to create substantially more jobs after 1979 than before.

The jobs and output arithmetic fully confirms casual impressions of a sea change in the British economy in the past decade. There has been a dramatic shift from production to services in which the financial sector has held a starring role. What other lessons can be drawn from a lightning survey of sectoral performance in the last 10 years?

Most obviously, that it is hard to generalise about the causes of manufacturing's decline or services' dynamism. The difficulty lies in the heterogeneity of the two sectors: some service activities have performed very poorly over the decade; some manufacturing sectors have done surprisingly well.

Within services, a sharp distinction should be drawn between the non-traded activities of the public sector—for example, education and health, public administration and defence—and traded, private-sector services. The lion's share of the growth in service output has been in the private sector.

Employment prospects, however, did change dramatically. Between 1974 and 1979, an extra 1.1m service jobs were created which more than offset the loss of 650,000 manufacturing jobs. But the next five years saw the creation of only 132,000 service jobs and the disappearance of 1.8m production jobs. The

between 1979 and 1984, the Government succeeded in slowing to a standstill the growth of public-sector services; previously they had been growing in line with GDP.

But some traded services also showed sluggish growth. Output of wholesale and retail distribution and hotels and catering, for example, grew by only about 4.5 per cent in the decade to 1984; transport, traded but largely in the public sector, did even worse.

If some service sectors grew more slowly than overall output, some manufacturing sectors grew much better. Output of electrical and instrument engineering, for example, grew by 23 per cent over the period; chemicals, which grew by 13 per cent, at least kept pace with GDP.

The few bright spots in manufacturing were only a small consolation for severe contraction in most of the sector. Mechanical engineering, motor vehicles and parts, and textiles, for example, declined by 30 per cent, 36 per cent and 31 per cent respectively.

Another lesson from the sectoral analysis is that 1979 did not, except with regard to employment, represent a decisive watershed. A new government may have had different policies and priorities, but most of the important industrial trends of the 1980s—the expansion of oil, the decline of manufacturing, the growth of financial services, even the comparatively strong performance of some manufacturing sub-sectors such as chemicals—were firmly established in the second half of the 1970s.

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haemorrhage of manufacturing jobs reflected the deeper decline of the sector after 1979; but the paucity of service jobs in the later period is not accounted for by the small slowdown in the sector's overall growth.

The present government's squeeze on the public sector provides a partial explanation: between 1974 and 1979, a third of the extra service jobs were in non-traded services such as public administration and education and health. But it also looks as though the labour productivity of the traded-services sector increased substantially after 1979.

Between 1979 and 1984, the positive contribution to the rise in total GDP from traded services was nearly double the negative contribution from manufacturing. Yet less than 15 per cent of the lost manufacturing jobs were replaced. The implication is that productivity in closed manufacturing plant was way below that in the new expanding service industries.

It thus seems likely that sectors increased substantially after 1979. Economic growth, Alexander Solzhenitsyn once complained, is not only unnecessary, but ruinous. The Russian exile's boss, however, cannot be taken seriously by the economically literate, but a slight variation on his theme may attract considerable support from the 2.5m manufacturing workers who have lost their jobs in the past decade: economic change is necessary, but ruinous for many. Some of the economic and political strains of recent years reflect the fact that the growth of the past 10 years has created winners and losers on a scale unparalleled since the war.

# Two downside possibilities

NOBODY EXCEPT President Reagan seems to attach much weight to the Gramm-Rudman-Rudman. This rather lackadaisically tacked-on budget-balancing commitment to the routine Federal debt ceiling bill in the U.S. Senate last week. Foreign observers must think that this is not the way in which serious policy changes are made. The chances are that indeed it is not; but economic policy is not just a matter of backing favourites. It is also a matter of having a response ready for less probable contingencies.

The Senators have been criticised because they have laid down a programme to eliminate the Federal deficit within four years without even a hint of how it is to be done; but this process of proclaiming the odds and letting the means look after themselves is on occasion the American way. The President probably remembers more vividly than commentators this side of the Atlantic another wholly impractical measure, much scorned when it was proposed—Proposition 13 on a California referendum, which put a cap on property tax rates. It was passed, though, and left a Governor called Ronald Reagan making all kinds of previously unthinkable cuts to preserve the state from bankruptcy.

It is just possible, then, that the can-do spirit is the only practical one in face of a deficit which has resisted all attempts at the usual horse-trading which passes for political decision-making. Has anyone outside the U.S. even begun to consider the consequences of the U.S. actually doing what its partners are constantly nagging it to do?

## Oil price

Another downside possibility which has actually been studied quite closely in a purely domestic way in London is that of an oil price collapse. Oil price speculation has of course become an annual event, and so far a combination of the spot market and the dollar decline is contriving a remarkably smooth adjustment. However, the major oil companies still regard a disruptive collapse some

time in 1986 as something near an even-money possibility. It is a very safe bet that their contingency plans are much further advanced than those of governments; yet a settlement of the Gulf War would probably make this an odds-on chance.

What needs stressing is that these are in no sense trivial questions. A better-advanced U.S. Budget and (except perhaps in London) a sharply lower oil price would be greeted as good news; but both could also prove to be disruptive events, and both would be unambiguously deflationary. The potential scale of deflation is large. A U.S. budget tightening would impact heavily on the current account, reducing net demand for America's trading partners by perhaps \$25bn a year. A lower oil price would deflate demand similarly.

## Dilemma

There is no difficulty in proposing a response to a deflationary shock, but there could be substantial difficulty in persuading those with most power to help to hear the answer: a decade-and-a-half of wrestling with inflation has left them, like the British defenders of Singapore in 1942, with all their guns pointing the wrong way. It is possible, of course, that the rapid fall in interest rates which might follow such shocks—as a result of efforts to stabilise the banking system rather than the world economy—would be enough to restore stability through an investment boom, but it is highly improbable.

The history of the last two oil shocks, which posed a dilemma rather than a straight challenge, shows that the nature of the fiscal response makes a large difference to the outcome. A shock without fiscal response might be almost as deflationary as the 1973 shock was inflationary. As we have explained, these are possibilities, not probabilities; but it would be reassuring to know that contingency plans in national treasuries and central banks, in the IMF and the OECD, were being elaborated half as thoroughly as they are in the offices of the oil majors.

## Two Stuttgart men

You might expect Heinz Dürr to be feeling miffed.

After all he has spent five tortuous years dragging the AEG electricals group away from bankruptcy and setting it on a path of steady profits.

Often pithed, sometimes joked about, Dürr, aged 51, pressed on doggedly and began to reap the fruits of success.

Now with a lot of the spadework done, AEG in the black and the share price soaring, Dürr now looks like moving in on the show—perhaps to take it over. The Stuttgart-based vehicles group is poised to make AEG its third company trophy of the year after acquiring MTU and Daimler.

There are two reasons why Dürr might not want to repeat the swoop by Daimler-Benz. For one thing Dürr would almost certainly prefer a strong industrial owner of AEG to the company's current owner, a major influence by the bank, which now hold half the AEG stock.

The second reason is that Daimler is run by Professor

Werner Breitschwerdt, a brilliant engineer, aged 58, who, like Dürr, is a Stuttgart native. Stuttgarters have a well-deserved reputation for knowing a good deal when they see one. Dürr can fairly take Breitschwerdt's interest in AEG as a testimony to a rescue job well carried out.

For a publicity exercise recently the broker insured (for free), the lives of six American astronauts on the shuttle trip which repaired a damaged U.S. Navy satellite.

After that gimmick the company says it is serious about extending the insurance industry's conventional personal accident cover (which currently applies to people in high-risk occupations like diving), to men and women in space.

John Howes of Crawley Warren tells me he is trying to arrange with companies such as IBM and McDonnell Douglas which are arranging for their employees to travel into space on future missions organised by NASA, the U.S. space authority.

One stumbling block is that by far the biggest percentage of astronauts are government employees. And governments, by tradition, are most reluctant to take out insurance on anything, or anybody.

That rules out selling life insurance to Britain's astronaut, an RAF fighter pilot, who is due to leave the launch pad next year.

Crawley Warren may, how-

## Men and Matters

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## Sky-high rates

An offer the cautious space traveller cannot refuse. Crawley Warren, a London company of insurance brokers, is prepared to insure the lives of astronauts for up to \$1m.

For a premium of about \$1,000 the space-farer (or his or her spouse) would receive that amount in the event of death or injury while orbiting the Earth.

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Crawley Warren may, how-

## Mining leaders shun Australia

An unlikely casualty in Australia's growing unrest there about links with South Africa is that pillar of the economy, the mining industry.

An international mining conference scheduled for Canberra next year has been switched to Singapore because of concern over possible demonstrations against 200 South Africans among the 1,000 delegates.

The London-based Council of Mining and Metallurgical Industries, which organises the world conference every four years, was planning to make a return visit to Australia after an absence of 20 years. "But," says an official, "it was felt that, under the circumstances, it would be inappropriate to hold it in Canberra."

He adds: "The South Africans for me very important part of the institution's council — we do not want to subject them to harassment."

The conference organisers read danger signals in the recent article by the Australian Government blocking visas for South African businessmen who wanted to visit Australia for an International Rotary golf tournament.

Why switch to Singapore for a mining conference? The island state will be woefully short of the opportunities to visit iron ore, gold, and bauxite mines that had been laid on for the world mining leaders by the Australians.

On the plus side, the regime of prime minister Lee Kuan Yew is unlikely to tolerate anti-apartheid demos.

## Moving tale

Barclays Merchant Bank has spent the last couple of days moving to a grand site by the Thames to ready itself for the city revolution.

More in sorrow than in anger Dr Colin Gardner, managing director of another City business, D. C. Gardner banking consultants, tells me of unexpected police resistance to his own company's move from Bartholomew Place to New Street a week ago.

Giltspur Bulls, the removers, applied and gained permission from the City of London police to park the new premises to move in furniture, computers, and the like.

But the move was only just under way when a number of policemen appeared and withdrew the parking dispensation. The reason was that two cars were parked illegally on double yellow lines on the opposite side of the road thus obstructing the right of way.

The removal men were not pleased at the prospect of bumping all the gear about 100 yards from the nearest main road. A traffic warden was asked to have the illegally parked vehicles towed away.

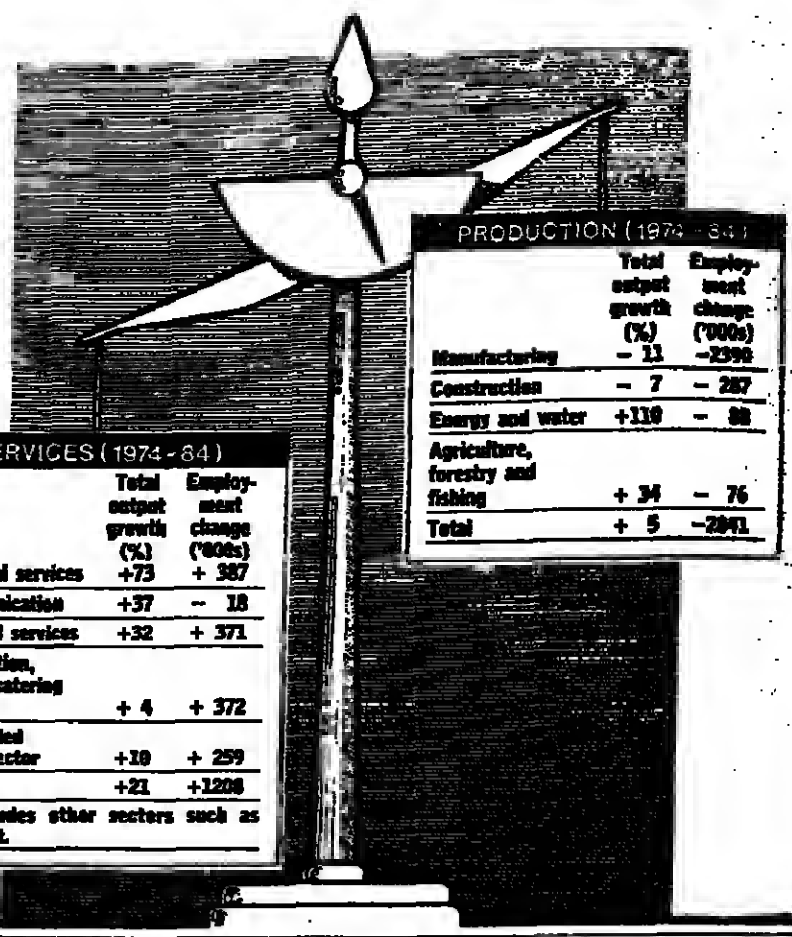
I now quote Dr Gardner. "The warden demonstrated a singular reluctance to put pen to ticket and scuttled off to the nearby police station. The warden returned with the culprits — all policemen — who rather sheepishly drove off."

## Divided we stand

Concern about the stability of Belgium, one of the most politically disputatious states in Europe, and now faced after an election campaign of 10 months, may be misplaced.

Noting that police controls are spread through three ministries, Herman de Croo, minister of communications, observes, "There'll never be a coup d'état in my country. Nobody knows where the poyer lies."

Observer



## BREAKDOWN OF GDP EXPANSION

	Total volume increase (decrease)		
	1974-79	1979-84	1974-84
GDP	9.3	3.2	12.5
Agriculture	0.1	0.6	0.7
Energy and water	4.1	0.9	5.0
Manufacturing	(0.8)	(2.4)	(3.2)
Construction	0.6	(0.5)	(0.5)
Services	5.9	4.5	10.4
(Financial services)	2.0	4.0	6.0
(Non-traded public sector services)	1.0	0.0	1.0

† In 1980 level of GDP = 100. Source: CSO.

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## FOREIGN AFFAIRS: THE NEXT EEC SUMMIT

## Italy opens a Pandora's box

By Ian Davidson

THE MEMBERS of the European Community are in the throes of deciding whether or not, for the first time for many years, to be serious about their "inter-Governmental Conference," which was convened at the Milan summit just before the summer holidays to negotiate reforms in the running of the Community, is slowly grinding into action. The deadline for the tabling of national proposals is tomorrow; the foreign ministers are supposed to start taking a grip of the negotiations next Monday; and they are meant to deliver a package to the next European summit in early December.

Yet it would be hard for the man in the street to tell that anything at all was up. Of course, even at the best of times the Community lacks popular appeal. But it is striking how little interest is being publicly generated by an exercise which may, just may, turn out to be of historic significance — far good or ill, even more striking in the fact that with only seven weeks to go before the Luxembourg summit, even the bureaucratic insiders are wholly uncertain whether the negotiations will lead to a triumph or a disaster.

When the Italians launched their proposal out of the blue at the Milan meeting, it was absolutely clear that, in the minds of those who supported the idea, the purpose of the Inter-Governmental Conference was to negotiate changes in the Treaty of Rome so as to make the Community work better, to introduce more majority voting in place of unanimity, and in some ways to strengthen the role of the European Parliament. Mrs Thatcher, the British Prime Minister, opposed the idea of a conference, and contested the need for any treaty changes, but her opposition could not alter the political fact that treaty changes were to be the subject of the conference.

In principle, that is still the theme of the drama that is now about to be enacted. But there seems more than a little uncertainty whether all the actors are quite so happy with their assigned parts. The federalist heroes, in particular, who seem to be having second thoughts. The Italian proposal for a conference caught everybody by surprise, but it might have



Mrs Thatcher opposed the idea of a conference; President Mitterrand may not have made up his mind what he wants from it and (right) Sig Bettino Craxi, Prime Minister of Italy, who seeks radical change

been supposed that the seven member states which voted for it would have a rough idea of what they wanted it to achieve, and would have been eager to draft recommendations to put before the conference in due course. Not a bit of it; the suggestion box is almost empty.

There are four different drafts on the tighter co-ordination of the foreign policies of the member states, and the separate negotiations on this subject (which lie outside the competence of the Treaty of Rome) should by now be within reach of a single unified text. But on the central issue of the functioning of the Community, there is very little.

The German Government has put in some proposals for strengthening the role of the European Parliament, and if it can sort out the disagreements between the different ministries in Bonn, it may put forward a paper on the introduction of majority voting for article 100, which covers the harmonisation of national legislation. The Dutch and/or French Governments may put in papers on monetary policy. From the Italians, who set this house running, there is nothing.

By contrast, proposals have been raised down from the Commission like confetti. When this exercise started, the conventional wisdom in Brussels was that, given the shortage of time, the conference should be limited to a handful of treaty

changes so as to streamline the Community's decision-making rules. Since the summer, the Commission has vastly enlarged its agenda, with proposals for new treaty chapters on such diverse issues as the liberalisation of the internal market, the environment, technology, culture, the powers of the Commission, the role of the parliament, the transfer of resources from the rich to the poor member states and (coming shortly) monetary policy.

The explanation for the contrast between the prolixity of the Commission and the hesitancy of the member states is illuminating but not necessarily reassuring. The Commission has seized on the conference as an opportunity — perhaps the last for many years — to codify and bring within the competence of the Community, a number of policy areas which have so far been handled, if they have been handled, outside.

Some of the member states, on the other hand, have discovered, after a little bit more reflection, that they are no longer sure that they are as keen on the bright new world of a more integrated Europe as they seemed or pretended to be three months ago. Italy and the Benelux countries, it is said, are still gunning for radical reform, even if their remains some cau-

tality be very difficult, and may be impossible, to reach a consensus on the long-term objectives of the Community. Luxembourg starts from a minimalist position. It is hard to imagine any form of words which would reconcile their positions and still retain some meaning.

By this argument, the policy function of the conference could be minimalist: the full implementation of the Rome Treaty pretty much as it stands today. This would have three merits. First, if it could be accomplished, it would be a tremendous achievement. Second, and more important, it would be a minimalist's dream because it would avoid the quibbling they all signed it. Third, it would avoid the argument about an unknowable future.

The counter argument is that a Community of 12 member states is very different from the original Six and needs a different approach. For one thing, there is much greater diversity in economic interests and levels of prosperity. For another, there is a similar divergence in political attitudes. The Germans have reservations about the liberalisation of trade in goods and services because they are doing nicely without it. The Greeks have reservations because they do not expect to do nicely with it.

The choice of tactics and strategy is hard for all, but it cannot now be eluded. When the seven voted for a conference three months ago, perhaps they were on auto-pilot, hallucinated by the Euro-drug. Now their hormones have had time to weigh possible outcomes, they hesitate. But for Mrs Thatcher's Government to imagine there is any safety in smirking on the sidelines is to suppose the seven decide that, after all, they want what they signed up for?

Lombard  
A driving lesson for connoisseurs

By Samuel Brittan

A dialogue with incidental music, usually out of tune.

(To be played within 300 yards of the Mansion House. May tour on Wall Street and 20th Street North-West, Washington.)

Swirling mists clearing very slowly.  
S.B.: We are going to Glasgow aren't we?

"Str": Pete: Oh do shut up. I know we're going to Glasgow (its other name is national in money terms growing at a stable rate). The question is how to get there.

Driver Terry: The M3 is fog-bound and full of false signals. The M0 motorway performs well. My mates have been doing some tests with their black box and they say the M0 gives some really good vibes. Me: I stick by my mates.

Driver Eddie: And fall off the cliff with them. You'd be very foolish to ignore M3. I've known cheap drive through the M3 warning lights and take off in an instant. My pals in the City. They can't stop laughing if you even point your indicator in that direction.

Sir Pete: Why not try the big new M2? It's very broad and it's been especially designed at great expense to cover the right sort of transactions of all kinds. Full of transactions of all kinds. They all get caught between the gears. That's the way to cover all our territory. Isn't it time we used it? After all I had so much trouble getting our friends at the bank to do their share of the work. We even forced them to put some institutions on the tarmac. That took some doing, I will tell you.

Driver Terry: It's still full of snags and traps. One of my mates had a very bad smash on the trial run. Went completely off course at the first distortion. Woke up in hospital babbling of building societies. I'm not going to risk my mates' lives. Haven't followed because they're full of potholes. Never heard of a healthy obsession? (Cast, variously) M0, M3, PSL, EMS, Private sector liquidity.

Orchestral cacophony. Boss Maggie blows shrill whistle. Silence. Curtain.

## Build-up of liquidity

From the Group Economic Adviser, Monetary Bank

Sir,—The recent rise in the broad monetary target, EM3, is a predictable consequence of underfunding the PSBR. In the last four months sales of central government debt to the non-bank private sector amounted to only £1.5bn (seasonally adjusted), against a PSBR of £3.5bn. This has allowed the Bank of England to reduce its bill mountain by £2.5bn, but broad money has grown by £6bn, or at an annual rate of 17 per cent.

The aim of this policy is presumably to reduce long-term interest rates and equity yields in order to persuade company treasurers to take the plunge and fund some of their borrowing. There is no sign yet of success: rights issues in the last three months have been low, and the corporate long-term bond market is still slumbering. Evidence of the build-up of spare liquidity can, however, be seen in a stock market chasing takeover rumours.

It is a dangerous policy. Notwithstanding the slow growth of M0—clear evidence of the success of credit cards and automatic payments—there is an encouraging picture to hold less cash—the build-up of liquidity makes us vulnerable to a rerun of the conditions at the turn of last year. If sentiment against sterling, the weak monetary position could easily force the Government and Bank of England to raise interest rates again sharply.

Company treasurer will not fund their bank borrowing until long-term yields have fallen appreciably. But with world capital markets now so integrated long yields in the UK depend much more on the U.S. Government and on the outlook for inflation in this country than on the British Government's funding policy. It is time that funding, if necessary overfunding, was resumed as the least risky and least damaging means of controlling liquidity in the economy.

Andrew D. Bain.  
Poulney, EC2

Reducing taxation

From Mr J. McVie  
Sir,—I am amused by Mr Lawson's theme at Blackpool that it was of the first importance to reduce further the burden of income tax.

In practical terms all taxes have been increased rather than reduced. National insurance snafus up inexorably (and the tax on my company car keeps going up as does the additional fuel benefit scale; and when I dared to repair the

## Letters to the Editor

roof of my house I paid 15 per cent VAT.

I have had to pay more tax not less and indeed I had to find more cash to pay more tax. I would not Mr Lawson have been able to make a greater contribution in Scotland at the International Monetary Fund meeting rather than hitting the whole of the country? J. J. F. N. McVie, White Hart Place Cottage, Petworth, Sussex.

Relief on interest

From Mr N. Dangour  
Sir,—I agree with Mr Cook (October 10) that the abolition of relief on mortgage interest alone would be unfair. At present, while the mortgage is geared to borrowed money and by allowing full relief on bank and other interest the tax system is designed to encourage borrowing and to help the moneylender.

Abolish tax relief from all interest payments and you will encourage people to save and invest in their own business rather than spend and borrow. In this way the economy can be rejuvenated. Literally by a stroke of the pen.

N. E. Dangour.  
25, Albert Hall Mansions, Kensington Gore, SW7.

Anti-nuclear Party

From the Treasurer, Socialist Environment and Resources Association

Sir,—Your report on the energy policy debate at Labour Party conference (October 3) was inaccurate in one important respect. Conference carried a resolution calling for "a halt to the nuclear power programme and a phasing out of all existing plants." This is now the policy of the Labour Party, contrary to the statement in your report that the vote "was well short of the two-thirds majority required to make the resolution official party policy." Although two-thirds is necessary to get something into Labour's programme, a simple majority is all that is required to make Labour's policy for the first time an anti-nuclear Party, no longer hedging its bets on the issue.

What will be interesting now is to see whether Jack Cunningham, MP, the strongly pro-

nuclear Shadow Environment Minister, finds it possible to speak for his Party's new policy. If not, those of us in the Labour Party may soon be pressing for him to be moved to another job.

Victor Anderson.  
3, Poland Street, W1.

Derelict land

From Mr D. Marks.  
Sir,—I refer to the urban renewal supplement of October 8. While much has been achieved, authorities to utilize derelict land in order to spare green field sites can bear only limited fruit when decisions relating to grant aid cannot be made far more speedily than current bureaucracy permits.

May I be permitted to outline an example? My company wishes to develop a site which suffers from three types of dereliction, any of which could qualify it for derelict land grant. The site is in an area where the Department of the Environment wishes to see applications for urban development grant. My company applied for a derelict land grant in January this year and asked for the support of the local authority to an urban development grant in July this year. To date no decision has been reached on either. Unless the speed of decision making is considerably improved and the promotion of urban development grants taken out of a political context, the hoped for improvement in inner city areas of dereliction will not materialise.

D. T. Marks.  
108, Main Road, Swadlow, Seacroft, Leeds.

Inner cities policy

From Mr J. Morris.  
Sir,—One of the things we have noticed in the north west is that five years ago, local authorities wanted private developers in for social reasons and now it appears that they want the developers in for the money they get for the land. This has the unfortunate effect of very high density development and a fairly moderate standard of development.

The value of the land in inner cities would appear to have dropped dramatically over the last two years and local authorities do not seem to be able to accept this. Building

society valuers have looked at the large amount of the repossessions, occasioned by the slump, and greatly reduced their valuations; some of our houses are now valued at 10 per cent less than we sold them at two years ago. When we mention urban development grants to some local authorities, the reaction is very negative.

James Morris.  
Morris Homes,  
155-157, Manchester Road,  
Higher Lane,  
Wigan, Lancs.

Wrong, wrong and wrong

From Mr R. Ford  
Sir,—In his article (October 4) analysing the Labour Party conference, Malcolm Rutherford refers to Neil Kinnock's description of some party members as taking their inspiration from Kipling: "It matters not whether you won or lost, but how you played the game."

Unfortunately, Mr Kinnock attributed an inaccurate quotation in the wrong poet against the wrong educational background.

The quotation comes from Alastair Football by Grantland Rice and reads:

For when the One Great Scorer comes To write against your name, He marks — not that you won or lost —

But how you played the game. Sadly, "American" college footballers taking their inspiration from Rice doesn't have the same pejorative undertones, while the sentiments seem to argue in favour of pure Socialism rather than pragmatism in the search for political power. But who is Mr Kinnock's Great Scorer? Roger Ford.

R. Russellcroft Road, Welwyn Garden City, Herts.

Material evidence

From Mr M. Posenby  
Sir,—The claim of C. Beattie, QC, (October 7), that increases of 9 per cent will be reduced by tax and national insurance to about 6 per cent does not stand up to cross-examination. He overlooks two material pieces of evidence: that the previous level of pay was subject to these imposts, and that allowances, etc. were raised in the budget. When these facts are taken into account, a 9 per cent increase on a year ago in gross pay at most levels results in a net pay rise of a little over 9 per cent, and only at very high levels does the net rise fall below 8 per cent, because the bands were raised by only about 5 per cent.

N. E. Posenby.  
78, Forent Road, Emsworth, Hants.

TENDERS MUST BE LODGED AT THE BANK OF ENGLAND, NEW ISSUES (C), WAITING STREET, LONDON EC4A 3DF, OR AT ANY OF THE BRANCHES OF THE BANK OF ENGLAND OR AT THE GLASGOW AGENCY OF THE BANK OF ENGLAND NOT LATER THAN 3.30 P.M. ON WEDNESDAY, 15TH OCTOBER 1985.

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Deposit with tender £40.00 per cent  
On Monday, 25th November 1985 Balance of purchase money  
INTEREST PAYABLE HALF-YEARLY ON 26TH FEBRUARY AND 26TH AUGUST

This Stock is an investment of the Part of the First Schedule to the Treasury Investments Act 1961. Application has been made to the Council of the Stock Exchange for the Stock to be admitted to the Official List.

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A separate cheque representing a deposit at the rate of £40.00 for every £100 of the NOMINAL amount of Stock tendered for must accompany each tender; cheques must be drawn on a bank in the United Kingdom, the Channel Islands or the Isle of Man. Tenders must be for a minimum of £100 Stock and for multiples of Stock as follows:

Amount of Stock tendered for 10-cupla  
£100-£1000 £500  
£1,000-£10,000 £500  
£10,000-£100,000 £500  
£100,000 or greater £5,000

Her Majesty's Treasury reserve the right to reject any tender or part of any tender and may therefore allot to tenders less than the full amount of the Stock. Tenders will be ranked in descending order of price and allotment will be made to tenders whose tenders are at or above the lowest price at which Her Majesty's Treasury decide that any tender should be accepted (the allotment price), which shall be not less than the minimum tender price. All allotments will be made at the allotment price; tenders which are accepted and which are made at prices above the allotment price will be allotted in full; tenders made at the allotment price may be allotted in full or in part only. Any balance of Stock not allotted to tenders will be allotted at the allotment price to the Governor and Company of the Bank of England, Issue Department. Tenders of allotment in respect of Stock allotted, being the only form in which the Stock may be transferred prior to redemption, will be accompanied by post at the risk of the tenderer, but the despatch of any letter of allotment, and any return of the allotment price, or the amount paid as deposit, may at the discretion of the Bank of England be withheld until the tenderer's cheque has been paid. In the event of such withholding, the tenderer will be notified by letter by the Bank of England of the acceptance of his tender and of the amount of Stock allotted to him. In such case, the tenderer will be required to pay the amount previously paid to him on right on the tenderer to transfer the Stock on allotment.

No allotment will be made for a less amount than £100 Stock. In the event of partial allotment, the balance of the amount paid as deposit will, unless refunded, be remitted by cheque despatched by post at the risk of the tenderer. If no allotment is made the amount paid as deposit will be returned likewise. Payment in full may be made at any time after allotment but no discount will be allowed on such payment. Interest may be charged on a day-to-day basis on any overdraft amount which may be accepted at a rate equal to the London Inter-Bank Offered Rate for seven day deposits in sterling ("LIBOR") plus 1 per cent per annum. Such rate will be determined by the Bank of England by reference to market quotations, as the day date for the relevant payment. The LIBOR obtained from such source or sources as the Bank of England may consider appropriate. Default in due payment of any amount in respect of the Stock will render the allotment of such Stock liable to cancellation and any amount previously paid liable to forfeiture.

Letters of allotment may be sent in denominations of multiples of £100 on any weekday before 10.00 a.m. on the day after the date of the allotment. Requests must be signed and must be accompanied by the letters of allotment. Tenders of allotment must be accompanied by a completed registration form, when the balance of the purchase money is paid.

unless payment in full has been made before the due date, in which case they must be surrendered for registration not later than 25th November 1985.

Tender forms and copies of this prospectus may be obtained at the Bank of England, New Issues, Waiting Street, London, EC4A 3DF, or at any of the branches of the Bank of England, or at the Glasgow Agency of the Bank of England (25 St. Vincent Place, Glasgow, G1 2SB; at the Bank at Belfast, 25 St. Vincent Place, Belfast, BT1 5BN; at Mullion's, 15 Market Street, London, EC2A 3AN; or at any office of the Stock Exchange in the United Kingdom.

Government statement  
Attention is drawn to the statement issued by Her Majesty's Treasury on 26th May 1985 which explained that, in the interest of the orderly conduct of fiscal policy, neither Her Majesty's Government nor the Bank of England or their respective servants or agents undertake to disclose or to discuss or to comment on, nor yet announce, even where they may specifically affect the terms on which the conditions under which this Stock is issued or sold by or on behalf of the Government or the Bank; that as responsibility can therefore be accepted for any omission to make such disclosure; and that such omission shall neither render any transaction liable to be set aside nor give rise to any claim for compensation.  
BANK OF ENGLAND  
LONDON  
15th October 1985

THIS FORM MAY BE USED

TENDER FORM

This form must be lodged at the Bank of England, New Issues (C), Waiting Street, London, EC4A 3DF, not later than 10.00 A.M. ON THURSDAY, 17TH OCTOBER 1985, or at any of the branches of the Bank of England or at the Glasgow Agency of the Bank of England (25 St. Vincent Place, Glasgow, G1 2SB; at the Bank at Belfast, 25 St. Vincent Place, Belfast, BT1 5BN; at Mullion's, 15 Market Street, London, EC2A 3AN; or at any office of the Stock Exchange in the United Kingdom).

Amount of above-mentioned Stock tendered for, being a minimum of £100 and in multiples as follows:—

Amount of Stock tendered for Multiple 1. NOMINAL AMOUNT OF STOCK  
£100-£1000 £500  
£1,000-£10,000 £500  
£10,000-£100,000 £500  
£100,000 or greater £5,000

Amount of deposit enclosed, being £40.00 for every £100 of the NOMINAL amount of Stock tendered for (shown in Box 1 above):—

2. AMOUNT OF PAYMENT (a) £

3. TENDER PRICE (b) £ : p

The price tendered per £100 Stock, being a multiple of 25p and not less than the minimum tender price of £98.25.

I/We hereby engage to pay the balance of the purchase money when it becomes due on any allotment that may be made in respect of this tender, as provided by the said prospectus.

I/We request that any letter of allotment in respect of Stock allotted to me/us be sent by post at my/our risk to me/us at the address above below.

SIGNATURE of, or on behalf of, tenderer

October 1985

PLEASE USE BLOCK LETTERS

MR/MRS MISS FORENAME(S) IN FULL SURNAME

FULL POSTAL ADDRESS—

POST-TOWN COUNTY POSTCODE

FT

A separate cheque must accompany each tender. Cheques should be made payable to "Bank of England" and crossed "New Issues". Cheques must be drawn on a bank in, and be payable in, the United Kingdom, the Channel Islands or the Isle of Man.

The price tendered must be a multiple of 25p and not less than the minimum tender price. If the price is stated, this tender will be deemed to be less than the minimum tender price. Each tender must be for an amount and at one price.



## Terry Byland on Wall Street Calm in face of adversity

THE THIRD-QUARTER reporting season has only just opened but Wall Street's response to earnings statements from International Business Machines (IBM) and General Electric (GE) might prove a watershed in market viewpoints.

Neither IBM nor GE came down heavily on the side of optimism. The fall of 1 per cent in IBM's third-quarter earnings was at the more pessimistic end of analysts' forecasts. GE's profits matched expectations, but Mr John Welch, chairman, saw "no signs" of any general recovery in the economy.

Yet the stock market, which has been waiting with much apprehension for the flow of corporate results, took the news from IBM and GE with equanimity, showing no sign of distress.

Worries over prospects for corporate results in the second half of the year have been a principal cause for the market's unease since it peaked in mid-July. The market has been able to rise by 11 points on the Dow Jones industrial average in the wake of the first serious test of corporate progress.

The market's satisfaction with IBM can hardly be overestimated. It was IBM's early warnings on profits that did much to destabilise equities early in the year. The flow of bad news from the technology sector, the standard-bearer of the stock market, has continued, with Burroughs and Control Data bringing bad news within the last fortnight.

IBM cheered Wall Street by balancing the expected disclosure of poor profits in the third quarter with two predictions that struck a favourable echo throughout the corporate sector. It forecast "strong fourth-quarter shipments" and said that if the dollar remained at its recent levels, the final quarter would show a "positive effect".

To Wall Street, that sounded very satisfying. Improved corporate profitability in the final quarter of this year is the peg on which much of market forecasting hangs at present. Most forecasters have braced

Company	Price	% off peak
IBM	126 1/4	9.4
Merck	109 1/4	6.8
Dow Chem	95 1/4	5.4
S&P 500	184.28	6

\* Friday close

themselves for some disappointing third-quarter results from U.S. industry, but some signs of recovery in the final three months of the year is crucial if full-year profits are to be no worse than "flat".

Stock in GE strengthened also after IBM's statement, which added teeth to GE's success in cutting costs and expanding profit margins. If the fourth quarter goes well, GE's year-end statement should sound a more bullish note.

But IBM's second comment had even wider significance. The company was the first to disclose, earlier this year, just how badly it was hurt by the strength of the dollar. While prospects for the dollar are still cloudy, IBM's comments were not lost on Wall Street last Friday. Where there were sharp gains in dollar-oriented stocks.

The opportunity for dollar-oriented gains for IBM are clear. According to Smith Barney, the group, with about 40 per cent of its business now international, might pick up a currency translation gain of 13 per cent - or 80 cents a share - in the second half of the year.

That suggests a modest gain in earnings this year, and a larger one to come in 1986. IBM was one of the first big corporations to upset Wall Street by admitting how badly the dollar's strength was hurting overseas sales and earnings.

The reviving effect of the same tonic - a successful fourth quarter and a weakening dollar - was not lost in other market sectors. Pharmaceutical stocks, with more than half their earnings derived from non-dollar markets, were obvious favourites.

Pfizer sprang sharply to life as analysts reassessed earnings prospects. Pfizer's own target of 15 per cent annual increases in profit have been looking uncertain. But, with two thirds of its workforce overseas, Pfizer will be the first to benefit from a lower dollar. Wall Street is likely to restore its 1985 profit forecasts for Pfizer to \$3.54, from the \$3.50 or even \$3.45 of mid-year.

Abbott Laboratories, which also has a strong overseas presence, was another dollar-oriented stock to lead the market at the end of the week. Dow Chemical, Merck and Celanese all stood out for similar reasons.

U.S. stock markets, including the Nasdaq and broad-based NYSE indices, are within easy distance of their peak levels, despite the uncertainties of the past month. If Wall Street continues to receive the corporate profits flow as readily as it did last week, then those peaks will soon be tested.

## LIMITING THE DIPLOMATIC DAMAGE OF SHIP'S HIJACK

# U.S.-Egypt ties suffer setback

BY JAMES BUXTON IN ROME AND TONY WALKER IN CAIRO

ALTHOUGH the aftermath of the hijacking of the cruise liner Achille Lauro is unlikely to inflict any lasting damage on relations between Italy and the U.S. strains between Washington and Cairo may take longer to mend.

Egypt has been deeply embarrassed, even humiliated, by the U.S. interception of one of its aircraft carrying the four hijackers and two Palestinian leaders. Egyptian officials are privately bitter at American behaviour, which they say, has paid scant regard to Egypt's complicated position in the Arab world as both a close ally of the U.S. and the only Arab state to have signed a peace treaty with Israel.

There is some alarm in the Government at a surge of anti-U.S. feeling first triggered a fortnight ago by President Reagan's initial endorsement of Israel's raid on the Tunis headquarters of the Palestine Liberation Organisation.

Anti-American sentiment has been reflected in criticism of President Hosni Mubarak. Weekend protesters staged a large demonstra-

tion in Cairo demanding an end to the special U.S.-Egyptian relationship, while one prominent writer in the mass-circulation newspaper Al-Akhbar said relations with the U.S. had reached a "stage of decline to which no remedy can be applied now or in the future".

Western diplomats say that although Egyptian anger with the U.S. is understandable, both sides have a strong mutual interest in repairing the damage, and they expect efforts in that direction once the dust settles on the affair. They point out that, apart from the two countries, strategic accord against extremist Middle East states such as Libya, the U.S. aid contribution to Egypt of over \$5.2bn a year is of paramount importance to Egypt, which is suffering from balance-of-payments problems and an increasingly burdensome foreign debt.

Israeli hopes that the affair will result in PLO exclusion from the Middle East peace process were looking well founded last night. At the very least, several weeks of assessment will be needed before

there is much chance of a dialogue between U.S. officials and a joint Jordanian-Palestinian delegation, as proposed by King Hussein of Jordan.

The possible need to build new bridges to the PLO will be reviewed over the next few days in Rome, where the Achille Lauro affair has caused widespread bruising to Italy's relations with the U.S., Egypt, the Palestinians and within the coalition government itself.

The U.S. is furious at the Italians' allowing Abu Abbas, leader of the Palestine Liberation Front, to leave Italy after it had requested his arrest pending extradition.

But Italy is on reasonably firm ground in pointing out that Abu Abbas committed no offence on Italian territory - he was not on board the Italian-registered ship - and played a key role in resolving the hijacking of the ship. Furthermore, if he were to be accused with the other four terrorists, he would, like them, have had to stay in Italy for trial rather than being extradited at once to the U.S.

In practice, the Italian Government, aware of its physical proximity to Palestinian terrorist bases, and receiving veiled warnings from Yasser Arafat, the PLO leader, that he might not be able to control terrorist action against Italy, had little option but to salvage what it could from the wreckage of its relations with the PLO.

Despite the release of Abu Abbas, Italy still risks a vindictive reaction from the PLO and any of its factions at the detention and forthcoming trial of the four hijackers.

How soon the U.S., the interests of which Italy normally supports with little hesitation, will accept the Italian position remains to be seen, but ties between Italy and the U.S. are basically strong and Italy has a chance to impress President Reagan by speeding up the bringing to trial of the four terrorists.

But Italy must also patch up its relations with Egypt, which was in public disagreement with the Italian Government over the terms on which the four terrorists were given a safe conduct.

## THE LEX COLUMN

# Rising damp at Mansion House

As Mr Nigel Lawson, the UK Chancellor of the Exchequer, stands up to speak at the Mansion House dinner in London on Thursday, City analysts will be hoping for an explanation of the Government's recent monetary policy, if not a new set of monetary targets. Not only is sterling M3 embarrassingly wide of its target range; the Government has done precious little in the last three or four months to tempt it back.

Traditionally, the Bank of England has controlled a wayward sterling M3 by selling more gilts to the non-bank private sector than it needs to. Since the late summer, this tactic seems to have been dropped, with the effect that the PSBR has been seriously underfunded in the last two banking months. As a result, perhaps, the annualised growth rate of sterling M3 over the last six months has been 18 per cent - more than twice the maximum officially approved rate.

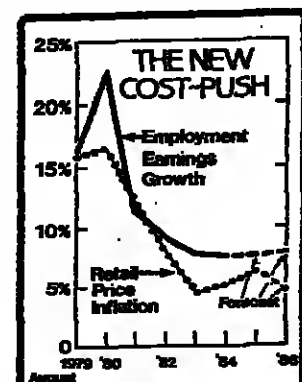
## Underfunding

The underfunding could, of course, be accidental - or at least not part of any great Treasury plan. Perhaps the Bank wants to see some natural wastage on the holdings of commercial bills it has built up as a result of past overfunding. But the bill mountain is an irritant at worst; a mere molehill compared with inflation. So it would be odd for the Government to allow broad money to grow this fast purely to reduce friction in the money markets.

It could instead be a policy of creeping deflation. That may not be as direct as spending money on the sewers, but expanding real monetary growth will eventually inject spending power into the economy; and by encouraging spending by private individuals and institutions rather than the state, it suits the Government's book.

After the sharp rise in interest rates - and later the exchange rate - at the beginning of the year, Mr Lawson may well have been worried that the economy would run out of steam in the run-up to the next election. Now that the exchange rate seems to have found its niche at a more sensible level against the dollar, perhaps he is turning his mind to the creation of jobs through stimulating the economy.

The Government's attitude to



public-sector pay seems to confirm a more deflationary stance. Its target for pay rises is supposedly 3 per cent but an offer of 8 per cent has been made to local-authority manual workers, and other employees, such as policemen and firemen, should be winning awards of 7 to 8 per cent. Public-sector earnings have fallen well behind the private sector and the Government seems relatively happy to allow catch-up settlements this year.

All this will boost public spending, although at least some can be delayed until after next year's budget. Meanwhile, the Government may have to scratch around to find the £2bn to £3bn it wants for tax cuts. Oil revenues are now likely to be around £3bn less than was projected earlier this year, and higher-than-expected revenues from income and corporation tax will probably take up only £1bn of the shortfall. On the spending side there could easily be an overshoot of up to £3bn.

The Government can be perfectly justified in dipping into the contingency reserve to help balance its books - after all, it earned more than it expected from oil last year and used the money to replenish its reserves for just such a rainy day. But the rest may have to be found from asset sales, which could rise from a projected £2bn to as much as £3.5bn. If the Government is easing the pressure on the gilt market by underfunding, maybe the plan is to ensure that institutions have enough money to mop up a heavy flow of privatisations in the equity market.

It may seem rather premature to be speculating about pre-election deflation. But on the assumption that the date is to be autumn 1987 and that reducing unemployment is

the government's top priority, now is probably the time to start. Creating jobs through economic growth rather than specific programmes is a time-consuming process and a two-year lag does not seem excessive.

But the Chancellor's main constraint must be inflation. Having promised so often to keep inflation under control, it would be extremely embarrassing to go into the next election with a rate no lower than today's. Yet with money and wages growing so fast, he may have a hard task on his hands.

Wage settlements have shown no sign of slowing, even though inflation will moderate in the short term once the effects of the weak pound and high mortgage rates have washed through the system. Corporate profitability is high and the share of wages in national income since 1982 (when unemployment rose on a less stabilised) has been falling at the expense of profits. So private-sector employees are trying to win back what they have lost to their employers, while the public sector wants to catch up with the private sector.

Earlier this year, the Government seemed to be using the twin weapons of high interest and exchange rates to concentrate companies' minds for the wage round. Employers were presumably supposed to threaten more redundancies in order to keep wage costs in check. But now that sterling has fallen against the D-Mark, the margin pressures has lessened and with it the reluctance to pass wage increases on in higher prices. The Government must hope to be bailed out by lower import and commodity costs, which could again allow companies to grant higher wage settlements without raising prices or eating into profit margins.

## Room for error

When Mr Lawson sits down for his coffee and brandy, he can at least console himself with the fact that he has some room for error. Although boosting employment takes a longer time, controlling inflation is a quicker thing altogether. If the worst happens and prices take off in a year's time, he can at least try to bring down inflation by tightening the monetary reins; and any adverse effect on jobs might not come through until after the election.

## Yugoslavs reject U.S. plea over Palestinian

Continued from Page 1

great basis of friendship that we have.

The Egyptian Boeing was flown to Rome on Friday night, leaving behind the four terrorists in Sicily and the passengers on board, including Abu Abbas, were transferred to the Egyptian Cultural Institute in Rome. As the Institute has diplomatic immunity, Abu Abbas was already technically off Italian territory.

On Saturday, Sig Bettino Craxi, the Italian Prime Minister, received a message from Mr Yasser Arafat,

the Palestine Liberation Organisation's chairman, in which he warned that "uncontrollable events" could occur if Abu Abbas was detained - an apparent reference to possible terrorist attacks on Italy which Mr Arafat would be powerless to prevent.

On Saturday afternoon Abu Abbas was apparently rushed in an Egyptian embassy van with diplomatic immunity to Ciampino airport, where the Egyptian Boeing took him on the short flight to the main airport at Fiumicino. He was

buried aboard a Yugoslav Airlines flight leaving for Belgrade.

The four terrorists who hijacked the ship are in prison in Syracuse where they have been charged with murder and hijacking after their positive identification by some of the victims of the hijacking. These include Mrs Marilyn Klinghoffer, widow of the 69-year-old American Jew who was shot on board the ship. Mrs Klinghoffer said afterwards that she had spat in the faces of the terrorists.

President Reagan sent a personal message to Egypt's President Hosni Mubarak in an effort to heal the breach in relations. On Saturday, the Egyptian leader accused the U.S. of piracy after its use of military aircraft to force down the Egyptian airliner carrying the four hijackers.

Mr Nicholas Velotes, the U.S. ambassador to Egypt, yesterday made a long public statement, praising Egypt's role in bringing the hijacking to an end.

## Offer for Revlon raised

By William Hall in New York

REVLON, the cosmetics and health care group, took steps over the weekend to stem mounting criticism on all Street of its complicated plans to go private and split itself up in order to avoid a hostile \$1.7bn takeover bid from Pantry Pride, the Florida-based supermarket group.

The company announced yesterday that Forstmann Little, the New York-based investment partnership which specialises in leveraged buy-outs, had increased its offer for the group to \$57.25 a share cash valuing the company at \$1.8bn. It also announced that it had given Forstmann Little an option to acquire two of its most valuable businesses if a rival bidder bought more than 40 per cent of Revlon's shares.

Forstmann Little's latest offer, which has been backed by Revlon's board, comes less than a week after Pantry Pride increased its bid for the third time, to \$56.25 a share - 25 cents a share more than Forstmann Little's first offer.

Revlon also announced plans to issue higher yielding paper to replace the \$400m of senior subordinated notes that it issued in August when it was buying back more than a quarter of its shares in order to escape Pantry Pride. After Revlon's announcement on October 3 that it planned to go private its bonds slumped on Wall Street.

In addition, Mr Michel Bergerac, Revlon's chairman, has dropped plans to take an equity interest in Revlon's profitable health care operations, regarded by analysts as the best part of the group's business.

The structure of the three-part deal remains unchanged. Forstmann Little will buy the group for \$1.8bn. It is investing \$445m of its own capital in the deal and will sell the traditional cosmetics business and the Revlon name for \$900m to another New York investment group, Adler & Shaykin, and its Norcliff Thayer and Reheis Chemicals businesses to American Home Products.

## General Motors plans \$500m expansion of Brazilian unit

BY ANDREW WHITLEY IN BRASILIA

GENERAL MOTORS do Brazil a wholly-owned subsidiary of the U.S. car maker, is to spend \$500m in plant modernisation and expansion in Brazil in one of the largest investments ever made by GM outside the U.S. According to Mr Clifford Vaughan, president of the Brazilian subsidiary, the investment programme could go as high as \$1bn by the end of the decade.

The funds needed would be raised entirely by the Brazilian subsidiary, he said. "There won't be any money from the U.S. as we consider GM do Brazil's debt today of \$200m to be low."

Although Brazilian car sales have in recent months been growing

strongly, and exports are running at record levels, the announcement nevertheless came as a surprise. The local vehicle industry as a whole still has considerable unused capacity, with production running well below the peaks reached in 1979 and 1980.

The bulk of the new investment, about \$400, is destined for the local production of the Kadett, the acclaimed sub-medium car of which a new version was launched in Western Europe last year. The Kadett is expected to be on the roads in Brazil in early 1988.

By 1990, annual production of the Kadett in Brazil is forecast at 60,000 units, with two-thirds destined for

the domestic market, and the remainder earmarked for export to GM do Brasil's traditional markets elsewhere in Latin America.

About \$100m is being allocated to the introduction of computer-aided design and manufacture systems, and the automation of parts of the assembly line.

GM do Brasil, which has recently had a runaway success in the local market, with its Monza "world car", is using the new Kadett model, as part of an aggressive strategy aimed at increasing its Brazilian market share to 29 per cent. Volkswagen, the market leader, holds a 35 per cent share, down from 45 per cent only four years ago.

## Chinese broker starts business

Continued from Page 1

But other formal obligations are few. For example, rules against insider trading, or on making price-sensitive information generally available if it is likely to be available to some, do not exist.

Mr Zhou nevertheless insists that he is aware of the implications of his change of status. "I know that if I run the company badly, I have to answer to 18,000 people, not just the 2,000 employees. This is a heavy responsibility," he said.

The Jintiang Trust Company will for the time being be feeling its way, with rules being introduced as a need becomes clear. In formal terms, it sees itself merely as a "matchmaker" between individual share buyers and sellers. At present, trade in shares is small. Many have shown interest in buying stock, but present shareholders have shown little interest in selling - which is no doubt one of the reasons why share prices have begun to rise.

## Daimler and AEG boards back link-up

BY JONATHAN CARR IN FRANKFURT

A HUGE West German industrial deal linking Daimler-Benz, the vehicle manufacturer, and AEG, the electricals concern, was approved this weekend by the supervisory boards of both companies.

It is believed that under the deal Daimler has probably taken a majority stake in AEG, but details will not be disclosed until a press conference in Stuttgart today.

A majority holding in AEG would cost Daimler more than DM 1bn (\$630m) and would create the country's biggest industrial enterprise, with a turnover of close to DM 60bn.

The action follows suspension of trading in AEG shares on Friday after they had reached a peak of DM 102 - compared with a low this year of DM 100.

Soon afterwards, the cartel office in Berlin indicated that Daimler would formally notify it this week that it had taken a stake of more than 25 per cent in AEG. How much more was not disclosed.

Banking sources noted that

Daimler's past strategy indicated that it would be unlikely to rest content with a minority holding. Already this year the Stuttgart vehicle maker has acquired full control of MTU, the engine manufacturer, and a majority in Dornier, the aerospace concern, for a total sum estimated at about DM 1bn.

That AEG is the object of buyer interest at all is a tribute to the comeback it has made in the last year or two. The company met the terms of a *Vergleich* (composition proceedings) last autumn, under which it was freed from 60 per cent of its debts but had to pay back 40 per cent.

Last year AEG recorded operating profits of DM 100m and cut its net financial liabilities to DM 640m from DM 1.5bn in 1983. Recently it changed its name to "AEG" from "AEG-Telefunken", to emphasise that it had sold off its loss-making video and audio subsidiary (to Thomson of France).

Men and Matters Page 16; Analysis, Page 21

## Early poll lead for coalition in Belgium

Continued from Page 1

any region. The final disposition of seats is worked out only after complex mathematical calculations on the basis of strict proportional representation. Voting in Belgium is obligatory and the early returns indicated a poll of around 65 per cent, with around 8 per cent of the votes spoiled.

Of the 113 seats held by the Christian Democrats and Liberals, 38 had been held by minority and regional parties. Analysts were quick to see from the earliest results that Belgians were tending to

stick to the traditional political groupings - Christian Democrats, Liberals and Socialists.

That eliminates the possibility of a significant electoral breakthrough by the Greens and breaking the position of the Volksunie, which had 20 seats in the outgoing legislature and went to the polls on a policy of more autonomy for Flanders.

If the voting trend is maintained, it would amount to a cautious vote of confidence in the economic restraint policies of the fifth Martens government.

## World Weather

Area	°C	°F	Area	°C	°F
Alaska	5	41	Indonesia	22	72
Algeria	23	73	Iran	24	75
Argentina	15	59	Italy	17	63
Australia	21	70	Japan	17	63
Bahamas	24	75	Kenya	16	61
Bangladesh	28	82	Malaysia	24	75
Barbados	28	82	Mexico	18	64
Brazil	21	70	Nicaragua	24	75
Bulgaria	12	54	Poland	10	50
Canada	11	52	Romania	13	55
Chile	15	59	Saudi Arabia	27	81
China	15	59	Spain	18	64
Colombia	25	77	Sweden	15	59
Congo	13	55	Switzerland	10	50
Costa Rica	27	81	Taiwan	22	72
Cuba	24	75	Thailand	28	82
Czechoslovakia	11	52	Turkey	18	64
Denmark	10	50	Ukraine	10	50
Egypt	24	75	USSR	10	50
El Salvador	27	81	Yugoslavia	18	64
Finland	10	50			
France	15	59			
Germany	10	50			
Ghana	27	81			
Greece	24	75			
Haiti	27	81			
Honduras	27	81			
India	24	75			

Cloudy D-Drizzle F-Fair T-T-Thunder  
S-Storm S-Snow T-Thunder



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## FINANCIAL TIMES SURVEY

## Arab Banking

THE GLOOMY predictions made about Arab banking in 1984 have come true in 1985. The only surprise has been the speed of acceleration of the recession.

Oil revenues have fallen spectacularly. Saudi Arabia this summer was exporting only a tenth of the oil it was in 1981. The Saudi Government and governments in the Gulf have ruthlessly curbed their spending. They have reduced subsidies, stopped work on projects—or are spinning out their execution—and are delaying payments to contractors.

The help they give to the Baghdad government in the Iran-Iraq war has continued to be a drain on their treasuries. And, the hostilities are preventing the traditional re-exports of the Gulf states to these countries.

In Kuwait the problems have been increased by many still unresolved Saudi Al Manakh debts, incurred when the state's unofficial stock exchange crashed in the autumn of 1982 leaving investors with US\$92bn of nearly worthless post-dated cheques they had given to each other.

In the United Arab Emirates the system is suffering from the previous lax control of the authorities, who allowed banks to lend too much to their own shareholders, which in turn contributed to many institutions becoming insolvent. In recent months the authorities have at last been forcing banks to merge.

These developments together have produced a deep recession. Importers have been caught with stocks which can only be sold at a loss. Retailers have been hit by the fall in the expatriate population, and property owners have found their buildings unlettable.

Contractors who have been using the advance payments on one contract to finance over-spending on the previous contract have suddenly found themselves unable to complete their work or repay their bank loans.

A chain of debt has evolved

Banks in the Gulf have been put under pressure by several large companies rescheduling their debts and the refusal of many small businesses to repay loans. Adequate provisions for this have yet to be made. When they are they will severely curtail profits

## Problems multiply as recession bites harder

By MICHAEL FIELD

in which A says he will pay his bank when he is paid by B, and B says he will pay A when he receives his money from C. And so on.

The problem is that the ultimate debtor, E, may be bankrupt, though nobody will admit this. Or, at least, he may have no saleable assets in the Arabian Peninsula, and no intention of withdrawing the few tens of millions he has abroad, to pay his creditors. He will be hoping that, ultimately, his government will bail everybody out, as Arabian governments have often done in the past, or if he is sufficiently sophisticated, will be pinning his faith on an upturn in the oil market in the 1990s.

The chains of debt are causing commercial confidence to ebb. The Arabian peninsula economies are winding down, and even people who would like to repay their debts are not generating the new cash

flow which will enable them to start.

The result, as a banker in London put it recently, is that nobody knows who is rich and who is poor any more, or who eventually is going to go bankrupt and who will survive.

There have already been a few well publicised collapses, and several big and respectable companies in Saudi Arabia have had to reschedule their debts. Much more important from the point of view of the banks is that many small traders and contractors have simply stopped doing business, and are saying that they cannot repay their loans at all. In Saudi Arabia if any institution—be it a Saudi bank or a Bahraini offshore bank—guarantees a debtor it will certainly lose any interest due to it and any interest it has already received. In Sharjah (Koranic) law interest is regarded as usury and prohibited.

In both the Kingdom and the

United Arab Emirates, banks have difficulty in getting court judgments for the repayment of principal enforced. Well-connected debtors may simply ignore the judgments.

The problems of banks in Saudi Arabia have sometimes been made worse by banks outside the country—notably American banks in Bahrain acting on the instructions of their head offices—pulling lines of credit given to solvent companies.

## Different reactions

In these cases companies that have not been in difficulties find themselves having to approach their other banks for bigger lines, which may not willingly be given. The practice then is for the companies to talk to their remaining banks as a group and negotiate a general reorganisation of their debt.

What is interesting to anyone who visits the area is that the reactions of the different governments to the recession have reached different stages.

In Saudi Arabia, there is still no official acknowledgment of the seriousness of the banking problem. Even though company finance directors and senior bank executives may be worrying intensely about it, the banks are still pretending that they are making profits... the government is saying nothing.

Bankers say that they would like the government to take the system of interest and loan security, "by the scruff of the neck" as one of them put it recently. But, in reality, unless a disaster occurs and the Government is forced to think the hitherto unthinkable, there is not a chance of such a sacrilegious reform.

In Bahrain a different situation prevails. The Government is worrying too much about the future of the island's 75 offshore banks which have established offices in the last 10 years to lend exclusively to clients outside.

The offshore banks are probably less exposed to bad debts than the Saudi banks.

It may be now that some of the banks will leave the island—only three have gone so far—because they judge that there is not enough business in Saudi Arabia to warrant their staying. But assuming that these are the smaller institutions, the departures will not, in themselves, harm the island's position as a banking centre.

Bahrain is threatened more by the general decline of Middle Eastern business, and changes in the pattern of world banking which are working against offshore centres.

It may be that the offshore banking unit concept of the island is a bit out of date and that banks there will have to change the type of business they do, but the question of



bank departures in itself is not important.

Finally, in Kuwait the Government and the business community are beginning realistically to face their problems. In the accounts to be drawn up at the end of this year the process of writing off bad debts will begin seriously. The banks will declare, or at least distribute, no profits, and they will probably do the same next year.

The Government has made it clear that it will support the banks but will not underwrite the capital of the existing shareholders. Indeed, the Kuwaiti National Assembly in its present mood will not permit the use of public money for this purpose. The unofficial principle of governments in the past 30 years which has stated that "Kuwaiti citizens must not be allowed to lose money" no longer applies.

In this respect it is an enormous advantage for the

state that it is, to a great extent, a democracy. Instead of the Ruler having to worry, as every other ruler in the area is worrying, about how his people will react when he tells them that they will have to pay for their past recklessness, the Kuwaiti business community and National Assembly have themselves decided they will have to suffer.

## Encouraging signs

Despite the seriousness of the problems of the region as a whole, it would be wrong to give too pessimistic a picture of the Arabian economies.

Oil revenues may already have hit their lowest point, though it is equally possible that there will be a price cutting war this winter in which the drop in revenues per barrel will temporarily more than offset any increase in the volume of output.

If government revenues increase at all this will trigger

an upturn, for which there are already some encouraging lead indicators.

The problems of excess stocks are now mainly past. It is not too difficult to find examples of companies that have shrunk their operations and cut their costs... and in 1985 are making increased profits on lower turnovers.

There are even companies that are taking advantage of the enormously reduced costs of operations and the disarray of their competitors, to invest. As these institutions say, they are part of the Arabian market whether they like it or not and they have to think of the future.

Ultimately they also believe that when the recession does bottom out and the authorities come to face the problem of debt, there will be some public money made available to see that the most important institutions, particularly the banks, remain solvent.

This announcement appears as a matter of record only.

## THE HASHEMITE KINGDOM OF JORDAN

US\$215,000,000  
Medium Term Loan

Lead Managed by

Arab Bank Limited (Arranger)  
Al-UBAF Banking Group  
The Arab Investment Company S.A.A.  
Banque Nationale de Paris  
Burgan Bank S.A.K., Kuwait  
Credit Lyonnais  
Manufacturers Hanover Limited

Alahli Bank of Kuwait K.S.C.  
Arab Banking Corporation (ABC)  
Bank of Bahrain and Kuwait B.S.C.  
Banque Paribas  
The Commercial Bank of Kuwait S.A.K.  
Gulf International Bank B.S.C.  
National Bank of Bahrain B.S.C.

Managed by

Al Bank Al Saudi Al Fransi  
(The Saudi French Bank)  
Credit Agricole

Banque Indosuez  
Société Générale (Paris)

Co-Managed by

Bahrain Middle East Bank E.C. (BMB)  
The Industrial Bank of Kuwait K.S.C.

Bank of China, London Branch  
Jordan Finance Consortium PLC, London  
National Bank of Abu Dhabi

Provided by

Arab Bank Limited- OBU, Bahrain  
Arab Banking Corporation (ABC)  
Bank of Bahrain and Kuwait B.S.C.  
Banque Paribas  
The Commercial Bank of Kuwait S.A.K.  
Gulf International Bank B.S.C.  
National Bank of Bahrain K.S.C.  
UBAF Arab American Bank  
Union de Banques Arabes et Françaises  
- U.B.A.F. Bahrain Branch  
Banque Indosuez (OBU) Bahrain  
Credit Agricole  
Bahrain Middle East Bank E.C. (BMB)  
The Industrial Bank of Kuwait K.S.C.  
National Bank of Abu Dhabi, Abū Dhabi  
Jordan Investment and Finance Corp.

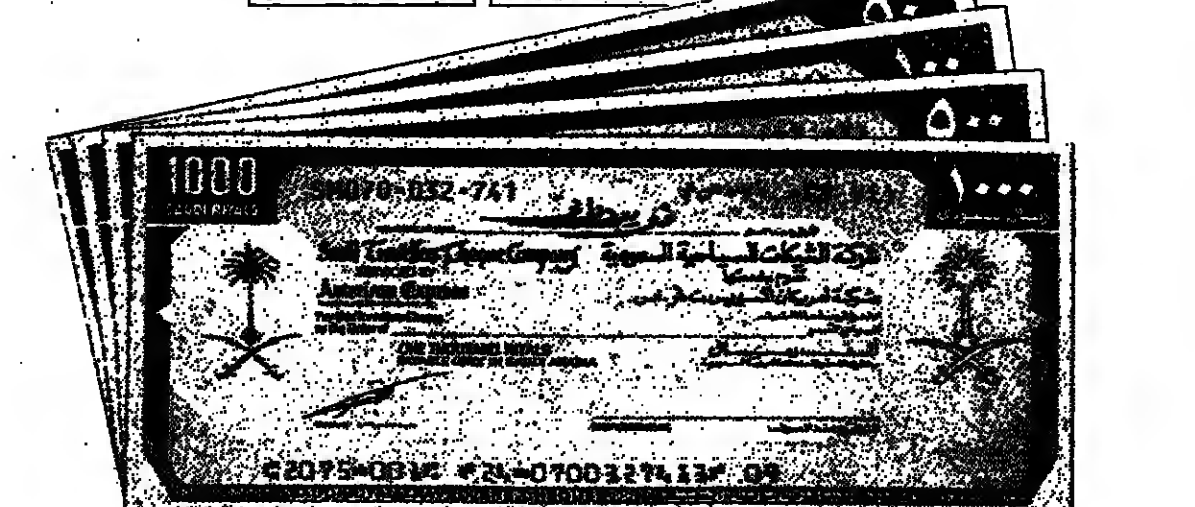
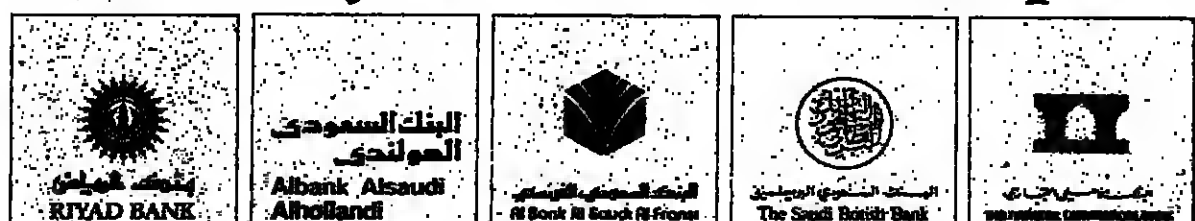
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Burgan Bank S.A.K., Kuwait  
Credit Lyonnais/Gulf Riyad Bank E.C.  
Manufacturers Hanover Trust Company  
UBAF Arab German Bank  
Société Anonyme  
UBAF Bank Limited  
Al Bank Al Saudi Al Fransi  
(The Saudi French Bank)  
Société Générale (Paris), Bahrain Branch  
Bank of China, London Branch  
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## ARAB BANKING 2

## Market potential remains

EXPORTING TO the Middle East has taken on board a range of fresh difficulties as more markets move from being cash to credit. Exporters are never short of complaints about the exorbitance of their business but now with payment delays in previously sure markets, such as Saudi Arabia, their litany of woes is more strident.

At the same time a number of major corporates still say that despite domestic revenue cuts and the end of the boom years the Middle East remains the export market with the most potential.

Payment delays are now a feature for much more Middle East business. Reasons for these delays can stem from genuine shortages in countries traditionally lacking enough foreign exchange but on public sector contracts governments appear to be deliberately sheltering behind their slow moving bureaucracies.

This holds as true in Saudi Arabia as it does in Egypt. However, Egypt has greater foreign exchange needs than it has resources to generate it.

On the same argument, a slow-down at present in business activity in Egypt would make good sense as it would allow changes to be made and absorbed and keep indebtedness at a manageable level.

Payment problems in Libya, however, appear variable and are frequently attributed to Colonel Gadhafi's unpredictability.

Payment delays in countries with previously good records, such as the Gulf and Saudi Arabia, reflect their much lowered government receipts, but international companies take a fairly sanguine view even of this situation. They argue that the Middle East, with the exception of Morocco, has always honoured its debts and quote Iraq's problems in 1982-83.

At the time, it asked creditors for a delay in payments and then honoured the subsequent arrangements.

Faced with increased credit and market uncertainty exporters and contractors are working overtime to minimise their risks but secure their contracts.

For contracts with the Middle East oil exporters hatter or countertrade is becoming more and more frequently a feature. The recent UK/Saudi Arabian \$4bn deal to sell Tornado and Hawk combat aircraft contains

## Project and Trade Finance

CAROLINE MONTAGU

It is understood, some percentage of the payment in oil. The contract is further complicated by training requirements demanded by the Saudis and may also have an element of offset investment built in.

If there is a substantial countertrade deal in the Tornado contract, it will rate as one of the biggest barter deals ever. The offset investment requirement, on which no details yet exist, may involve investment by UK companies in industrial or service ventures in the Kingdom.

The precedent for this in Saudi Arabia has already been established in the U.S./Saudi contracts on the multimillion Peace Shield defence system. The successful contractors, Boeing and General Electric, have had the greatest difficulty in identifying potentially profitable investments in Saudi Arabia and in the end opted for service, not industrial, ventures. However, the concept of offset investment in major deals is here to stay.

Arab countries have also observed Turkey's successes in offset investment and the counterpurchase on the U.S./Turkish defence contracts.

Countertrade in oil for goods and projects is now nothing new in the Middle East. Iraq, Iran, Libya and Algeria are the main operators. Its use is not restricted to contracts in the direct supply of goods and services; it can be used to complete or guarantee project financing.

In bidding last year on an Algerian infrastructural project one tenderer's willingness to take the full foreign exchange component of the deal in oil gave him a head start. Most oil tied to countertrade deals comes from members of the Organisation of Petroleum Exporting Countries; at the end of 1984 the volume was roughly estimated at 2.5m barrels a day, compared with 1m b/d in 1982.

Exporters in the supply of normal goods and commodities are searching out or resurrecting more secure techniques to

lower the credit risk beyond the use of normal documentary credits. In Iraq, where letters of credit are normally unconfirmed, exporters are resorting to getting "silent confirmation" from their own banks.

Among techniques in the fore are factoring, invoice discounting and forfaiting, which is being used for a far wider range of goods than traditionally. Forfaiting, a form of non-recourse financing for the supplier, has been used across the Middle East, though it is not officially permitted in Algeria, where forfaiting deals have to be conducted with great discretion.

The biggest market is Egypt where the private joint venture banks have the best reputation as guarantors, as the state banks have problems with government currency regulations.

Finding banks that can take risk on Middle Eastern countries is one of the biggest headaches for exporters. As this varies on a virtually daily basis exporters spend considerable time and energy in finding a bank with credit lines open for high risk Arab countries. They see the need for further development of export finance brokers and clearing houses.

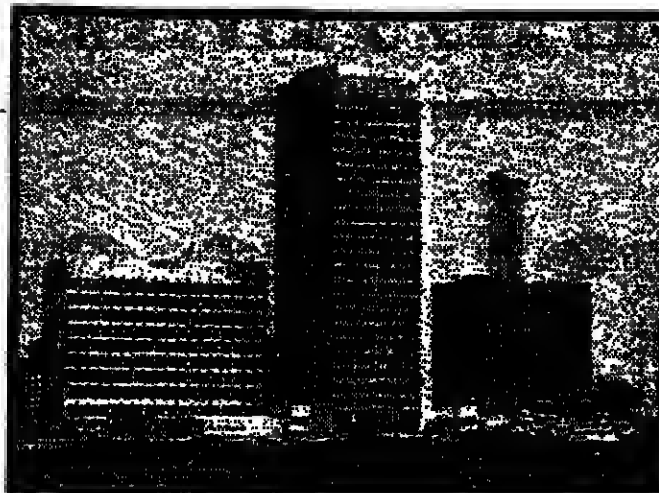
The same difficulty exists in developing medium-term financing packages for the Middle East. Long standing borrowers are finding it hard to get credit and new countries are joining the credit queue.

In 1982 one of the major U.S. process engineering companies was asked to help produce a financing package for a project in one of the Gulf states. Now this has become a matter of course.

The contract for Lubref II, the Mobil-Petroleum lube oil refinery in Saudi Arabia, went to a Japanese consortium because of the long, soft terms of their financing package.

In the area of medium-term project finance another problem contractors face more frequently is the absence of government guarantees. Now even when government or public sector agency guarantees are available, their value has gone down.

The quality of collateral within the commercial banking sector of Saudi Arabia is under serious discussion at present. Its quality is impaired by a real question mark over whether within the Muslim environment of the Kingdom it can ever be called.



**FAR LEFT:** The Arab Bank for Foreign Investment and Trade in Dubai. **LEFT:** The Bank of Credit and Commerce International and the Arab Monetary Fund buildings on the Corniche. Banks throughout the Gulf are no longer finding the types of business they were established to handle and are therefore being forced to reassess their role.

## Reassessment of role to be played

## Arab Banks in International Markets

MICHAEL FIELD

ALL ARAB banks, like most banks elsewhere in the world, are having to reassess their role in life. Many of them, Arab bankers say, have now lost their raison d'être. They are no longer finding business opportunities in the types of finance which they were established to practice and seem to be fulfilling no useful role.

Nevertheless, despite the universality of these comments, it is very difficult to find any institution which admits to being a lost Arab bank.

The origin of the banks' problems goes back to the mid- and later 1970s. At that time many Arab commercial banks, investment banks, and insurance companies were established with almost the sole aim of financing Middle Eastern imports and taking slices of syndicated loans. Their bases were London, Paris, Kuwait and Bahrain.

In the United Arab Emirates a further group of banks was set up with the primary objective of looking for the trade and investment of their owners. All of the banks were pampered. The Gulf governments and government institutions were easy customers, both as subscribers to the loans in which the banks were involved, and, later, as borrowers.

Many of the new banks developed businesses based almost entirely on borrowed funds and dealings with institu-

tions. In the UAE, admittedly, the situation was somewhat different. To that the banks did deal with individuals. There the pumping came in the form of lax central bank supervision, which allowed growth based on banking practices which would have been illegal elsewhere.

The new banks in London, Kuwait and Bahrain neglected to develop good local markets for themselves, either in individual customer deposits or in placing paper with private investors. While the local banks were neglecting opportunities for dealing with private businessmen, the bankers and stockbrokers of Europe and the U.S. were visiting the Gulf and developing precisely these links.

The position was summed up recently in a talk given by Tony Asselly, of Schroder Asselly, to the Arab Bankers' Association in London.

"We missed... an opportunity to develop a truly regional capital market," he said. "When I speak of (this) I do not refer solely to a market where Arab borrowers borrow or raise equity funds in Arab markets, though this is an important aspect of it."

"What I mean is a market that has depth, that is widely based and where the supply of services and financial instruments constantly changes to adapt itself to demand."

Asselly and all other Arab bankers ascribe the failures of the later 1970s and early 1980s to the great shortage of Arab manpower in banking, which led to a lack of vision. The expertise of almost all Arab banks is still confined to syndicated lending, trade finance and contractors' guarantees.

In the past two years their narrow expertise has caused the Arab banks to suffer. Trade with the area has fallen and sending within the Arabian peninsula has become hazardous. Those banks that have Arabian deposit bases—the original domestic commercial banks of the area—have cheap enough funds to be able to make money on the markets but those that have to borrow have to lend to customers if they are to make an adequate margin.

In Saudi Arabia and the Gulf a great many corporate customers and small businessmen are potential bankrupts or are liable to default on their loans and escape without paying interest.

At the same time, the syndicated loan market has contracted. If one excludes from the totals merger financing in the U.S. note issuance facilities and fresh financing for Latin American governments, the market fell from \$96bn in 1981 to \$59bn in 1984.

The participation of Arab banks as lenders in this market fell from 11.4 per cent in 1983 to 6.3 per cent in 1984, mainly because of the decline in borrowing by the Arab governments and private sectors.

These changes in the markets recently caused Hikmat Nashashibi, the former chief executive of the successful Al Mal Group in London to say in an interview: "We (the Arabs) put a lot of effort into building a whole structure which has become obsolete. It is like an oil refinery which is turning out the wrong products."

The question now is what will become of the new banks. The managing director of a small Arab bank in London said last month that of the original ideas

which had caused his bank to be established only one—the bank's role as a deposit haven,—was still valid.

He went on to concede that some small banks (though not his own) would do better to close down and release their shareholders' capital for other purposes.

It is possible that the international trend towards bank mergers and the absorption of consortia banks by one or two of their shareholders, as has happened at FRAB Bank International in Paris, will be copied in the Middle East.

There have already been a number of mergers in the UAE in the past 12 months, though these have been prompted more by the extreme weakness of the banks than by a reassessment of their roles.

Those banks that remain have to develop new businesses as is emphasised elsewhere in this survey.

In London and Paris small Arab banks are talking of penetrating bits of the corporate market which are too small for the big banks, even though this will require a more "hands on" approach by banks that have a reputation for lacking strong management.

In all centres Arab banks are talking of developing fee income, though as yet very few banks have done well in this. The most notable exception is Banque Arabe et Internationale des Investissements (BAII) in Paris. BAII has organised acquisitions and established itself in the securities business in London and New York.

In theory there is a fee earning opportunity for Arab banks in the fast-growing international bond market, which this year is expected to total over \$100bn, compared with

\$50bn in 1981. The opportunity will materialise if Arab Governments, and other potential Arab clients, feel confident enough to want to follow the global trend towards securitisation of borrowings.

Bond issues, admittedly, are more difficult to manage than syndicated loans, but Arab banks should be helped by their special relationships with Arab Governments.

At the same time as they diversify it seems logical that Arab banks will become more involved on the ground in centres outside the Arab world.

In doing this some will be following their Arab clients as they invest abroad and need merchant banking services abroad. The Lebanese Banque Audi, for example, has recently opened a representative office in Miami though most branches are in less exotic locations.

Other institutions—the traditional Arab commercial banks—will find themselves with increasing deposits at home, caused by the rundown of local businesses and the declining demand for inventory, and will establish offices in London and New York for treasury business.

This is the purpose of the new branch of the National Commercial Bank in London, which is to start work at the beginning of 1986. It is assumed NCB will become the centre of the London Saudi riyal market.

Finally, there will be banks which will go abroad to look for customer deposits. These institutions, such as the Arab Banking Corporation, which has bought a substantial Spanish bank, will not be following existing clients or looking for any Arab business at all. They will be seeking to add an entirely new element to their balance sheets.



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## ARAB BANKING 3

## Faced with need to diversify

## Bahrain Offshore

MICHAEL FIELD

**SPECULATION** is widespread over the future of Bahrain as an offshore banking centre, with the Bahraini Government itself partly responsible for fuelling it.

The problem is not that the Government has made serious mistakes in its handling of the banks since the offshore licenses were granted up exactly ten years ago, though some bankers say that the Bahrain Monetary Agency left the banking community in the dark for too long about what was happening in the Arab Asian Bank at the end of 1984. The bank lost its capital and was subsequently taken over by the Bin Mahfouz family of Saudi Arabia.

Other critics now say that they would like the BMA and the Saudi Arabian Monetary Agency to come up with a statement on how they see Bahrain evolving during the next five years—but given the economic uncertainties of the region, and Saudi's reticence this is wishful thinking.

Where the Bahraini Government is going wrong is in being too defensive, reacting too strongly to press comments which seem to it to be pessimistic. Great publicity on the other hand, is given to any bank's statement that it believes in the future of Bahrain.

There are mutterings, too, that banks which leave Bahrain will regret it when "the economic upturn" comes in the 1990s.

There is no doubt that the Bahraini offshore market is shrinking. To say it's a period of consolidation would be an understatement, a very honest official remarked recently.

The lending and bonding business in Saudi Arabia, which sustained the growth of the market in its first eight years and may have accounted for over half of the offshore banks' profits is more or less dead. At

the same time the expansionary banking of the 1970s—involving big syndicates based on borrowed funds—is out of vogue. Banks are talking of customer deposits and customer lending. They are becoming more conservative and more concerned with their home bases.

These trends are working against Bahrain, but the practical results so far have not been very serious. The assets of the offshore system remained fairly steady in 1984, at around \$55bn to \$62bn, and in the first half of this year fell to \$57.2bn.

Business in the Saudi riyal exchange market, which has always been one of the major money market operations on the island, has fallen badly at all, despite the growth of a rival market in London and the decline in demand for foreign contractors in Saudi Arabia. One reason for the activity is that Saudis are speculating on further small devaluations of the riyal.

Only three offshore banks, out of a peak total of 78, have withdrawn from the island. These have been Continental Illinois, which closed its office as part of a global retrenchment, Security Pacific and Banco Comercio e Industria de Sao Paulo.

Several representative offices have closed (leaving 61) and, much more importantly, some of the big banks have shut their dealing rooms and/or cut their staffs. Both Barclays and Midland closed dealing rooms and Bank of America, United Gulf Bank (one of the locally incorporated banks) and Bankers Trust, among others, have announced staff cuts of up to 50 per cent.

Bank of America and Midland made their cuts, they say, partly or wholly for internal reasons. B of A had been strong in construction lending to Saudi Arabia, where the market downturn would itself have prompted a staff cut, but had also installed a large computer network for the Middle East and Europe, based in Croydon, which had reduced its need for operations staff on the ground.

Midland, at the same time, was being asked by the Bank of

England to improve its global capital ratio, which made it logical for it to close a foreign treasury operation.

The dealing room closures are regarded as being significant mainly because they are felt in the market to be possible prelude to the complete closures of the OBUs concerned—even though Midland in other respects has increased its presence on the island. Security Pacific closed its dealing room some time before it withdrew.

The closure of a dealing room is regarded as being tantamount to a bank turning itself into a glorified representative office. This is because a bank without a dealing room cannot borrow to fund the facilities it is giving—and traditional OBU lending has been very much a matter of roll-over facilities, rather than medium term loans. In effect, the bank becomes a booking vehicle for loans made by its head office.

For the near future it is thought that 25 or 30 of the offshore banks may have no good reasons for staying in Bahrain, which is a very expensive centre, and may be potential leavers.

These banks do not offer a wide range of banking services, and if they stay they will have to diversify and substantially expand or change their staffs. Typically these banks at present employ staffs of between 10 and 15.

It is sometimes suggested that they are now pulling in or rescheduling Saudi loans and that when they have finished this, in six months or a year, they will go.

From a strictly banking point of view the departure of these institutions would be no great loss. There are probably too many banks in the market now, and this one liable to leave are not the important ones.

The big banks, some of which are actually expanding their staffs—Manufacturers Hanover is a prime example—would welcome a few departures because they would reduce competition. Why Bahrain worries so much about the possibility of departures is that they would cause unemployment—which is by far the Government's biggest long term anxiety.

The numbers employed directly in offshore banking are not very large. According to the most recent figures, the banks' total Bahraini and expatriate staff at the end of 1983 was 2,539.

These people, however, are either very well or relatively well paid and directly and indirectly they give employment to others. They are the vital tip of a pyramid of employment. Probably their total effect on Bahrain's employment is in the range of 12,000/15,000.

What is certain is that the type of business done in Bahrain will have to change. The emphasis has to switch

Bahrain Offshore Banking-Regional Currency Position (U.S.\$m)

End of Period	Deposits	Forward Purchases	Total	Net	Deposits	Forward Sales	Total
1976	1,196	153	1,349	+ 72	1,168	109	1,277
1977	3,242	383	3,625	+ 63	3,567	726	4,293
1978	6,075	1,654	7,729	+ 77	7,299	1,062	8,361
1979	7,440	1,415	8,855	+ 62	8,113	824	8,937
1980	5,253	1,538	6,791	- 71	6,366	827	7,193
1981	10,558	2,822	13,380	- 729	12,437	1,682	14,119
1982	10,799	4,511	15,310	- 1,283	13,301	2,282	15,583
1983	10,791	6,872	17,663	- 1,592	15,003	4,232	19,235
1984 Q1	12,063	10,160	22,223	- 1,368	17,021	6,571	23,592
Q2	10,944	9,446	20,390	- 1,151	15,179	6,392	21,571
Q3	9,794	8,477	18,271	- 1,648	13,639	6,250	19,889
Q4	9,933	7,829	17,762	- 1,596	13,637	5,701	19,338
1985 January	9,448	8,987	18,435	- 1,755	13,748	6,442	20,190
February	9,242	9,713	18,955	- 1,788	13,878	7,487	21,365
March	10,042	10,642	20,684	- 1,518	14,119	8,453	22,572
April	10,481	11,132	21,613	- 1,536	14,783	8,386	23,169
May	10,236	10,783	21,019	- 1,618	14,413	8,224	22,637
June	9,747	9,750	19,497	- 1,827	13,649	7,675	21,324

from lending and correspondent banking to services. The examples normally mentioned are that banks should help clients hedge their interest rate and foreign exchange exposure, modernise their management, or restructure themselves, and invest part of their assets overseas.

There are opportunities for mergers and acquisitions experts. A lawyer who is specialising in this in Riyadh is finding himself inundated with work and investment companies in the region are regularly approached by owners who want to sell their businesses.

A change towards these types of operations is something which all the banks talk about

but which only the bigger banks will be able to make.

Those banks that can make the change will probably stay in Bahrain. Many banks know that they have done extremely well there in the past. They have regional business for which Bahrain makes a good base. It is logical for them to be committed to the area until the upturn in the oil market, which has become an article of faith in the region, takes place in the 1990s.

For some banks the new circumstances demand a change not only in the emphasis of their operations but in their raison d'être. This applies to the Bahraini incorporated offshore banks, of which the most

important are the Gulf International Bank and the Arab Banking Corporation. On a somewhat lesser scale are the Bahrain Middle East Bank, the Kuwait Asia Bank and the United Gulf Bank, all of which were products of the syndicated lending boom.

Apart from talking of services again—United Gulf Bank is switching to investment business—they have decided to internationalise their operations.

ABC, whose chairman, Abdullah Saudi, has often said that any serious bank has to have access to customer deposits, has bought or is buying banks in Spain (Banco Atlantico), Portugal and Hong

Kong. Kuwait Asia has a bank in Singapore and is looking at investments in Asia. Bahrain Middle East Bank has bought a bank in Switzerland and is looking at a purchase in the U.S.

It is pointed out in Bahrain that this internationalisation gives the Bahrain Monetary Agency a new responsibility, for the supervision of banks which may soon have much of their business abroad.

The problem is not helped by the fact that some of these banks have expensive and unrewarding property investments on the island, and all are owned in part by foreigners, particularly Kuwaitis.

## Toeing similar line

## Maghreb Countries

FRANCIS GHILES

**DESPITE** their many differences where foreign affairs and social policies are concerned, the three Maghreb countries—Morocco, Algeria and Tunisia—have been pursuing broadly similar policies of austerity over the past year.

Strong differences remain, however. In Morocco the country's \$130n foreign debt, now partly rescheduled, after two years of difficult negotiations, amounts to more than 100 per cent of Gross Domestic Product.

It has forced the authorities to take draconian measures, including the slashing of the investment budget, the third increase in four years the price of certain basic foodstuffs aimed at reducing the level of budget deficit.

This deficit had reached 12.3 per cent of GDP in 1982, a figure which was reduced to 6.7 per cent last year.

Cutting food subsidies in the smaller of the three, North African countries was an exercise fraught with danger after the failed attempt to double bread prices in January 1984, a decision which led to the worst riots since independence.

Unlike Morocco, however, Tunisia had no need to go to the International Monetary Fund. Privately, the IMF and the World Bank have been critical of certain aspects of Tunisian economic management.

But earlier this year a rising trade deficit and the very low level of foreign reserves forced the Prime Minister, M. Mohamed M'Zali, to order that budget expenditure increases be kept to 7 per cent this year and, in respect of the capital account, frozen in 1986.

Tunisia's \$4.2bn foreign debt, whose service absorbs 22.5 per cent of foreign receipts, is heavy but still a lighter burden than in Morocco.

Algeria's problems are in a number of respects rather different. The decision taken by the authorities in 1980 to rein in the foreign debt means that, after the hump in repayments of 1982-1985, Algeria has found it relatively easy to raise about \$1.7bn in new money in the international capital markets, at very low spreads this year, at \$16.2bn foreign debt compared with an income of \$12.5bn from the sale of oil and gas (about the same as last year) does not look too heavy.

The \$3bn trade surplus is needed to finance interest on the debt and the deficit in services.

The extreme caution which the visitor senses at every level in Algeria today, and the considerable slowing down in new orders of capital goods, suggest that the authorities have few illusions about the consequences of a fall in the price of oil and gas would have on their external

finances and are determined not to tread the extreme orthodoxy which has characterised their actions so far.

Some issues have nonetheless been tackled boldly: producers of cereals and pulses have been afforded 20-40 per cent increases this summer, the price of bread has risen by one quarter and other increases are on the way. Such measures are necessary if farmers and other private or state manufacturers are to continue increasing their production.

Rising prices are keenly resented, however, and the new-rich "millionaires" in legumes are not popular. As thousands of meetings discussing possible changes to be brought to the National Charter are televised nightly, the resentment of many Algerians at how the bureaucracy behaves has been put on public display—often with "many valid criticisms". The rigid and often petty corrupt habits acquired by many in the civil service grown arrogant over the years are proving difficult to correct.

Any further fall in price of 98 per cent of Algeria's foreign receipts, will test the authorities' ability to the limit.

Tunisia for its part, has been long in taking its medicine. One of the early results is a decline in its merchandise trade deficit of 11.9 per cent to Dinars 355.3m during the first five months of this year. Prices are rising as subsidies are cut back and wages frozen.

The country has been helped by rainfall, which will have provided a record crop (and thus cut the need for cereal imports) and a good tourist season. As for the 30,000 Tunisians who Colonel Gaddafi expelled from Libya this summer, they will be very difficult to employ.

Tunisian consortium banks are meanwhile introducing more modern methods of assessing new projects. They now include a bank governed by Islamic banking principles, Beit Ettoumouli Saudi Tunisi, which is looking, in particular, at ways of attracting some Arab reinsurance business to Tunisia.

The Moroccan government, headed by M. Mohamed Karim Lamlam, has for its part and in close co-operation with the IMF and the World Bank, enacted a number of measures aimed not simply at cutting subsidies on basic foodstuffs but at liberalising trade and privatising some state companies.

The Kingdom has suffered much in recent years from the effects of drought, the rise in the value of the dollar and the high cost of imported energy, not to mention the heavy burden imposed by the new 10-year-old conflict over the future of the Western Sahara. It has also paid a price for waiting so long before implementing vital reforms.

It has been helped by substantial financial aid and loans from France, the U.S. and Saudi Arabia, the IMF and the World Bank. Despite a good crop this year and a continual rise both in receipts from tourism and Moroccan working abroad, the weight of the foreign debt remains considerable.

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A creative approach to finance



## ARAB BANKING 4

# Central Bank urges more realistic approach to loans

UAE Banking  
KATHLEEN EVANS

THERE IS a debate raging in the United Arab Emirates about the economic problems of the country's banking sector. Profits recorded by the country's 53 banks have shrivelled, some by as much as 67 per cent, as each makes provision for expected losses on old loans. The future seems to provide no comfort, for only the most optimistic are counting on a revitalisation of business activity.

The focus of the debate is the loan portfolio which remains in the country's boom days. Customers and Government officials on one side argue that having been stupid enough to lend funds with little or no security, the banks will now have to carry their burden of past irresponsibility.

On the bankers' side, senior executives respond that inflationary lending during the good old days was officially encouraged, and that no-one, not even the most expert economists, could have foreseen the drastic effects the downturn in oil demand would have on the Gulf economies.

They said that now that they are trying to clean up their loan portfolios, their task is being hampered by the lack of a legal infrastructure on bank-ruptures. Bank managers also hint that a good number of their more errant customers continue to enjoy political protection, despite rhetoric to the contrary by the authorities.

There is, however, a more complimentary view taken by bankers towards the Central Bank and its efforts to consolidate the banking system. Most experts agree that despite its apparent lack of legality and political clout, the Central Bank is doing as good a job as possible, given the domestic political set-up.

In the past few months, the Central Bank has concentrated on forcing banks to take a more realistic look at their advances, and provide for those loans which are clearly doubtful.

In addition, it has officially encouraged mergers to take place. So far, five banks have been merged, and this has undoubtedly helped solidify the system.

In the future, though, bank mergers will not be so easily achieved. Moreover, even the newly-emerged institutions, fat with Government cash as they are, are finding their ancestry difficult to string off.

For example, when Sukman Al Sweid took over as chief executive of the newly-formed Abu Dhabi Commercial Bank, he found that "some" of the three constituent banks (Emirates Commercial Bank, Federal Commercial Bank and Khaima Commercial Bank) were net debtors. Some Dh 1.25bn was injected into the bank by the Abu Dhabi Government to provide new capital. Nevertheless, the banking community in the Emirates is still rife with speculation about the ratio of non-performing loans to deposits. The Abu Dhabi Commercial Bank has inherited the Dh 5bn advances it took over.

Being an Abu Dhabi, Mr Sweid is able to be more frank about the economic problems he faces than his foreign counterparts. A number of the loans taken over by the new institution were clearly bad, for credit was extended to mis-managed companies which had little hope of recovery through restructuring, he explains.

Mr Sweid is also critical about the lack of legal infrastructure to help him pursue into court customers with doubtful debts. Judgments on interest do not cover administrative costs, he states. Moreover, a number of borrowers are using political influence to pressure banks for concessionary rates of interest on their old loans.

At the same time, the Government seeks compounded rates of interest at a time when margins are shrinking.

Unless these problems are resolved and greater legal muscle given to the banks, further injections of funds may be necessary to the new institution. "We will have to write off a lot of money if there are no changes in the law, and we have already told the Government this," says Mr Sweid. He has also given notice that staff redundancies can be expected and no dividends can be envisaged until the bank is in better shape.

The Abu Dhabi Commercial Bank is fortunate enough to have a wealthy Government as its patron. Other banks are not in such an enviable position. In recent weeks, there has been growing speculation that other banks will have to seek assistance from their ruling families and emirate governments in the same way as mergers have been achieved in both Dubai and Abu Dhabi.

Attention has now shifted to the northern emirates where a number of possible combinations could come about. Mergers would seem logical between the four locally incorporated banks in Sharjah for example. However, the most logical takeover partner,

the National Bank of Sharjah has experienced a Dh 32m drop in profits, presumably as provisions were made for loan losses.

Hence, although such marriages might seem logical, there is no speculation at present that any mergers are in the offing in Sharjah. In the words of a senior executive of one large local bank in the Emirates, "Accounting banks in this country means acquiring headaches."

Such thinking is likely to be a major obstacle to further takeovers. Any merger which will take place in future is probably only going to be accomplished by emirate governments nurturing the process with large cash injections. The problem is that governments of the Northern Emirates are reluctant, or financially unable, to embark on this costly process.

Concern is presently centring on Ras al Khaimah's Bank of the Arab Coast. Chaired by a nephew of the Ras al Khaimah ruler, Sheikh Omar bin Abdullah, the bank is engaged in a legal prosecution in the Dubai courts against its former general manager.

Some months ago, this bank was rumoured to be in merger talks with the First Gulf Bank of Ajman, which was established following a restructuring of the former Ajman Arab Bank which closed in 1977 and still has a soft long-term deposit of Dh 50m from the Central Bank on its books.

Talks between the two banks appeared to break down early this summer, and following a Central Bank initiative, mergers talks opened between the Bank of the Arab Coast and Bank of Credit and Commerce (Emirates).

However, BCC made it clear that such a merger could only take place if a soft long-term deposit were made available from the Central Bank or other sources.

The Central Bank in its current situation would find the rescue.

Some financial circles in the country believe that one of the factors contributing to the Central Bank's reluctance to help out again is that the two leading emirates have failed to fulfil their commitments to inject long-term deposits into the institution as called for by the law which established the Central Bank.

According to its constitution, Abu Dhabi and Dubai are supposed to provide 32m each in the form of long, soft term deposits. So far, no such funds have been received from either emirate yet. Meantime, the belief persists in circles close to the institution that given their financial situation the Central Bank would find it extremely difficult to mount any further large scale rescues.

One of the factors which may have added to the reluctance of certain emirates to provide the Bank with both funds and political support is the record of its banking supervision department. Some emirates have wondered why these sudden rescues have become necessary, and why the situation was not spotted before by Central Bank supervisors.

They also point to the fact that in the last 18 months the former head of the Central Bank's supervision department and his deputy were obliged to resign in questionable circumstances. One former official will shortly be pursued in the U.S. courts on charges of abuse of position. The other, a national, has been awarded a post in another government ministry.

Given such a chequered history of the department, it is not surprising that some emirates express reluctance in supporting the institution.

This lack of political support this federal institution experiences at present occurs at a time of growing respect for the institution felt by the banks. Most senior banking officials express admiration for the bank and its temporary governor, Abdul Malik al Hamr, in the efforts it has made to force



Bank of Credit and Commerce International in Dubai

such a request difficult to meet and so attention moved to the local Ras al Khaimah government as a possible source of funds.

In the meantime, merger talks with BCC broke down, and discussions were renewed with the First Gulf Bank. This bank has subsequently expressed the need for similar incentives to be offered. So far, none have been forthcoming either from the Government of Ras al Khaimah or the Central Bank.

Unofficial sources suggest that another option is that the National Bank of Ras al Khaimah absorb the Bank of the Arab Coast. However, both the National Bank and the Government appear reluctant to take over the Bank of the Arab Coast because of the weakening effect it might have on the National Bank.

At present the problem of who is going to take over the Bank of the Arab Coast and how the takeover is to be financed, has not yet been resolved.

Political opinion in the capital suggests that the shareholders of the bank are responsible for helping the bank make itself attractive to takeover. Principal shareholders include the ruler, Sheikh Omar bin Abdullah, the crown prince of Ras al Khaimah and other leading sheikhs, who together with 90 other UAE nationals hold about 67 per cent of the bank's shares. The remainder is held by unidentified Kuwaiti and Gulf nationals.

The financing of this merger, and the others that are likely to follow, will not be so easily accomplished as the three previous ones which have taken place. But unless the problem is resolved smoothly and easily, the nerves of all concerned in banking in the Emirates are likely to become more ragged, for the role of lender of last resort appears to be a responsibility that no-one seems willing to take.

## Beset by inherited problems

UAE Central Bank  
KATHLEEN EVANS

THE CENTRAL Bank of the United Arab Emirates (UAE) was born in 1980 after a crisis in 1977 left the country's banking system severely shaken. Two banks closed their doors. Depositors had to wait more than a year to receive a fraction of their funds. Clearly, the country had to have a strong central monetary authority.

Given the boom and bust nature of the UAE economy, buffeted as it is by the hot and cold winds of the oil market, it was vital for the country to have a lender of last resort and a regulatory authority supervising the conduct of the banks. This was particularly necessary in a country where only a handful of banks are actually run by nationals of the country. Yet five years later, the Central Bank is still suffering from the problems experienced by its forerunner, the UAE Currency Board.

At the present time, the Central Bank cannot enact any major decisions until a new board is available to provide legality to its decisions. A consequence of this uncomfortable predicament is that the board has been unable even to publish an economic statistics, or its balance sheet for last year. As the end of 1985 comes nearer, clearly some rapid decision-making is required from the two leading emirates.

These problems are in no way

of the Central bank's making, they are merely a symptom of the kind of difficulties federal institutions are experiencing in the Emirates. The Central Bank, as the most important federal institution apart from the defence establishment, is no exception.

As the pillar of the economy, it has found itself subjected to the divergent tugs and pulls exerted by Dubai and Abu Dhabi. At times, these differences between the Central Bank and the sheikhs assume petty and even personal dimensions. Central Bank staff, many of whom are foreigners, have a hard time advising the sheikhs the institution that given their emirates, let alone imposing painful policies on their banks.

In the past two years, the fact that the Central Bank has no provision in its constitution to act as lender of last resort to the banking system has not been a problem, for it has been the local sheikhs and their governments which have moved swiftly to help out troubled banks.

It may not be so easy in future given the fact that the other emirates are not as wealthy as Dubai and Abu Dhabi. Assistance from the Central Bank is not guaranteed for a number of reasons.

In the past when the Central Bank has sought to help bail out banks, it has proved a bumpy exercise. It is now trying to exact the Dh 50m long-term deposit it provided in the late seventies to First Gulf Bank to help in its establishment from the former Ajman Arab Bank.

The second occasion came with the bail out of the Union Bank of the Middle East which was done in conjunction with the Government of Dubai. In return for part of the Dh 1.4bn it provided, it received a mortgage on a hotel, a skating rink and an apartment complex.

A month ago, this was exchanged for Dh 550m cash. Though it is not clear whether this sum represents full compensation for the original Central Bank funds injected into

the rescue.

Some financial circles in the country believe that one of the factors contributing to the Central Bank's reluctance to help out again is that the two leading emirates have failed to fulfil their commitments to inject long-term deposits into the institution as called for by the law which established the Central Bank.

According to its constitution, Abu Dhabi and Dubai are supposed to provide 32m each in the form of long, soft term deposits. So far, no such funds have been received from either emirate yet. Meantime, the belief persists in circles close to the institution that given their financial situation the Central Bank would find it extremely difficult to mount any further large scale rescues.

One of the factors which may have added to the reluctance of certain emirates to provide the Bank with both funds and political support is the record of its banking supervision department. Some emirates have wondered why these sudden rescues have become necessary, and why the situation was not spotted before by Central Bank supervisors.

They also point to the fact that in the last 18 months the former head of the Central Bank's supervision department and his deputy were obliged to resign in questionable circumstances. One former official will shortly be pursued in the U.S. courts on charges of abuse of position. The other, a national, has been awarded a post in another government ministry.

Given such a chequered history of the department, it is not surprising that some emirates express reluctance in supporting the institution.

This lack of political support this federal institution experiences at present occurs at a time of growing respect for the institution felt by the banks. Most senior banking officials express admiration for the bank and its temporary governor, Abdul Malik al Hamr, in the efforts it has made to force

the banks to clean up their loan portfolios.

But any tougher methods of policing the banking community can only come about with greater political strength. For example, while the Central Bank talks constantly of pruning the banking system, it is obliged to licence new banks which appear to be a responsibility that no-one seems willing to take.

The first step to that strengthening process is the appointment of a politically influential board of directors. This will only come about after lengthy negotiations between the two leading emirates, for the board, the governor and the chairman must be acceptable to each emirate.

The old board was a careful blend of representatives of Dubai and Abu Dhabi. The chairmanship was held by Abu Dhabi's Sheikh Suwaid bin Mohammed al Nahayan, who is chairman of the presidential court. Sheikh Suwaid is also renowned to be reluctant to serve another term of office, though most bankers believe that eventually he may be persuaded to continue.

The post of governor, by the very nature of the job, should be held by a person deemed to be impartial by the two emirates. Mr Abdul Malik al Hamr is a Bahraini. Many bankers believe in Mr al Hamr will continue in his post, re-approved by the new board.

Others, though, are indulging in speculation about other possible personalities who are UAE nationals. Amongst those being mentioned is Saad Gharash, president of the troubled Arab Monetary Fund, and Nasser Nuweis, head of the Abu Dhabi aid fund. There is also speculation that any of the Abu Dhabi bankers who used to serve on the old board may emerge as the new governor.

Wherever it is in the end, the new governor must be acceptable to both emirates if the Central Bank is to acquire the political strength it needs for the future.

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N.M.P. Bank	NO	1,500,000	Dawson	US\$	8,000,000	Gulf Agricultural Development Co.	NO	8,000,000	Agribank Ltd. & Co. Co.	NO	1,000,000
Emirates Bank of Commerce	NO	1,500,000	Emirates Eng. & Const. Co.	US\$	18,000,000	Alta The Royal Jordanian Airline	NO	8,000,000	Shimizu - Bank of Tokyo	NO	4,000,000
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Emirates Bank of Commerce	NO	1,500,000	Emirates Eng. & Const. Co.	US\$	18,000,000	Emirates Eng. & Const. Co.	NO	8,000,000	Emirates Bank of Commerce	NO	4,000,000
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Emirates Bank of Commerce	NO	1,500,000	Emirates Eng. & Const. Co.	US\$	18,000,000	Emirates Eng. & Const. Co.	NO	8,000,000	Emirates Bank of Commerce	NO	4,000,000
Emirates Bank of Commerce	NO	1,500,000	Emirates Eng. & Const. Co.	US\$	18,000,000	Emirates Eng. & Const. Co.	NO	8,000,000	Emirates Bank of Commerce	NO	4,000,000
Emirates Bank of Commerce	NO	1,500,000	Emirates Eng. & Const. Co.	US\$	18,000,000	Emirates Eng. & Const. Co.	NO	8,000,000	Emirates Bank of Commerce	NO	4,000,000
Emirates Bank of Commerce	NO	1,500,000	Emirates Eng. & Const. Co.	US\$	18,000,000	Emirates Eng. & Const. Co.	NO	8,000,000	Emirates Bank of Commerce	NO	4,000,000
Emirates Bank of Commerce	NO	1,500,000	Emirates Eng. & Const. Co.	US\$	18,000,000	Emirates Eng. & Const. Co.	NO	8,000,000	Emirates Bank of Commerce	NO	4,000,000
Emirates Bank of Commerce	NO	1,500,000	Emirates Eng. & Const. Co.	US\$	18,000,000	Emirates Eng. & Const. Co.	NO	8,000,000	Emirates Bank of Commerce	NO	4,000,000
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## ARAB BANKING 5

## Weak management controls damage AMF standing

## Arab Monetary Fund

CLIVE WOLMAN

The Arab Monetary Fund, the establishment of which in 1976-1977 represented the high-point of pan-Arab economic cooperation, is in the doldrums. Its management has been paralysed for most of the last 18 months and its credibility damaged among the oil-rich Arab states which are its chief contributors.

The source of its malaise has been the charges of embezzlement and financial malpractice, causing losses to the AMF of \$70m, brought against its former president from 1977 to 1982, Mr Jawad Hashim and four of his former colleagues at the fund. These include Mr Mohammed Mehdi Bahr el

Bloum, the former head of the treasury and investment department and Mr Jalal Stephan, the former head of the finance department.

These two officials and Mr Hashim, who now lives in London, have refused to attend the court hearings, which have been held in camera in Abu Dhabi, and have been adjourned until October 27. Mr Hashim has said he has no confidence in the judicial process in the United Arab Emirates and has claimed diplomatic immunity.

A confidential report prepared for the court by officials from the Audit Bureau and the Central Bank of the UAE accuses Mr Hashim and his officials of forging telegrams and of booking profits from the AMF's foreign currency dealings to private accounts.

What is equally damaging from the AMF's point of view is Mr Hashim's recent claim in response to the charges that the

\$70m of losses were the result of precious metals speculation by fund officials in 1979, a factor not taken into account by his accusers. He said he decided against immediate disclosure of the losses in the accounts. Instead they were spread over three accounting periods by rolling over the loss-making forward contracts to buy gold and silver, he said. The contracts were recorded in the balance sheet at cost price. The losses were ultimately reduced by half by offsetting them against profits from foreign currency dealing.

Whichever explanation is correct, the episode reveals major weaknesses in the AMF's management controls and its internal auditing procedures, even though the confidential report exempts the external auditors, the Kroll-based and Paris-based Tait & Ghazaleh, from any direct responsibility.

Abu Ghazaleh have been re-

placed as auditors by Ernst and Whinney.

Mr Hashim has said that throughout his presidency he found it difficult to recruit high quality technical staff from around the Arab world because of bureaucratic obstacles and delays in obtaining visas.

Perhaps fortunately, the chief technical demands made on the staff of the AMF during its first eight years have been limited to portfolio investment management. Although the AMF was modelled on the International Monetary Fund, it has not yet mounted a full-scale IMF-style loan operation. Imposing rigorous constraints on the economic policies of a member state.

So far the only states to have been granted "extended loans," which are given in support of a corrective programme agreed by the AMF, have been Sudan, Morocco, Somalia and Mauritania. Missions were

despatched to these countries to advise on corrective measures but the conditions they imposed have been benign by IMF standards. So the technical ability of its officials to hammer out and monitor a set of conditions on a borrower has not been fully tested. Similarly, the rates of interest charged, 3.75 per cent in the first year of automatic loans, and 5.2 per cent for other loans, represent a substantial subsidy to the borrower.

But in view of the mounting resentment against the IMF among Third World countries with large debt problems, the AMF's adoption of a profile more akin to that of the World Bank than the IMF has been a sound political move.

On the other hand, the AMF is far from achieving any of its wider political objectives. Its goal of promoting Arab economic integration and the introduction of a unified Arab cur-

rency based on the AMF's Arab Accounting Dinar (AAD), an artificial currency tied to the IMF's Special Drawing Rights, has hardly been broached. Its Inter-Arab Trade Facilities, loans designed to promote inter-Arab trade, have so far been taken up by only four members (Jordan, Syria and the two Yemenis) to a total value of \$38m. And its commitment to developing Arab financial markets has been no more than token and, in the Gulf region, is likely to be superseded by the Gulf Investment Corporation.

Under Mr Hashim's presidency, the AMF occasionally attempted to exploit the financial clout of its members in international relations, demanding guarantees against a recurrence of the freezing of Iranian assets in the U.S. in 1980, and threatening financial sanctions against Canada if it moved its embassy in Israel to Jerusalem. But in neither case were there

any practical consequences.

Since Mr Hashim's term as president expired in May 1982, his successor, Mr Saeed Ghobash, a former planning minister in the United Arab Emirates, has adopted a much lower profile. Mr Hashim's executive suite of offices has been replaced by a smaller, utilitarian office on the 17th floor of the AMF's gold-refectory glass building on Abu Dhabi's waterfront. Salary levels have been held down and the active courting of publicity has been replaced by a reluctance to discuss any AMF matter in public.

Since Mr Ghobash first asked the international accountancy firm, Ernst and Whinney, to investigate the AMF's procedures for recording foreign exchange transactions in May 1983, the alleged fraud has absorbed an increasing amount of the management's time, particularly since the investigation was first leaked to the Arabic

Press in May 1984. The number of loans approved fell from 10 in 1983 to five last year and their combined value from AAD 84.7m (\$270m) to AAD 18.5m (\$57m). Although this meant that there was no strain on the capital resources of the fund, the accusations against Mr Hashim have so damaged the AMF's reputation that it is now doubtful whether all the members will pay up the capital they subscribed in 1983. They are required to increase the AMF's paid-up capital by 140 per cent by 1988 to AAD 600m (\$1.9bn) in five equal annual instalments.

But last year, only AAD 20m were paid up giving a total of AAD 285m. The fear now is that the Gulf states in particular will use the allegations against Mr Hashim as an excuse for not making further payments, although their declining oil revenues may be a more potent factor.

## A national obsession with the U.S. dollar creates problems

## Egypt

KATHLEEN EVANS

THE BANK manager swivelled his chair and peered out to the noisy street below. "See that chap down there, the guy outside the grocer's shop." He pointed to a rather scruffy-looking individual who was walking up and down the sidewalk with an air of studied casualness. "Well, he is selling dollars at EEL70 today. I am not allowed to do that. Naturally, all my customers who want to buy or sell dollars go to him."

Therein lies the nub of Egypt's present financial problems. Egyptians are not allowed to buy and sell dollars at market rates. They do so however to the point of national obsession, all made possible by those little men on street corners and the larger men who back them, who together constitute the black market, or "free market" as it is known.

About \$3bn a year is exchanged annually through these illicit money exchange dealers, at rates over which the Government has no control. Meantime, the country's official banking system is barred from entering the money market fray, and

positively creaks under the weight of five different exchange rates and a pyramid of rules and regulations.

The net result is that Egyptians who want to protect their savings buy the only instrument they know and trust, the American dollar. One third of the country's total deposits are now in dollars, and most of them either earned outside Egypt or acquired illegally.

This time though, Egypt's financial community is full of expectations that the Government will finally take action towards unifying the rates and legalising the exchange dealers. Pressure is at last mounting on them to do something, for in late September the Egyptian pound slipped precipitously against the dollar in the free market, falling from EEL40 to EEL70 and even lower. Luckily the dollar's surge proved to be only temporary and rates again levelled out at EEL60 but still down on the week before.

The foreign exchange rates have to be unified and put on to a market rate in order that the vast funds earned and held by Egyptian nationals working overseas will be encouraged to return home through the official banking system. However, this has to be done simultaneously with a restructuring placed on imports, for if imports are allowed to continue

to increase each year, then demand, and therefore rates, for foreign currency will soar.

A flotation of the pound can only be achieved with a cushion for the banks and that is only likely to come with a steady credit from the International Monetary Fund.

The IMF is, however, looking for action from Egypt over the issue of subsidies. Increasing prices for consumers through cutting back subsidies, at the same time as floating the pound, will however have a dramatic inflationary effect.

Economy minister Sultan Abu Ali has promised that the opening shots on import restraints will be announced shortly.

Most believe that the minister's package will contain protective and prohibitive tariffs and customs duties depending on the productive nature of the import and its social desirability.

Yet those new regulations are likely to affect those goods traditionally imported by the private sector. A return to a restricted economy is thus likely to have political as well as economic repercussions, and it will have to be finely timed. Slashing imports is anyway not going to be easy. Over half of Egypt's food requirements are now imported, and public sector industry has already

drawn down on stocks and even had to cut production because of foreign currency shortages.

The moves earlier this year by former economy minister, Mustapha Said requiring importers to purchase their dollars only through the banking system will undoubtedly affect this year's imports, because for three months, importers had real difficulty in financing their purchases.

Nevertheless, analysts are expecting the year-end figure to be well over \$10bn, for local managers report a near doubling of LCs in the third quarter as importers made up for the orders they could not fulfil earlier this year.

Ideally, this surge in imports should be matched by an increase in Egyptian exports, but exports are stagnant and in some areas actually declining.

Overall, the non-oil sector is expected to grow only 1 per cent a year. The establishment of the Export Development Bank of Egypt will undoubtedly help, but at the moment, there is a dispute going on between the Government and the World Bank over the exchange rate at which the bank's aid will enter the economy, and whether the funds will be used to finance industry which makes use of subsidies. Boosting export revenues, although urgent,

could help only in the medium term.

In the meantime, Egypt is facing a projected \$1.8bn deficit on its current account, according to IMF estimates. Prospects for any immediate upturn in foreign currency receipts look bleak. Oil revenues for example, could take a nosedive in the early part of next year when the Organisation of Petroleum Exporting Countries structure comes under severe pressure.

Suez Canal revenues appear to be stagnant at around the \$900m level. The major source of foreign currency revenues, from the 3m Egyptians working overseas is also expected to weaken as the impact of the recession in the Gulf states makes its impact.

Analysts are expecting a fall in the \$3bn expected in remittances, as more and more workers come home. Revenues, it is believed, could sink back to \$2.6bn or less than \$2bn. Most of these funds do not touch the banking system anyway, and end up on the free market.

Egypt's debt service ratio on its external debts, estimated by the IMF to be in the region of \$31bn, is expected to reach 35 per cent this year. With traditional sources of revenues declining, Egypt's balance of payments is projected to register a deficit of \$1.8bn this

year, \$2.6bn the next and \$3bn thereafter.

Central bank reserves barely cover three months imports. Recent foreign currency shortages could indicate that the situation has worsened, for foreign banks and suppliers are complaining of delays in payments stretching over several months. Egyptian banks explain that the delays are minimal and for "technical reasons." Meantime, suppliers are becoming increasingly wary of doing business in Egypt.

To increase its resources of foreign currency, the Government has to have access to the vast pool of funds held by Egyptians outside the country. Unification of the rates on foreign exchange has thus become an urgent necessity, says the IMF.

No one though is talking of a unification of all five of Egypt's existing rates. Such a move is recognised by all, bankers and IMF officials alike, to be too hard a measure for Egypt to accept overnight. At present, a number of essential food items come in at the special rate of EEL70 to the dollar. Below that, there is the EEL40 rate for all transactions with the Eastern bloc.

A third rate of 84 piastres applies to payments for airline tickets and expenditures by foreign residents and purchases

by the public sector. A fourth rate was introduced currently at about EEL30 which was supposed to float on a daily basis according to decisions taken by a committee of officials from the central bank and the large public sector banks.

True, it has edged up considerably in recent years, but still there is a growing gap between this old "incentive" rate and the free market price. In late September when the gap widened considerably, leading bankers, government officials and central bank governor Ali Negm were in continuous huddles, and speculation increased that a unification was close. The Government was also reported to be studying the possibility of licensing the money exchange dealers and charging them a fee of around \$100,000.

A move to legalise the brokers implies that the banks, too, would be able to buy and sell dollars at the free market rate. Only in this way, will the banks be able to attract a portion of workers' remittances.

At present, the private sector funds its imports almost entirely through access to these inflows. In recent months, however, even the public sector has had to resort to such channels because of the shortage of foreign currency through the official banking system. Estimates of public sector involve-

ment in the free market now range up to \$2.5bn.

A number of formulae are being tossed around by Cairo bankers as possible strategies the Government may decide on. One is to keep the 70 piastre rate for a period of say three years, gradually nudging it up closer to market rates.

Egyptian officials have expressed reluctance to abolish the 84 piastre rate for public sector industries use this rate to pay for their imports, when that is, foreign exchange is available. Egyptian bankers expressed the hope that while they fully agreed on the necessity of a free floating pound, that the fluctuations should be controlled to say 3 or 5 per cent above or below a base.

A unification of the foreign exchange rates, or the establishment of a two-tier system of rate, would immeasurably add to international confidence in Egypt.

The drastic measures taken by former economy minister Mustapha Said have considerably eroded confidence and remittances soon slowed to a trickle from overseas. The fear that the Government may again make sudden decisions is likely to linger and it will take time for expatriates to be encouraged enough to put their foreign exchange through the official banking system.

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DINAR OF HARUN AL-RASHID (c.780 AD)



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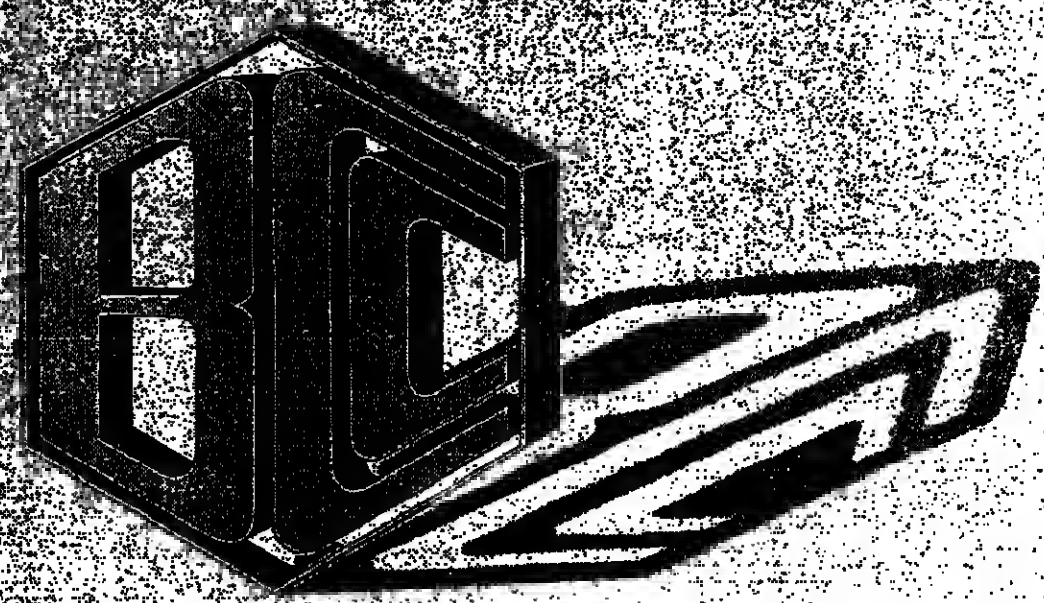
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## ARAB BANKING 6

## Adequate loan provisions would halt dividends

## Saudi Arabian Banking

MICHAEL FIELD

THE BANKING problems of Saudi Arabia have reached the stage where the business community is seriously worried and is speculating about the future of the system. But as yet the scale of the banks' difficulties does not show in their results.

Seven of the nine Saudi/foreign banks in the Kingdom, which all work on the basis of the Gregorian year, reported falls in profits ranging from 3 to 50 per cent for the first half of 1985. Given that there had been only minor reductions of profits in 1984 and that traditionally Saudi banks have been the most profitable in the world, the figures gave an illusion of continuing prosperity.

Two of the banks, the United Saudi Commercial Bank and the Saudi Investment Bank, reported losses. The Riyad Bank draws up its balance sheet in accordance with the Government's financial year, beginning on 1st Rajah, which this year fell near the end of March. The bank, which controls about 25 per cent of the total banking

business in the Kingdom, reported a drop of nearly 20 per cent in profits last year. The biggest bank in the Kingdom, National Commercial, which has over 40 per cent of the market, publishes its accounts at the end of the Islamic Hijra year. This fell in the middle of September and as yet no figures have been released. The bank's employees say that profits will be down by only 10 per cent.

All of these figures, of course, reflect in full the growing cost of deposits which has been a significant, but often ignored, burden for the banks in the last two years.

Traditionally the banks have had between a quarter and a third of their deposits interest free. Now that times are harder customers seem to be finding it easier to reconcile the acceptance of interest with their consciences, and the volume of free funds is declining. (In Islamic law interest is condemned as usury).

Also, as the business climate worsens, companies are keeping less of their funds in inventory and more in deposits. On this money bankers almost always have to pay interest.

A far more serious problem for the banks is the existence of large numbers of non-performing loans.

These are reflected to only a small degree in the results released so far. In the main

they exist out of sight in the banks' internal accounts. The banks have not only been reluctant to make provisions to cover these loans; in many cases they have been continuing, with extraordinary optimism, to add unpaid interest to them, thus inflating balance sheets which should be shrinking.

Once the banks begin to make proper provisions it is thought that they face the prospect of paying no dividends for three or four years.

The banks will not be drawn on the percentage of their loans that is not performing, but they stress that they do not include in this category most of the published cases of corporate financial crises.

A few Saudi companies that have run into difficulties—namely Carlson al Saudia, and National Chemical Industries—have collapsed, but most of the other well-known names—Shobokshi, Helwani, Jameel—rescheduled their debts or paid their way out of trouble by liquidating investments. It is understood that Beta Services, in which the Zaidan family is an important shareholder, is now doing the same.

The loans that are not performing are mostly to small and medium-sized businesses in trading (especially retailing), real estate, transport and, above all, contracting.

It is now obvious that in the

past many Saudi contractors were not making nearly as much profit as they should have been. They were seeming to prosper because abnormally high margins had been built into the contract prices or because they were able to finance their losses on one contract with an advance payment on the next.

Since the flow of contracts began to lessen in the autumn of 1983, this procedure has no longer been practicable, and the contractors, most of whom are very simple men with no understanding of financial controls, have found themselves unable to pay their borrowings.

The banks that have been hit hardest by this type of problem have been the Saudi/foreign institutions, which were created in the later 1970s from the branches of foreign banks. Before these became Saudi companies they were each allowed only two or three branches in the Kingdom, and only one of them, Citibank, which has become the Saudi American Bank (Samba), had a branch in Riyadh.

The result has been that in the expansion of the last seven or eight years the Saudi/foreign banks have collected the second class customers—especially around Riyadh, which has seen the most dramatic growth of any region and where the economy has been mainly construction driven.

Predictably the least severely

hurt of the mixed banks has probably been Samba, which is the third biggest bank in the Kingdom.

When any of the banks, mixed or wholly Saudi, confronts one of its less sophisticated customers to request repayment of a loan it is quite liable to be given a truculent response. It is not unheard of for the customer to argue that as the bank has made a lot of money out of him in the past it should forget its loan, or at least forget any outstanding interest.

Even in cases where customers are extremely difficult the banks only sue as a last resort. If they go to court or to the commercial disputes committees, which are three-man tribunals including a judge, they are then required to provide details of all transactions in the account since the loan was given.

Any element of interest due is already paid the courts will deduct from the amount claimed by the bank. This means that the bank will certainly make no profit on the loan and may even lose more than it gains by litigation.

What is certain is that the courts tend to look unduly favourably on borrowers. They are inclined to agree to very long and easy repayment schedules, and the purpose of the Saudi state remains the propagation of a particularly austere, pure and Godly form

of Islam, and only secondarily the creation of a modern economy.

Nor is there much chance of a reform of Saudi practice on mortgages. The notaries public in Saudi Arabia stopped legalising mortgages on real estate, including commercial buildings, some five years ago, and they do not normally approve loans on moveable assets.

This means that the only form of security available for a loan in Saudi Arabia is a third party guarantee—and even this is reliable only if the guarantor is honourable or has an account, which can be debited if necessary, at the bank which holds the guarantee.

The reason for these difficulties over mortgages is that they are seen as a device by which the banks try to ensure the payment of interest. In theory one can still register a mortgage if it contains no element of interest, but from the banks' point of view this is irrelevant.

All that the banks can practically hope for from the Government committee that is investigating the issue of security is a tightening of court procedures.

One reaction of the banks to their problems has been a renewed caution in lending. They are moving painfully slowly towards becoming an Islamic Bank. As such it will trade and invest in partnership with its clients but not charge or pay interest.

It was thought that the partnership would be launched as a bank and a public company in early 1984, but there have been continual delays. Explanations for these have been many. It is known that Barclays Bank, which was hired to modernise and computerise the giant exchange operation, found its task quite impossible and left in despair.

Sometimes it is suggested that Sulaiman bin Abdul-Aziz Rajhi, the leading partner in the firm, may be hesitating because he has seen the losses made by other institutions which have followed the complicated and risky path of Islamic banking. It is even believed by some that Samba is now trying to prevent Rajhi from becoming an Islamic bank. This would be mainly because it fears that if the launch goes ahead it will come under pressure to legitimise the 40 odd offices of the Dar al Mal al-Islami, the Geneva based Islamic finance house promoted by Prince Mohammed al Faisal, which has been allowed to operate in the Kingdom unofficially.

It is also known that Samba believes—with some justification—that Islamic banking encourages speculation. In practice it would be very difficult for Samba to have second thoughts on the Islamic path of Rajhi, though to minimise the revolutionary effect of the innovation it is believed to be insisting that the new company does not incorporate the word "Islamic" in its name.

The Government has already given formal approval for Rajhi to become an Islamic bank, and two months ago the exchange joined the commercial banks' clearing system.

Now both Samba and Rajhi may be happy for the firm to mark time for a bit. It is even possible that, as with the other exchangers, the two parties will be content to let the situation last indefinitely.

From Samba's point of view this solution would avoid the embarrassment of an Islamic bank coming into being, while the Rajhi family would continue to enjoy the best of both worlds. By being admitted to the clearing system its firm has been made virtually into a bank, while by remaining an exchanger it receives its deposits interest free and does not have to hear the risks of Islamic finance.

Even the commercial banks, which dislike the exchangers and accuse them of sharp practice, are reasonably happy with the present position.

For obvious reasons they no longer feel threatened by Islamic banks and so worry less than they used to do about what will happen if Rajhi does become a fully fledged Islamic institution.

For the present they find the exchangers less of an irritation because they notice that in these harder times there are fewer depositors who are happy to place their funds with people who pay them no interest.

which can be relied upon to honour their interest obligations because they do not want to damage their reputations internationally.

Some of the banks—Samba in particular—are talking of fee business. Saudis traditionally have been reluctant to pay for advice because it is intangible, but in the present climate there is a feeling that companies may be happy to have their financial systems and management reorganised.

Certainly it seems that companies are prepared to pay for computer services—for cash management, pay roll organisation, account reconciliation (matching a company's own and its bank's records on a day to day basis), and instant access to accounts.

Finally the banks are beginning to think of doing some of their business in a fashion which will be acceptable to the religious authorities.

What they have in mind are arrangements of the lease back type rather than the partnership between the banks and clients in investments of the sort entered into by Islamic banks.

A banker in Riyadh remarked recently that he thought his bank should at least look into this idea. And he added: "I think we'll have to change sooner than the Saudi Government changes the law."

## Leading Saudi Money Exchangers

**Al Rajhi Company for Currency Exchange and Commerce**  
Owned by four brothers, Salih (35 per cent), Abdullah, Sulaiman (42 per cent) and Mohammad bin Abdul-Aziz al Rajhi, members of a Nejd family from Bakkadiyah in Qassim. Based in Riyadh, it has some 180 branches. Its deposits are second only to those of the National Commercial Bank. Investments of the partnership include a building materials business run by Abdullah, large areas of property, shares in most Saudi public companies and the Kingdom's biggest chicken company, Rajhi Sadak, in Qassim. The assets of the partners were estimated at SR 24bn in 1982—though Saudi property values have fallen enormously since.

In June 1983 the company was given a licence to turn itself into an Islamic bank, in which the Rajhi family will have 50 per cent, its employees 2 per cent, a group of founders 5 per cent and the Saudi public 43 per cent.

**Al Rajhi Trading Establishment**  
Established by Abdul-Rahman bin Salih al Rajhi in 1973. Based in Dammam with some 30 branches, about half of them in the Eastern Province. Big turnover in foreign exchange drafts. Founder has reputation for conservative professionalism, in contrast to his brother Abdullah Salih.

**Al Rajhi Commercial Establishment for Exchange**  
Established by Abdul-Rahman bin Abdul-Aziz al Rajhi, a much younger brother of Sulaiman Rajhi, in 1975. Based in Jeddah, with 22 branches, mainly in the west and south-west of the Kingdom.

**Abdul-Aziz bin Mohammad Kaaki**  
Family from Mecca. Company based in Jeddah with three big and fairly independent operations in Jeddah, Riyadh and the Eastern Province. Along with Al Rajhi Trading and the Al Rajhi Commercial Establishment, the Kaaki business makes up a second category of exchanger after the big Rajhi company. The other dealers have much smaller foreign exchange turnovers.

The Kaaki family has a large and separate fortune linked to its 48 per cent shareholding in the National Commercial Bank. This is held by Abdul-Aziz Mohammad and two cousins, Saleh bin Mousa and Abdullah bin Mousa Kaaki.

**Mohammad and Abdullah bin Farahin Suleale**  
Family from Nejd. Headquarters in Jeddah, with five branches in Jeddah, Riyadh, Mecca and Medina. Relatively small turnover of foreign exchange drafts because of small number of branches. Family has trading operations which are at least as big as its exchange business.

**Abdul-Aziz bin Sulaiman Mukhairin**  
Family from Qassim, based in Riyadh. Two branches in Riyadh, run by Mohammad bin Abdul-Aziz, and one in Jeddah, run by Fahd bin Abdul-Aziz. Most of the firm's activities involve dealing in gold and stocks and managing foreign investments for clients.

**Ahmed bin Abdul-Qawi Basmoudah**  
Family from Hadramout, in what is now southern Yemen. One very big office in Jeddah. Big business in Yemeni remittances; also major trading in gold, wheat and rice.

**Ahmed Hamad Alghosabi and Brothers**  
Family originally from Nejd, now based in Alkhobar with business confined almost entirely to the Eastern Province. The Alghosabi Money Exchange Bureau, established in 1980, is only a small part of the overall family partnership. The firm is owned by Ahmed, Abdul-Aziz and Sulaiman bin Hamad Alghosabi and has a major trading operation importing steel pipe and machinery. The exchange part of the business has the Saudi agency for American Express. It is linked to the family's foreign investment division and is gradually developing investment services on behalf of friends and associates.

**As Sanea Company**  
Owned by the sons of Mohammad Ali as Sanea, who died two years ago. Family originally from Qassim. The money exchanging part of the business is not big, but the family has always been very liquid. It is very important in gold trading and it is now associated with several other exchangers in negotiations with Samba.

## Reorganisation makes no further headway

## Saudi Arabian Money Exchangers

MICHAEL FIELD

The Saudi Government's programme of reorganising—or curbing—the money exchangers, the partnerships which have hitherto acted as a primitive, unofficial, parallel banking network, seems to have ground to a halt.

The central bank (the Saudi Arabian Monetary Agency—Sama) and the Finance Ministry have already achieved part of what they want. They have the money exchangers giving them

figures on a regular basis, so they may be content not to pursue the second half of their programme, which would involve all the exchangers ceasing to take deposits.

They have been prevented from acting decisively on this by the power of the big exchangers, all of whom are rich and influential, and by the present reluctance of the Government—in effect the King—to take decisions on difficult issues.

The degree stating that the exchangers' operations were to be controlled was promulgated in December 1981. It was essentially a restatement of a previous decree, which had been issued in 1974 but never enforced.

Its purpose was to remedy the almost totally uncontrolled

nature of the exchangers' dealings.

For many years the exchangers had not only bought and sold foreign currencies, they had held the current accounts of ordinary Saudis, issued cheque books and stayed open late in the evenings to suit the working hours of the souq shopkeepers who held money in their safes.

None of this activity was regulated by the central bank and members of the public dealing with the exchangers were completely unprotected. Government agencies would not recognise cheques drawn on accounts with exchangers. When such cheques given to private citizens bounced the payees had no redress.

The exchangers could place their assets in whatever invest-

ments they liked and were not required to maintain liquidity ratios or keep funds on deposit with Sama, as the banks were obliged to do.

Most of the exchangers paid no interest to customers—though the Alghosabi family, which reactivated a very old licence in the early 1980s, says that it pays interest if it is asked to do so.

To some extent the exchangers also avoided receiving interest, preferring to trade with or invest their customers' money, but most of them were happy to take interest from whatever funds were left over from these operations. They profited enormously.

The regulations of December 1981 stated uncompromisingly that the exchangers should be licensed by Sama (rather than

by the Ministry of Commerce), as they were supposed to have been since 1974. The law also stipulated that the exchangers should liquidate their current account operations within three years—by the end of 1984.

Lastly the exchangers were ordered to register at certain levels of liquidity and provide Sama with monthly statements of their affairs.

In the four years since the second promulgation of this decree Sama has licensed some 25 exchangers—out of an original money exchanging community of some 50-60 firms—to carry out just the simplest form of operation, exchanging paper notes.

A few small firms it has closed either because they failed to register, or because they had obtained their Ministry of Commerce licences between 1974 and 1981, which meant that technically they were established in contravention of an existing decree.

At the same time Sama has licensed a further dozen firms to undertake slightly more complex operations, transfers, the issue of drafts and the sale of travellers cheques.

This has left about nine firms continuing to do business as they have always done, apparently ignoring Sama instructions. An extension of the Sama deadline to March this year was allowed to pass unremarked.

One of these firms, the Al Rajhi Company for Currency Exchange and Commerce, has an officially defined future: it intends to turn itself into an Islamic bank or investment company.

It seems that the other big firms hope to be allowed to become a form of secondary bank, possibly with the status of licensed deposit takers in London, but with an investment banking aspect which would allow them to manage portfolios. They accept that they will probably not be allowed to put the word "bank" in their names.

Five of the firms, Alghosabi, Mukhairin, Subait, Kaaki and Sanea, are co-ordinating their position in negotiating with Sama. They swap information and show each other their correspondence.

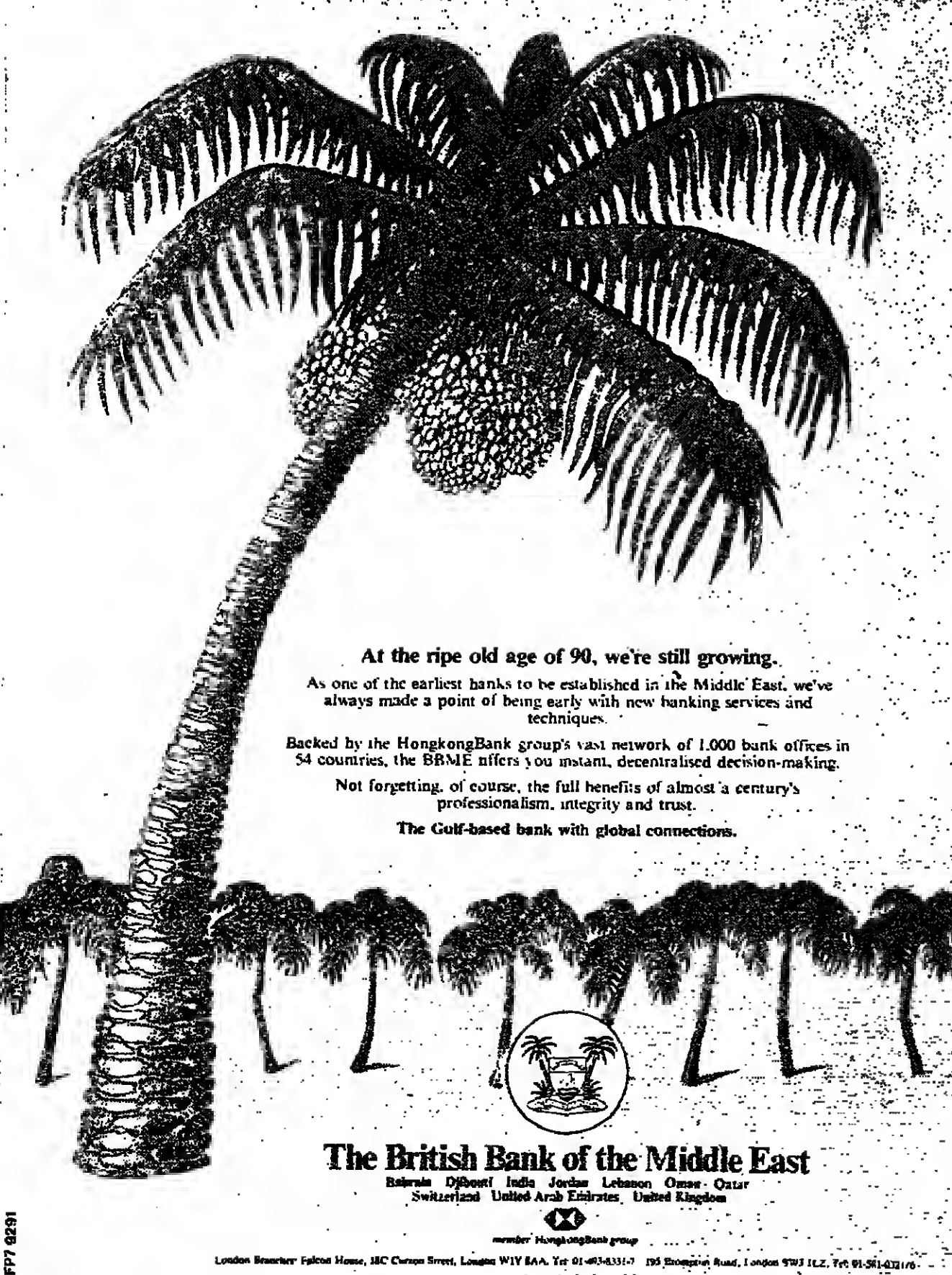
At one stage it was suggested that they should amalgamate, and Sama is thought to have been fairly attracted by this idea. But in the event the companies' different regional backgrounds and different levels of sophistication—with Alghosabi running a computerised American Express card operation and some of the others working with traditional Indian clerks and massive ledger books—made the scheme impracticable.

Sama and the Ministry of Finance, ideally, would like to close the big exchangers. They feel that the firms are an irrelevance and besides they want to improve the banks' profitability. They certainly do not want to see more banks in the Kingdom. However, whenever the threat of firm Government action looms close the big exchangers rush to complain to the royal family. They argue that they were the first financial institutions in the Kingdom, that they are a genuinely Saudi phenomenon and that they fulfil a real social need.

The families concerned do not seem to feel too threatened by the authorities. Several of them have invested in automatic teller machines and computers.

The most probable outcome of the slow manoeuvring of the two sides is that nothing will happen. Sama may simply close its eyes to the exchangers continuing to operate as they have done in the past, except that their activities will be more closely monitored.

The main problems in this scenario would concern the two smaller Rajhi companies, the Al Rajhi Trading Establishment



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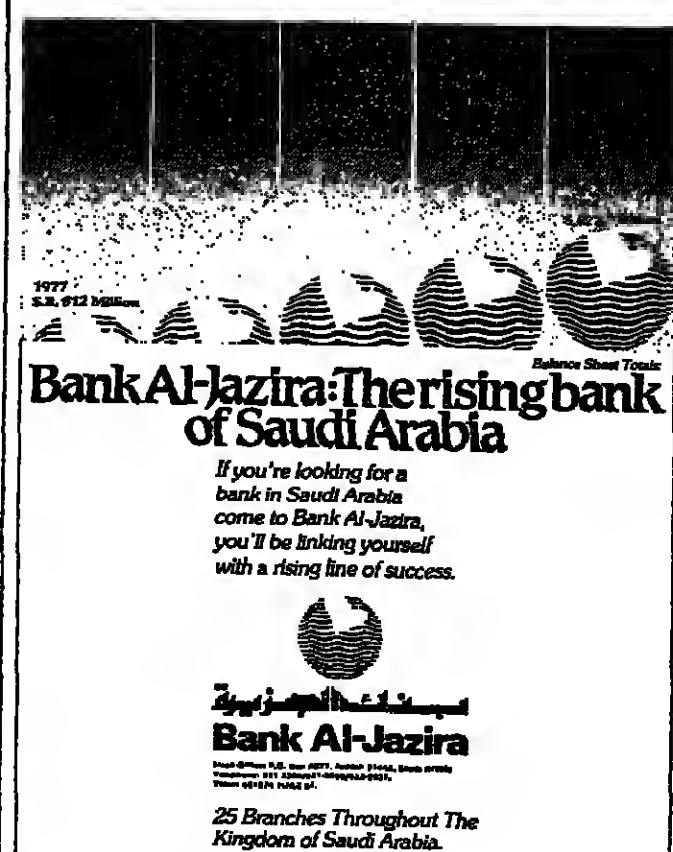
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## ARAB BANKING 7

## ABDULLAH SALIH AL RAJHI-BANKRUPTCY

THE affairs of Abdullah Salih al Rajhi, the Dammam money exchanger, whose business collapsed in 1982, are beginning to move towards resolution.

Abdullah Salih, a son of the eldest partner of the great Al Rajhi Company for Currency Exchange and Commerce, broke away from his family's business in mid-1970s, when one of his brothers and an uncle also established separate operations.

In 1980 and 1981 he speculated wildly in silver and made the mistake, when he began to lose money, of changing his losses. Eventually he ran out of money to honour the drafts he was selling to foreign workers in the Kingdom. At this point, in July 1982, the Government closed his establishment and put him under house arrest.

In addition to a large number of foreign workers and a few banks in east Asia which had paid the workers' drafts even though Abdullah's accounts with them were empty,

several banks in London made losses in the \$2m to \$5m range. These included Mocatta and Goldsmid, National Westminster, Johnson Matthey and Thomas Cook.

A much bigger loss was written off by Kreditbank of Belgium, which was owed some \$270m, only \$80m of which was covered by silver in his vaults.

At the time of the closure the Saudi Arabian Monetary Agency (Sama) established a committee to liquidate Abdullah Salih's establishment and asked the accountant, Whitney Murray, to report on the state of the business.

After considerable delays—during which there were claims by Abdullah that he had more than enough private assets to pay his creditors to full—Whitney Murray early this year drew up a statement of the exchange's position as of December 31 1984. It was published in June.

The statement showed liabilities of \$440m. The exchanger had cash balances, loans, deposits and property worth \$57m. His accumulated losses, the difference between the two

figures, were \$283m—four times his customer deposit base.

Out of what assets it has, the liquidation board has first paid Abdullah Salih's employees and now is in the process of paying the bigger creditors a proportion of what they are owed. It is understood that the money is being distributed on a same-proportion-for-all basis, regardless of the mortgages that some of the foreign banks had, or thought they had, on Abdullah Salih's property.

For the small creditors, the holders of unpaid drafts, help has come in the form of a "volunteer, a maker of good-will," as the liquidation board announcement in June put it. This generous person, who is universally assumed to be Abdullah's father, who had disowned his son in 1980 when he found he disapproved of his business practices, has undertaken to pay the owners of all drafts of SR 10,000 (about \$2,800) and less.

It is thought that the cost to the long-suffering father will be SR 150m (\$42m).

## Time to face Souk al-Manakh consequences

## Kuwait Banks

CLIVE WOLMAN

THIS IS likely to be the year when the consequences of the Souk al-Manakh collapse three years ago catch up with Kuwait's banks.

No bank will be forced into liquidation. The support of the Central Bank through its discount window, loan and swap facilities is unconditional. It is likely to remain so in view of the Government's protective stance towards the financial sector and the political influence of the elder merchant families who control the commercial banks.

But the scale of domestic loan losses for which provisions will have to be made in the 1985 accounts is likely to lead to fundamental changes in Kuwaiti banking practice.

None of the seven commercial banks was permitted to trade in the stock market during the boom or to extend credit using as collateral post-dated cheques or the shares of non-Kuwaiti companies traded on the Souk al-Manakh. Nevertheless, the banks failed to insulate themselves from the ripples after the stock market collapse.

Despite the limited absorptive capacity of the Kuwaiti economy, the only bank to have diversified, notably by spreading in a substantial way before the 1982 crash was the National Bank of Kuwait. And even it began to do so only in November 1981.

At the end of 1981, foreign loans and investments of all the commercial banks accounted for only KD 507m or 7 per cent of total assets, although deposits with international banks

accounted for another 23 per cent.

The banks say that they have been able to build up the management expertise for foreign lending only slowly. Today, the proportion of foreign loans has nearly doubled as the domestic demand for credit has dried up with the deepening recession.

Within the domestic market, a high proportion of lending was on the basis of name and reputation. Formal loan manuals were used infrequently. As a result, even when the borrower said that the loan would be used for business purposes, it was actually risked on the stock market.

Many traders used their idle cash balances to speculate and leveraged their positions by buying shares not only with bank loans but with post-dated cheques at substantial premiums to the cash price.

Nor was a scrutiny of the audited accounts of potential borrowers necessarily of much assistance. One abuse for example was for a company to show high deposits without disclosing that the deposits were already being used as collateral.

A high proportion of domestic loans were secured against real estate or the equities of Kuwaiti companies. But in the immediate aftermath of the collapse in 1983 and early 1984, when the share prices were being

sustained by continued Government purchases costing about KD 800m (\$2.6m), the banks were reluctant to seize the collateral of those who were not meeting their debt payments and to realise it.

During the 13 months after the Government announced its support in April 1984, the index of Kuwaiti share prices fell by 60 per cent. Bankers may have considered they acted prudently by demanding securities

collateral, the value of which was at least double the size of a loan. But share prices now are on average only one third of their value at the peak of the boom.

Moreover, stock market trading has been so thin that any large-scale attempt by the banks to realise their collateral would cause prices to plummet.

Out of necessity, the banks have been forced to follow the stock market as closely as any trader, watching for opportunities to recover some of their loan losses. There has been a similar collapse in the Kuwaiti real estate market which, with a mass of empty office space around, seems unlikely to recover in the short term.

The situation has been aggravated by the reluctance of many debtors to meet their obligations to the banks even when they have the resources to do so, often in the form of foreign assets. These debtors have been waiting for the Government to intervene to lighten their burden, although the Government is insisting that there will be no further concessions. Their resolve to hang on was fuelled by the experience of those conscientious enough to settle their debts in full in the first year after the collapse before the Government wrote down the value of all post-dated cheques.

However, now that most debtors' financial positions have been clarified, the Central Bank has been prodding the commercial banks into enforcing their debts. The debts will be re-scheduled where possible but if necessary, says the Central Bank, debtors must be taken to court. A few well-publicised bankruptcies are necessary, it is assumed, to encourage the others.

At the same time, the Central

Bank is laying down much tougher guidelines on making provisions for non-performing loans. The details are still being haggled over with the commercial banks. But the Central Bank says that once the rules are fixed, as they will be by the year end, they will be enforced rigidly with no exceptions. The rules will follow the U.S. model categorising dubious loans by the number of days debtors are behind with payments.

These guidelines will be followed up in 1986, say both Central Bank and Stock Exchange officials, by an insistence on higher levels of disclosure in the banks' financial statements.

This will mean the publication of half-yearly statements and may cut the amount of window-dressing around balance sheet data to boost the banks' assets. But the crucial issue, the banks' refusal to disclose transfers to and from their

inner reserve, is unlikely to be tackled in the near future.

Thus the scale of the loan loss provisions this year and their effect on the banks' reserves will not be published. But the published profit figures are expected to show a much steeper decline than the 10 per cent average fall disclosed in 1984.

However, after so many profitable years shielded from taxation and foreign competition, the banks' inner reserves are assumed to be substantial, between KD 400m and KD 450m, which is more than their disclosed equity.

Of the seven commercial banks, the weakest two are assumed to be the Bursan Bank, which has the highest proportion of its assets in domestic loans and has passed its dividend for four years, and the Commercial, whose disclosed profits fell by 33 per cent in 1984.

Of the banks' total assets of

KD 9.5bn, about KD 4bn is tied up in domestic loan portfolios. Of this about KD 2bn of loans are doubtful, outsiders estimate. Most of these are possibly held by only about 50 debtors owing up to KD 30m each.

Thus in the worst case, the banks' reserves would be wiped out. But long before danger point is reached, the Central Bank will inject liquidity into at least the weakest and most co-operative banks in the form of soft loans.

A probable injection of around KD 500m has been widely mentioned as part of a package being drawn up in which the banks could write off loan losses over five to ten years.

Another consequence for the weaker banks could be pressure from the Central Bank to cut their domestic operations, in particular their sprawling branch networks, and possibly to merge.

## Setback for managers

## Kuwait Investment Houses

CLIVE WOLMAN

KUWAIT'S capital surplus invested overseas, \$900m of Government money and probably another \$300m privately owned, is the largest per capita in the world. It has been barely dented by the collapse of Kuwait's stock market over the last three years and the debts run up by the market's most active investors.

Yet the reputation and morale of its professional investment managers has plummeted as the losses suffered by their companies mount.

Many investment companies set up by wealthy individuals, particularly those incorporated outside Kuwait but traded on the Souk al-Manakh, have been wiped out over the last three years.

Even companies with a reputation for strong professional management have been struggling. For example, the Gulf Investments Company, incorporated in Bahrain, was forced to liquidate almost all its equity portfolio to pay off debts as a result of adverse currency fluctuations and the Kuwait stock market collapse.

According to Gulf chairman, Mr Sabah al-Rayes: "An investment manager must be known that the bubble would burst. But with everyone making at least 50 per cent profits a year, we were under great pressure. You cannot tell your clients: 'I do not believe in the market.' You would lose your job. You start to question your own judgment when everyone else is doing the opposite."

The Euro-Kuwait Investment Company, one of Kuwait's few exclusive equity funds, is in a similarly serious situation. It suffered large losses on its Kuwaiti shares and has had to write off substantial debts on the post-dated cheques of Souk al-Manakh traders which have not been honoured.

The company is left with debts to the banks of about KD 7.5m (\$25m). Although its net worth remains positive it is unable to liquidate its stock market investments for fear of driving down the price. The stock market slump has also harmed Kuwaiti professional investment, controlling about three-quarters of the assets under management. The three companies, the Kuwait

Investment Company (KIC), the Kuwait Foreign Trading, Contracting and Investment Company (KFTCIC) and the Kuwait International Investment Company (KIIC), have a role somewhere between an investment trust, a project financier, and a merchant bank or U.S. securities house. All three disclosed large losses in their 1984 accounts.

The shareholders in the oldest company, KIC, have seen their equity almost halved over the past two years, primarily because of provisions made against the bad debts of Manakh traders. Its losses rose from KD 20m (\$70m) to KD 32m (\$112m) in 1984 but it says no more Manakh debt provisions will have to be made. Before the 1984 accounts, it is believed that none of the Ks had made adequate provisions against Manakh debts.

KIC's main response so far has been to cut staff drastically and close departments. But speculation has mounted that the Government may force it to merge with KFTCIC. The Government has majority stakes in both companies, of around 65 and 95 per cent respectively. Such a merger to create a company with assets of nearly KD 1.2bn (\$4bn) would, however, reduce further the already limited competition to manage the savings of Kuwaitis.

KFTCIC has in any case had its independence curtailed progressively over the past three years, being used as a medium for Government intervention in the stock market and for investing Government assets which are being used to help settle Manakh debts.

It moved into portfolio management only in 1980 and until last year relied mainly on Western expertise. Its losses in 1984 came to KD 28m (\$91m), albeit on shareholders' equity nearly double that of KIC.

KIIC, which was set up as a private sector venture although the Government has a 20 to 35 per cent stake, made the cleanest sweep of its Manakh debt provisions in the 1984 accounts. This turned a KD 3.3m net profit (up on 1983) into a loss of KD 10.7m. It suffered from being forced to accept shares in lieu of cash from hard-pressed debtors only to see their value slump.

Its portfolio management is generally considered to be the most sophisticated in Kuwait. However, KIIC has been changing its equity investment strategy.

Over the last five years, it has gradually been switching more of its equity portfolio abroad. Also in recent months, its approach has shifted away

from short-term trading to stock selection based on fundamental research with an investment horizon of about two years.

KIIC also manages portfolios other than its own for institutions and individuals. "Small" investors, which in Kuwait means those with less than KD 100,000 (\$350,000) to invest, are however excluded. Many of Kuwait's investment institutions adopt a similar policy even though the losses suffered by small investors in 1982 Manakh collapse might have made them more willing to rely on professional management.

Kuwaiti law does not allow directly the establishment of unit trusts (mutual funds) although several of the commercial banks have been considering ways of setting up such funds. But KIC deputy general manager Mr Faisal al-Bader, in charge of portfolio and investment, has doubts about such ventures. "Kuwaitis worry too much about their investments and are used to seeing only profit," he says. "Private clients would keep on telephoning us every day asking what we were doing and if we made a loss on one day they would get upset. We could not get away with just monthly reports."

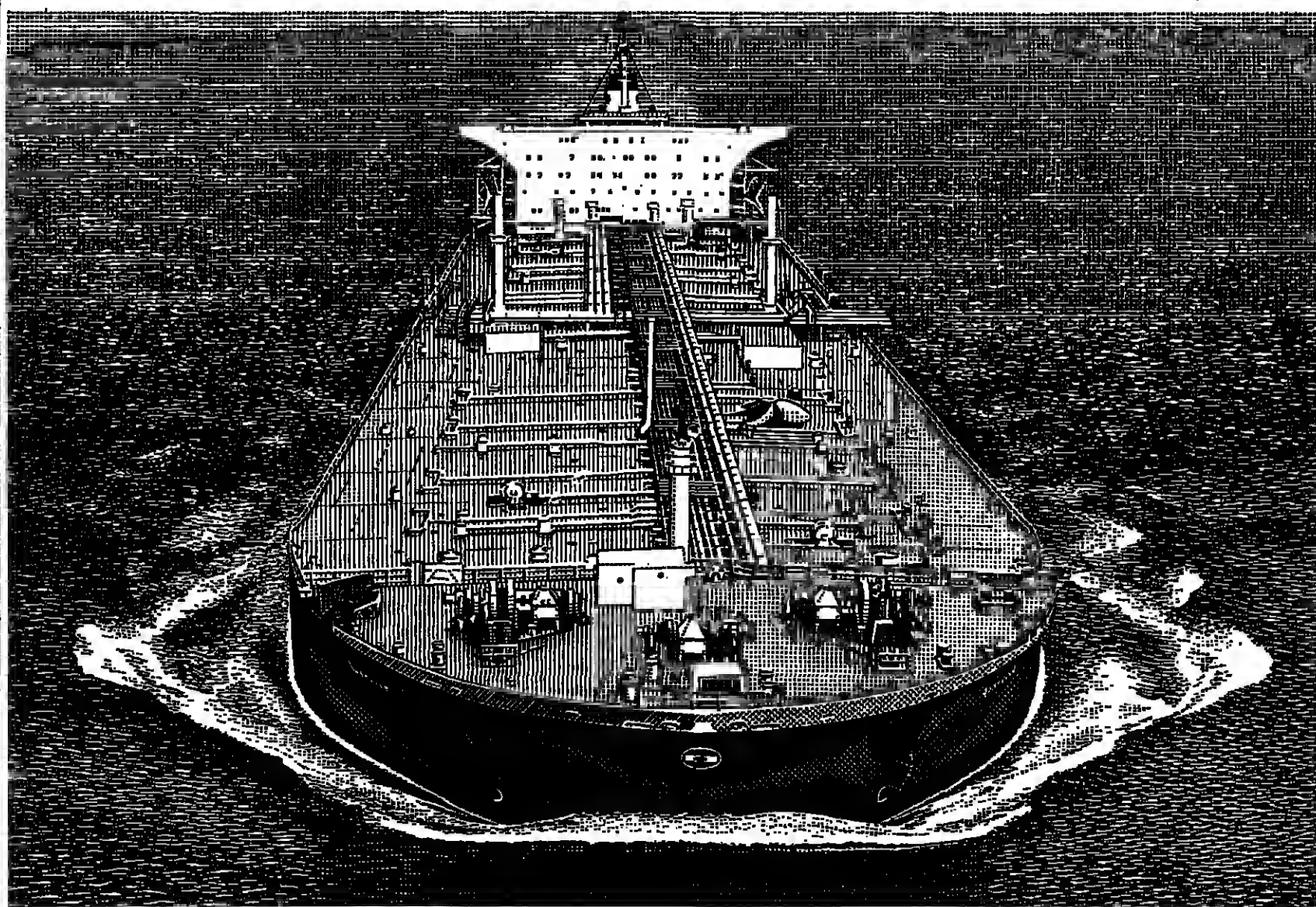
Some foreign investment managers, for example the UK's Save and Prosper, have attempted to sell their own unit trusts and other investment vehicles in Kuwait through local advisers but so far with little success.

The most ambitious experiment in investment management in the Arab world is the Gulf Investment Corporation set up two years ago by the Arabian Gulf States Cooperation Council (GCC) with subscribed capital of \$2.1bn. The management, based in Kuwait, recently asked the GCC governments to pay another \$120m bringing the total paid-up capital to \$640m.

The long-term aim is to build up a staff of 400 to 500 and devote half the capital of the company to long-term project investment and the rest to portfolio investment. The Gulf portfolio will be given priority. A subsidiary objective is to develop locally investment expertise and a unified capital market.

But nearly all the money has so far remained in liquid assets and only \$150m is committed to projects. According to chief executive Dr Khaled al-Fayez, the former general manager of Gulf International Bank: "I believe in the importance of systems and internal controls. We have to get the set-up right before we invest money. After everything that has happened in recent years, we have to go cautiously."

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## ARAB BANKING 8

On this and the facing page, Caroline Montagu looks at the investments of Gulf governments

## Showing the strain of decreased oil revenues

## Saudi Arabian Monetary Agency

FOR SAUDI ARABIA, as well as for the rest of Saudi Arabia, late 1985 must seem light years away from a 1981 statement by the Finance Minister, Sheikh Muhammad Abal-khalil, that the country wanted a surplus "at the very least equivalent to twice our annual foreign exchange needs."

The IMF's latest *International Financial Statistics* (IFS, September 1985) gives Saudi Arabia's current account deficit at \$24bn for 1984. Goods imports totalled \$28.5bn, services \$45.2bn; exports were \$37.4bn, investment income \$17.6bn with \$5.2bn transfers making up the sum. Current estimates put total reserves no higher than \$100bn.

This is a very sorry story for those managing Saudi Arabian reserve assets, the government's only source of funds other than current revenues. The latest reporting by the Saudi Arabian Monetary Agency (Sama) to the IMF on the foreign assets (February 1985 just before the start of the kingdom's fiscal year 1985-86) gave a figure of \$113bn, well down from 1983's all-time high of \$157bn.

Since last February, however, the government has been apparently drawing down at the rate of \$1.5bn a month. The foreign assets figure excludes the assets of the state oil companies, Aramco and Petromin, and those of the Saud family.

There is no precise method or computer model to chart the rate of erosion of the Saudi foreign exchange reserves.

The reserves are affected by Saudi Arabia's budget and trade deficits. To fund the govern-

ment or sell dollars to the commercial banks Sama will either draw a dollar cheque on a U.S. account or a rial cheque.

Though government payments on budgeted expenditure will include many rials, more than three-quarters of government spending is estimated to leave the country in foreign exchange reserves.

The foreign exchange reserves are now estimated to stand between \$90bn and \$100bn of which the interest earnings are about \$60-\$70bn. The rest comprises political loans, such as funding for Iraq and other Arab states, and other non-commercial assets. Of commercial assets some \$50-\$60bn is fairly liquid.

men are concerned that with no let-up to the slack oil market in view, over the next few years these countries will have to continue to spend from their reserve funds.

Only in Saudi Arabia's case is the situation considered to be becoming critical however. The debate also takes in the countries' different policies towards investment. At issue is the fine line between investing for the longer-term future—the heritage argument—and maintaining liquid

and is hoping for some government statement on policy towards the reserves. The government, however, still appears a long way from wanting to raise a Eurocredit.

Since the government began tapping the reserves in spring 1983, the main sales have been in dollar-denominated assets. Over fiscal year 1983-84 dollar drawdowns totalled some \$9-\$9.9bn, and according to institutional investors, after the announcement of a deficit budget in April 1984, with drawdowns needed to meet the \$14bn. Sama drew down \$1bn a month of dollar assets and \$300m on non-dollar assets for the first five months.

Faced with the old problem of choosing foreign exchange or income losses Sama opted for the latter, selling dollars in preference to D-mark or yen.

Sama managers have had to react to a situation which arose fairly abruptly. But as Saudi Arabia will continue to run a deficit for the medium future without truly radical changes in oil and the domestic economy or in the world oil market — some proactive policy will be required and a more open analysis of how long the reserves will last if the current level of drawdowns continues.

Sama's investment policy has always been conservative, aim-

ing for low-risk management liquidity, safety and confidentiality. A fundamental difference exists between Sama's investment policies and those of, say Kuwait or Abu Dhabi, both of which have seen their reserves as a heritage fund for the future.

But Sama, has invested the reserves in mainly liquid or easily realisable assets as "deferred" development expenditure; and if Kuwait behaves like a pension fund Sama has behaved like a central bank.

Sama's heavy weighting of the dollar in its portfolios has reflected these policies. Up to the 1979-80 second round of oil price increases the dollar had been far and away the leading investment currency.

By 1979, however, before the Carter Administration's freeze of Iranian assets in the U.S., Sama had decided to diversify into more of a multicurrency reserve system. Sama had been looking at the period to D-mark dominated claims and to investment opportunities in Japan.

Only after West Germany and Japan went into current account deficit in 1980 did their governments become receptive to external investment. Sama bought more than DM1bn of government notes and invested in Japanese government bonds to a total of some \$11bn by March, 1983.

When Sama began selling in April 1983, the dollar represented some 64 per cent of the \$118bn portfolio, and the yen and Deutschmark another 20 per cent between them. The move into SDRs had followed Saudi Arabia's 1981 agreement with the IMF whereby Saudi Arabia made an SDR fund loan.

Also in 1981 there was a slight shift in policy towards a better yield at the expense of liquidity on a part of the assets. Rate of return, however, has

never been emphasised by Sama as a key investment consideration, possibly because of its low-key and conservative management policies or in deference to social and religious scruples on interest.

The main instruments have been government securities of various kinds, bonds, bank deposits. U.S. Government securities have fitted neatly Sama's criteria: low risk, easily liquid, dollar denominated while the U.S. rules on disclosure have ensured a high degree of Saudi anonymity.

From the start of drawdowns, however, Sama stopped automatically rolling over bonds and interest and began putting investment into shorter maturities. CD and time deposit maturities were also shortened.

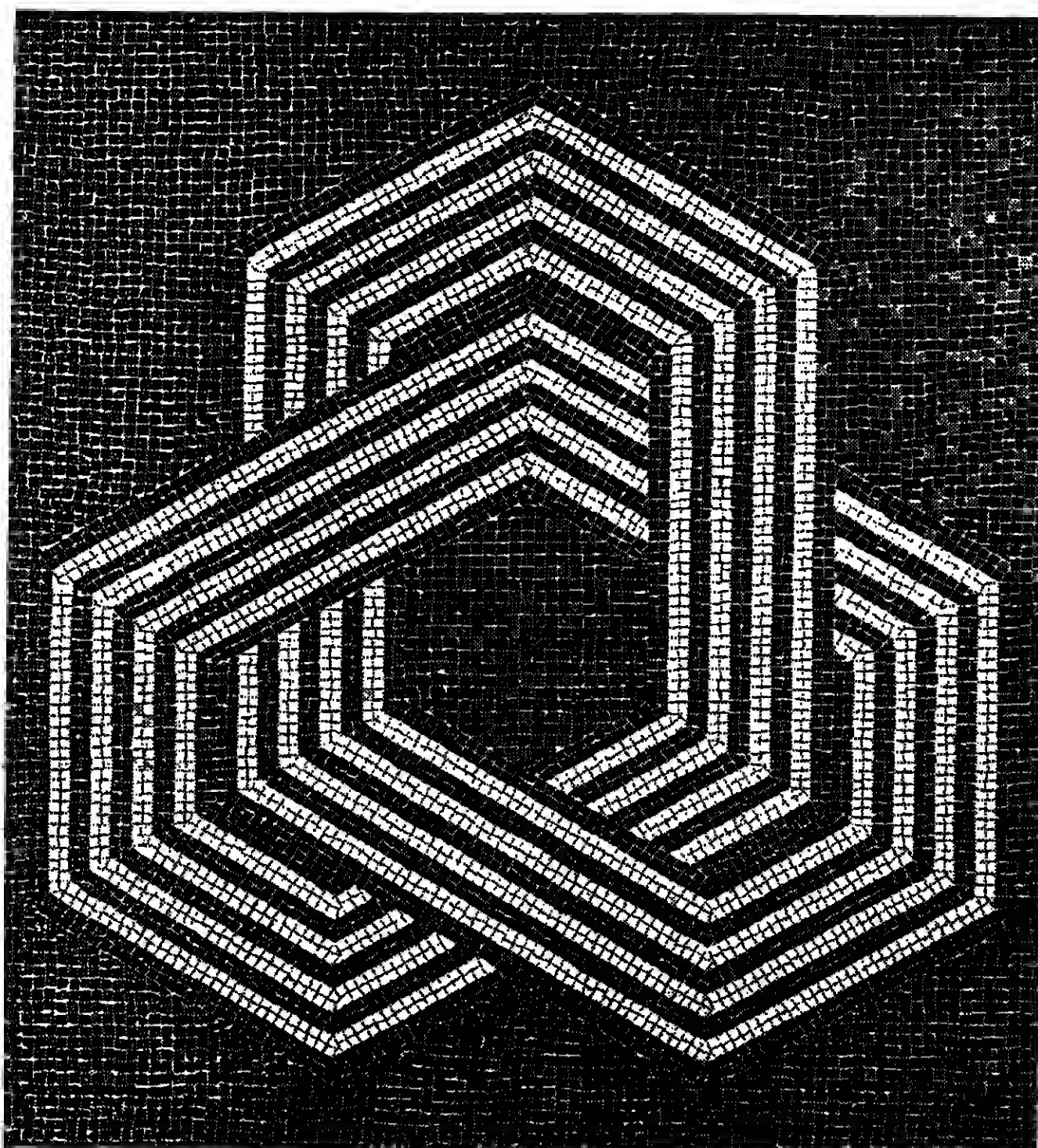
Sama has made no major investment policy changes since 1983 and its portfolio is now considered adequately liquid and properly diversified. Maturities will, of course, shorten when cash is tighter.

But Sama has probably been lucky: its conservative policy of buying and holding has served it well, particularly since big buying in the early 1980s coincided with a period of high interest rates.

The debate about the heritage aspects of Saudi Arabia's investments continues, however. Sama has always been shy of major investments in equities, though it has picked up debt of some U.S. blue chip corporates such as IBM or AT&T.

Sama may have yielded in part to the heritage lobby and be running separate equity portfolios with longer-term objectives and possibly under separate management.

Any major adjustment of the reserves investment policy, however, would reflect a change in Saudi government economic thinking, of which there is no evidence.



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## Major changes planned

## Abu Dhabi Investment Authority

THE Abu Dhabi Investment Authority (ADIA) manages almost all the reserve funds available for the whole United Arab Emirates (UAE).

UAE reserve investments are controlled on an emirate, not Federal, basis; thus, the investments of Abu Dhabi, as the only capital-surplus emirate, are the key reserves for the future and for current Abu Dhabi and Federal Government needs.

Estimates of the total reserves under ADIA management vary. A figure given by official sources indicates assets of between \$14bn and \$17bn, by which is meant the commercial investments and excludes non-commercial loans to other Arab states and funding for the other emirates.

Other sources would suggest the reserves might be well over \$20bn. ADIA has had a difficult time, however, since parts of its income have had to go to support the government as oil receipts have declined. Demands on ADIA funds tend to increase all the time, it says.

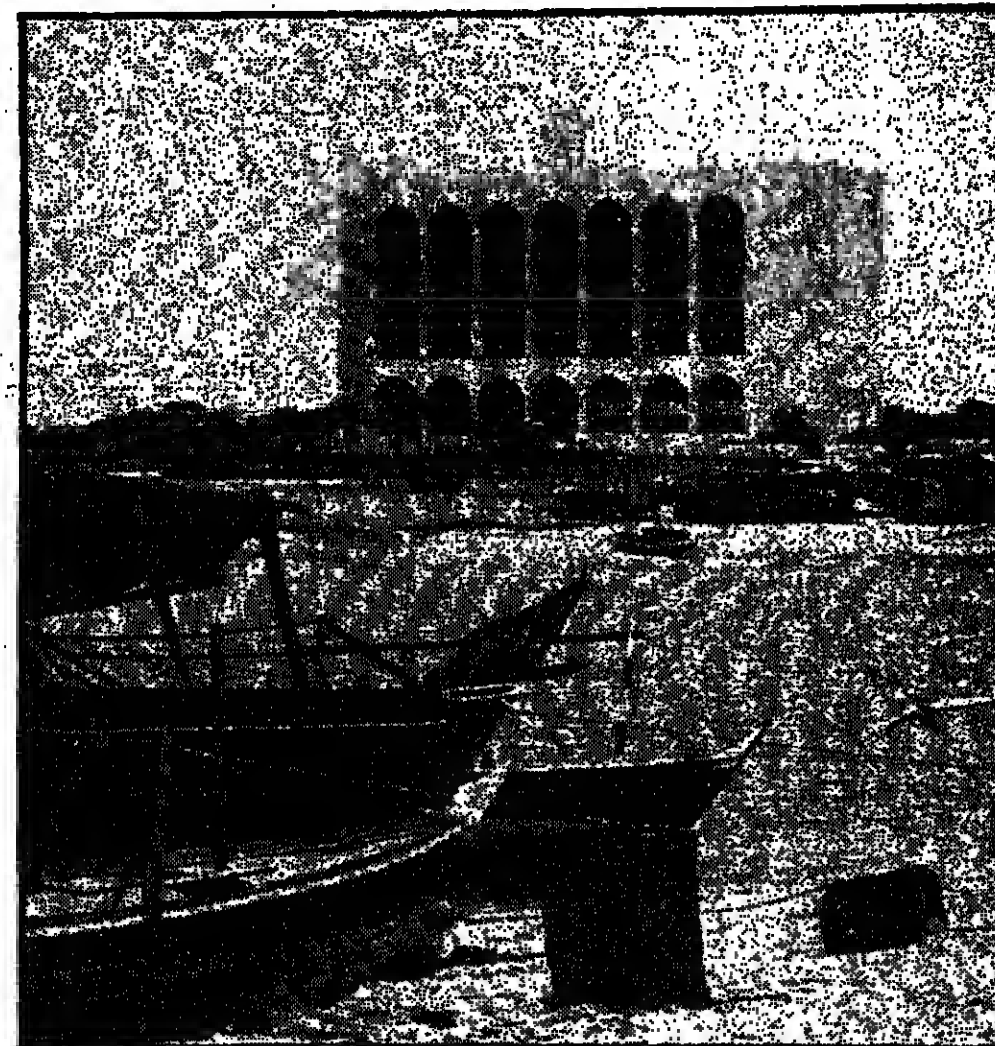
ADIA, which took over from the old investment board in 1976, plans major changes in its internal organisation from the beginning of next year. Its present organisational structure has remained roughly intact since it was established and now with 10 years of experience and increased professionalism ADIA needs to streamline its organisation.

This will involve different divisions of labour, reorganising its departments and an increasing number of local executives. At present there are five: commodities, local and Arab investment, real estate and acquisitions, bonds and equities, and finance and administration. These will go, but the new departments will continue to reflect the different types of investment. Changes in the responsibilities of senior management are also planned.

The authority's board is also likely to see some changes. The term of office of the board, in fact, expired earlier this year and has not been yet reconfirmed.

At present the board consists of senior members of Abu Dhabi including Sheikh Khalifah bin Zayed, the chairman and Abu Dhabi's heir apparent; Ahmad Suwaidi, deputy chairman and formerly closely involved with Abu Dhabi's foreign policy; Sheikh Surour bin Muhammad, chairman of the central bank; Sheikh Tahnoon bin Muhammad, the Governor of al-Ayn; Mana Otaiba, Federal and Abu Dhabi Petroleum Minister and Adnan Pachachi.

The existing senior members



of the board are not likely to change. What it needs are additional members. It is now under strength, having already lost certain members who have not yet been replaced.

Of the total funds under the authority's management about a half are looked after internally by ADIA portfolio managers and half by managers in international institutions. Only an insignificant volume of funds are now managed by any local banks as ADIA does not consider that they have enough international investment experience.

The discretionary managers run either single-currency or multicurrency accounts. ADIA investment policy guidelines to its managers are pragmatic, reflecting what the market is doing and, in what it considers times of change, the need for increasing flexibility and active response to market.

An increase in multicurrency accounts has been the result. ADIA has always invested heavily in the dollar, taking a long-term strategic view of the dollar's role and of the U.S. economy.

Some of ADIA's sterling assets are now managed by its office in London, which has apparently been going through a trial period; but ADIA is understood to be satisfied with its performance. This office has also been in effect an experiment by ADIA to test whether the authority should have a presence in the major markets.

ADIA finds it hard to maintain a "feel" for them from Abu Dhabi and it might, if London is successful, offset this disadvantage by setting up branches in other financial centres.

The authority has always kept substantial liquid funds

immediately available for upcoming investment opportunities and to meet government funding needs. Given this existing policy, and in spite of lower oil receipts, ADIA has not so far had to change its liquidity policies.

But the continuing need to support the Abu Dhabi government influences ADIA's thinking on its level of short-term funds and is the reality the authority has to face.

ADIA's view of its own investment strategy is that the Emirates' pension fund and its investment decisions should as far as possible reflect its role.

Unlike Kuwait, however, it has never heavily invested in long-term equities, although ADIA has recently been examining seriously the issue of more direct investment; and, through its 50 per cent holding in International Petroleum Investment Corporation (IPIC) has opted for it in the oil sector.

Owned equally by ADIA and the Abu Dhabi National Oil Company (ADNOC), IPIC is Abu Dhabi's answer to the Kuwait Petroleum Corporation and its vehicle for ensuring oil market security.

IPIC is looking to invest downstream at end-user stage of petrol filling stations and also in refineries. The countries targeted are primarily the U.S. and then West Germany, Belgium, Italy and, according to recent reports Japan.

For the most part ADIA has bought and sold equities to take advantage of market opportunities—not to have and to hold—and it has preferred not to have strategic stakes. Its 9.2 per cent stake in Reuters, where it now has over 5 per cent of the voting power, is a notable recent exception.

Central Bank in Abu Dhabi. Reserve investments of the UAE are controlled on an emirate, rather than a federal basis. The investments of Abu Dhabi, as the only capital surplus emirate, are therefore the key reserves for future and current needs of both Abu Dhabi and the Federal Government.

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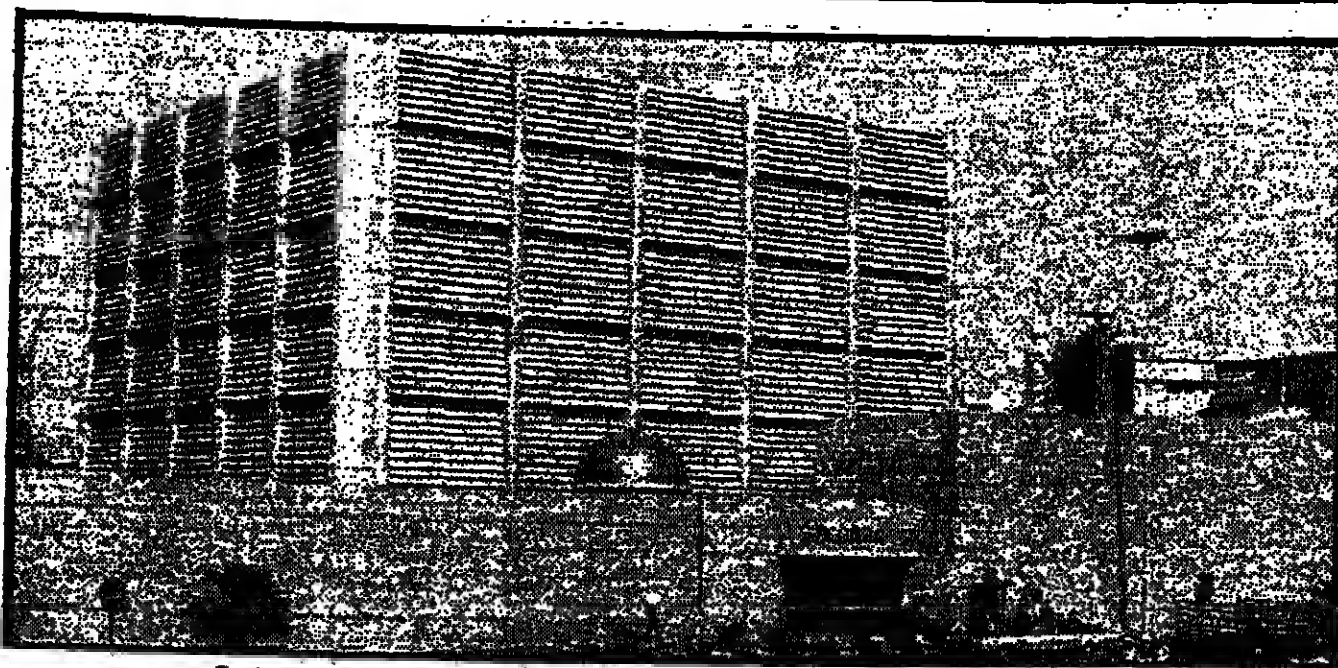
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## ARAB BANKING 9



Central Bank of Kuwait. Board members of the KIA include the Central Bank Governor

## No change in KIO activities

## Kuwait Investment Authority

The TOTAL reserves of the Kuwait Government are estimated at some \$80-90bn, still a large figure because falls in oil revenues, which might have led to drawing on capital, have been balanced by increases in investment income.

The total figures, however, have to be taken in the context that they include some \$30bn of non-realizable reserves. These include the capital of the Kuwaiti state companies, such as Kuwait Petroleum Corporation, Kuwait Airways, Kuwait Foreign Trading, Contracting & Investment Company (KFCIC), Kuwait Investment Company (KIC) and the Kuwait Fund for Arab Economic Development (KFAED). Also within the \$30bn is a raft of inter-Arab loans, including sums lent to Iraq to fund its war with Iran and which nobody expects to be recovered.

The other reserves are handled through an umbrella organisation, the Kuwait Investment Authority (KIA), which from a slow start began to function fully in 1984. KIA answers to the Finance Minister, Jassem al-Khorafi, and then to the Council of Ministers.

The proposal to establish an Authority in Kuwait in order to oversee the investment policy stemmed from Abdullatif al-Hamad's tenure as Finance Minister in 1982. At the time, plans existed to import outside advisers and have more of the decisions of the extremely successful London-based Kuwait Investment Office (KIO) made in Kuwait.

The Kuwaiti Parliament supported the scheme, not least because it saw this as a means of curbing the multibillion KIO's apparent autonomy. Sheikh Ali Khalifah, the Oil Minister who took on the Finance portfolio and the half-completed scheme after al-Hamad's resignation made the best of a bad job. He set the establishment of the KIA on foot, but without outside advisers, and added instead the Finance Ministry's investment department.

The Authority is chaired by the Finance Minister or, in his absence, the vice-chairman who is the Oil Minister. Board members include, ex officio, the Central Bank Governor and the Under-Secretary at the Finance Ministry. The board has three members chosen in their own

right and who should not be government employees. One of these is the Authority's managing director, Dr Fahd al-Rashid from Kuwait University, and another Sheikh Fahd Muhammad al-Sabah, the KIO's chairman. He sits on the board as an individual, not ex officio, but—unusually—is a government employee.

At the time of setting up the Authority, there was considerable speculation about the relationship between it and the Investment Office in London.

KIO has been in London since the 1960s, with considerable autonomy and a successful track record in its active management of a \$20bn-\$30bn investment portfolio.

Discussion centred on whether KIO would lose its independence of action, and whether a range of investment decisions would be made back in Kuwait, when it became formally employed by the Authority.

Realities of time and distance prevailed. The office offered to send telegrams continuously for immediate portfolio management decisions in Kuwait. Faced with the prospect of sheaves of telexes requiring instant attention, it was accepted that to be an active manager 3,000 miles away was physically impossible, as was the task of being an active manager in London awaiting decisions from Kuwait.

Even given that during al-Hamad's tenure at the Finance Ministry, sufficient thought or interest was not given to how to make the KIO more accountable to Kuwait on a day-to-day basis, tampering with its decision-making structure would always have been questionable. The KIO is a unique organisation. Unlike other comparably big investors, such as the Prudential Insurance Company or Morgan Guaranty, it is a multibillion investment agency whose management is wholly internal, and small.

Since the KIA started, there has been no genuine change in KIO activities or authority. The Kuwaiti local press and parliament continue to criticise it as recently over the rule with which it manages. Arthur Bell, because of the Muslim prohibition on alcohol. But the autonomy of KIO is a result of its own efficiency and of the reputation of its chairman, Sheikh Fahd.

Of the total commercial reserves of some \$80bn-\$90bn KIO manages about half. The other half is managed by different international banks on the domestic market. Portfolio managers in the industrialised

world include Chase Manhattan, Citibank and Morgan Stanley in the U.S., Dresdner Bank and Commerzbank in West Germany, the Industrial Bank of Japan in Japan and other banks in the French, Dutch and Swiss markets.

They run portfolios basically only for local markets and report direct to the Authority in Kuwait. Within Kuwait and the Gulf region portfolios are managed by local Kuwaiti banks, KFCIC, KIC, the Kuwait Real Estate Company and by Gulf Banks, such as the Al-Othay Group and Gulf International Bank.

Among all these institutions the U.S. West German and Arab banks, in that order, have the biggest concentrations of assets under management. The Office in London keeps a watching brief on their performance and has consistently outperformed external managers over the last three years.

Government assets have always been invested long term, in equities, bonds, real estate and fixed rate securities. Kuwait has always held to the principle of a heritage fund for the people and never seen the need for major liquid investments. Indeed, it no longer has large funds on deposit, though at one time much of the U.S. portfolios were very liquid.

Given the present state of budget deficits (likely to run at over \$2bn for 1985-86), there has been a mild shift in policy. All portfolios are being run to ensure they can meet Government demands for liquid funds and every manager has to keep a proportion of funds liquid. Government dollar needs met by the KIO have not led it to run down its dollar holdings. Contrary to popular belief, market conditions will determine which currencies it sells, though the Government will receive dollar payments.

The Government ownership of the commercial reserve assets are split between the General Reserve and the Fund for Future Generations (FFG), set up in the 1970s as a hedge for the future. By law the FFG must receive 10 per cent of oil revenues annually. Its income is reinvested and none of its assets can be touched till 2001.

Since the FFG has to grow every year, it has a larger and very different portfolio from the General Reserve. The FFG holds the major part of Kuwait's most prestigious investments in the industrialised world: Hoechst, Volkswagen do Brasil, Daimler Benz, Metallgesellschaft and

most of KIO's equities including its three flagship companies, the U.S. Industrial Property Corporation, Autobank Group and the Hays Group.

The General Reserve has much of the Arab, local and regional investment.

The KIO has to be seen as an international fund manager that happens to be located in London. It is primarily an equities office, with about 20 investment managers for different markets. A general manager, his deputy and two chief investment managers. It has always maintained an extremely low profile—a policy that can both ways. More public discussion of its success and investments would undoubtedly fuel adverse comment in both Kuwait and probably London. On the other hand, it is a successful Government institution in a country whose morale has suffered from domestic and external factors.

KIO's \$20bn-\$30bn investments in different markets are split as to: the U.S. 30 per cent, Japan 20 per cent, UK 15 per cent, West Germany 15 per cent, Other European countries, the Far East, South East Asia and Australia make up the balance.

The KIO went into Japanese equities very early and by the time of the press stir on Arab investment in Tokyo was already selling. In the UK its equities and bonds holdings lie between \$2bn and \$4bn with its holdings in stocks and gilts at \$2bn-\$3bn. World wide its two biggest investment instruments are equities and bonds, followed by real estate and then direct investment. The direct investment (i.e. wholly-owned companies), is mainly in the UK and Europe, for management reasons, and concentrates on services for the consumer market, and manufacturing for the same services. The KIO has developed three wholly owned holding companies for the main sectors of its direct investment activities.

One is St Martins Property Corporation, and another the Hays Group, a conglomerate formed from the old Hays real estate group with additional direct investments.

Hays Group activities include oil and petroleum storage and distribution, chemicals, shipping, packaging and distribution, gold storage and other technical and business services.

The third holding company is Autobank. A private company purchased in 1982, it is involved in the fast food business, providing both services and manufacturing in the UK and the Netherlands.

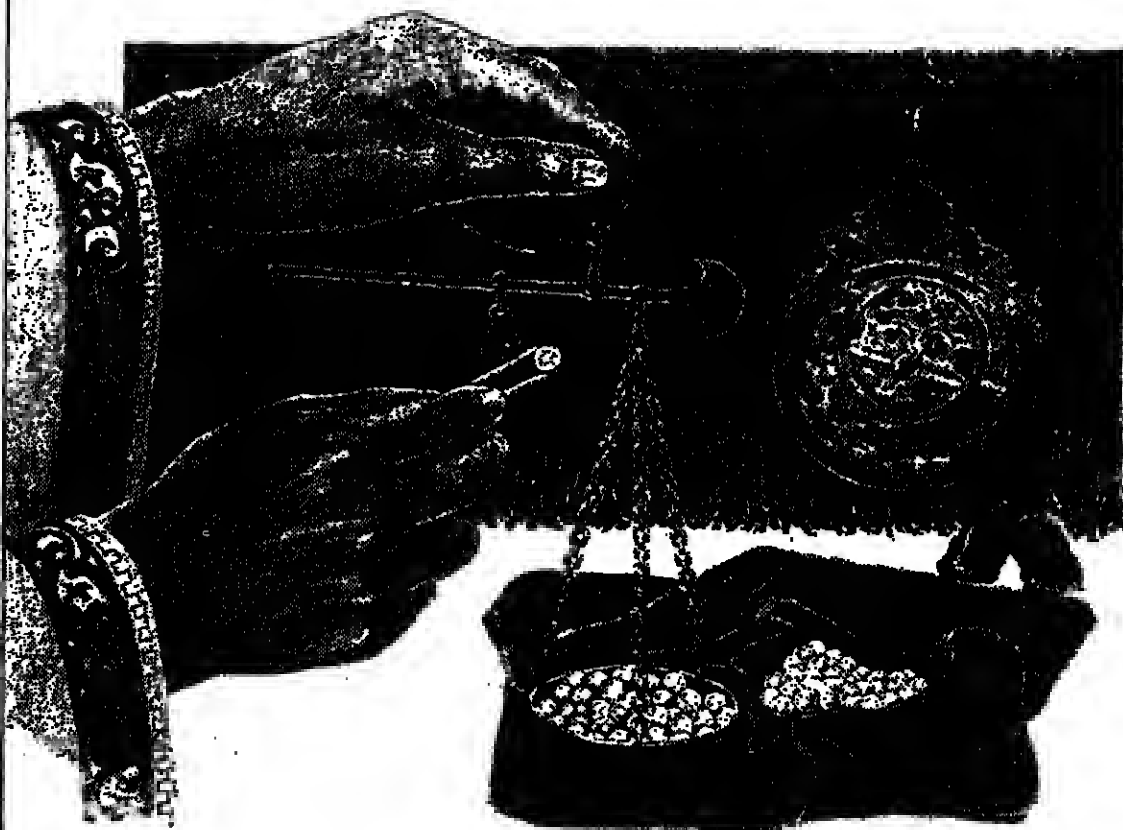
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## In good shape and efficiently run

## Qatar Investment Board

QATAR has a reputation for good economic management and having resisted overspending.

"Relatively speaking, Qatar is in the best shape of the countries down there," commented a U.S. banker. By general consent too, the government reserves have been carefully husbanded and the Qatar Investment Board (QIB), the Government agency overseeing and directing the reserves investment, has done an efficient job.

The total assets of Qatar have kept their level over the past period of declining oil revenues. It is believed total reserves are something over \$60bn though other estimates are as high as \$100bn-\$120bn.

Of these reserves a third is kept liquid and the other two thirds invested in the region and in commercial investments worldwide. Of the \$50bn-\$60bn longer term assets, around \$4bn is invested on the international markets, and the balance in the region.

Roughly \$3bn liquid investments are predominantly in the U.S. dollar with holdings in the D-mark, yen and sterling according to the needs of the Government. Further short-term funds, primarily for Government needs, are invested through the Ministry of

Finance.

Some of the regional investments are inter-Arab loans, including funds for Iraq, which at a low level are still going through.

The commercial investments are mainly in equities and bonds and income securities. The split between markets in the commercial investments (excluding the regional or domestic investments) is 40 per cent in the dollar, 20 per cent in the D-mark, 18 per cent in the yen and the balance between Swiss francs, Dutch guilders and sterling. The Canadian dollar and the French franc holdings have been liquidated.

Equity holdings vary according to sector and country, though only invested in blue chip companies.

In the U.S. the Board has concentrated on investment in chemicals, food, services and banking in Japan in companies catering for the domestic market and has been scaling down investment in export orientated stocks. In West Germany emphasis has been put on the automotive and electrical and electronics industries. The Board is not interested in real estate as an investment vehicle.

The investments in these markets are run by a number of portfolio managers, whose numbers vary according to market conditions and to the Board's policies for different currencies. There are normally about 15-20 managers. They come from the major well-known international banks and investment companies, and are appointed to invest in their

own currency only. The Board has no mixed portfolios of accounts.

On policy the Board has to walk a tightrope between the demands for a heritage fund and current needs. Investment has to take into account the budget needs and the level of crude oil sales. The Board wants its investments to be ready and available against lower or smaller oil sales, but by this is meant both the present contingencies of oil revenue downturns and the post-oil period.

However, the impact of the North Field gas development programme, whose first phase alone will cost between \$1.5bn and \$2bn, is affecting reserve investment policy.

The Qatar Government will have to raise part of the financing. This funding the Qatar Investment Board confirms will have to come from reserve assets. The need for capital for the North Field has therefore led the Board to increase its liquid or short-term holdings.

The Board is composed of Sheikh Abdul Aziz bin Khalifa, Minister of Finance and Petroleum and eldest son of the Emir; Abdel-Kader Qadi, director of the Finance department of the Ministry; Dr Hassan Kamil, long standing legal adviser; and Issa Kharat, Minister of Information and much involved in the ruler's private offices. There are three foreign advisers to the Board.

It meets every quarter with the foreign advisers in attendance and passes instructions through to the Investment Division of the Finance Department.

The Investment Division is run by Abdallah bin Shuwabeh, Controller of Investments and acts as the Secretariat of the Board. It also manages the short-term Finance Ministry funds.

The fund managers attend a twice yearly meeting with the Board to discuss policy and consider their guidelines. The Board, however, keeps closely in touch with its fund managers who can telephone at any time to discuss changing the guidelines in the light of market conditions.

The Board allows its managers full discretionary powers and expects consequent professionalism and strong market consciousness. At the twice yearly meetings the Board gives all the managers the results of all portfolios and a pecking order of performance. Last year, ending June 1985, one of the U.S. managers came out top with a 31 per cent increase in assets.

Since 1983 the Board has added an extra foreign adviser to the existing two. At present the nationalities of the advisers are Swiss, U.S. and, as the Board puts it, "multinational". They are brought in to advise on currencies, their proportions, the asset mix, types of names in the equity and bond markets and on general market-specific financial and economic information.

The Board has clearly not been wholly satisfied over the years with their performance and, as its own experience in the markets has grown has tended to do more of its own evaluation.



## ARAB BANKING 10

## Emphasis placed on domestic market share

## Arab Banks in New York

MARY FRINGS

TO A much greater extent than in London or Paris, Arab banks in New York are attempting to capture a share of the domestic market.

Wholesale banks have hired U.S. credit and marketing officers to canvass major corporations with interests in the Middle East, as an entree to their wider funding requirements, while retail banks have centred their efforts on smaller companies and Americans of Arab origin.

It is still too early to judge whether they will make any real headway, or whether they would do better to stick to treasury and clearing operations for their own organisations, correspondent banking and trade financing, even though the latter has been hit by Middle East recession and the strength of the dollar. The U.S. real estate market has proved to be a minefield and all but the specialised investment banks have learned to steer clear of it.

With the exception of UBAF Arab American Bank, which is a full-service U.S.-incorporated bank of nine years standing (and the only one to represent every Arab country in a Gulf-dominated banking community), most of the Arab banks are relatively new to the U.S. or have recently changed their status to become active in the market.

BCCI, for example, upgraded from representative office to New York State Agency in October 1983 but counts itself as fully operational only from the start of this year, while 20 others have come in since 1980 on the back of the Gulf oil boom.

It has not taken any of them long to realise that the obstacles to rapid and profitable growth are formidable, starting with the presence of 15,000 U.S. banks and another 300-400 foreign competitors. In the short-term, the top end of the world's richest and most exciting market has proved almost impenetrable, partly because of the growing trend for major U.S. corporations to reduce their dependence on bank financing by issuing their own Euro-market bonds, and

partly because the U.S. money-centre banks have followed their customers to the Middle East and continue to service them there.

According to one New York banker, Fortune 500 companies only call on Arab banks for transactions in what they regard as "difficult" countries such as Libya, Syria, Yemen, Somalia and Sudan.

As a result, the bigger Arab banks are less ambitious than when they started, and are pursuing different strategies. A number of heads have rolled, either because of initial mistakes in recruitment, disagreement over what the objective should be or—occasionally—because branch managers wanted more autonomy.

"You can't blame Arab banks for not giving their U.S. managers a freer hand," comments Mr. M. M. Abushadi, chairman of the three-year-old Arab Bankers' Association of North America and Gulf regional head at UBAF Arab American Bank. "This is a new and risky market for them. They hear of bankruptcies every day and they get very nervous."

UBAF itself has not been immune to management turnover, and in one view it suffers more from the "rule by committee" endemic in many consortium banks than from the problems of referral faced by non-autonomous branches. Dr. M. M. Abushadi, chairman of the \$100m (assets) UBAF Group, said in April that return on equity in UBAF USA remained lower than expectations.

The American bank's 1984 report shows shareholders' funds of \$104m and total assets of \$1.2bn, down from \$1.5bn the previous year. Net income fell from \$6.1m to \$3m, after provisions of \$9.9m for loan losses and \$1.6m for taxation. International assets are booked through the bank's Grand Cayman branch or (mainly) through its New York IBF.

Mr. Nafal S. Barbar, senior vice-president (international), said although trade and project-related business with the Middle East had shrunk by 25-30 per cent since the second quarter of 1984, the bank was still handling a steady flow of goods such as oilfield machinery, heavy equipment and water purification plant, supported by credits arranged through Eximbank or the Commodity Credit Corporation.

He did not foresee any balance sheet growth in the current year, but said the bank

would improve on profitability through increased fee earning and a better yield on loans.

The bank reports with pride on a \$75m syndicated credit which it put together last year for a Fortune 500 company, but most of the 125 U.S. companies with which it has built up a relationship are in the middle market. As Mr. Barbar points out: "As a U.S. bank we have a legal lending limit. We can only commit \$15m to one entity, although by using the placing capacity of the group we may be able to put up \$50m."

Another facet of UBAF's role as a bridge between the U.S. and Arab markets is to serve U.S. regional banks with limited international expertise, either by providing them with the information on which to make intelligent decisions, sharing their risk on taking on the kind of exposure they do not want. Good regional coverage is ensured by UBAF's choice of U.S. shareholders, with Bankers

Meanwhile, the bank had boosted its treasury activity in the direction of interest rate swaps and financial futures as a hedge to support its positions in the money market, and was placing more emphasis in correspondent banking.

Mr. Clarke added that the branch had not been making a lot of money and had seemed to be moving in the wrong direction at the beginning of the year. "But that has been reversed and we now have solid base for profit."

Arab Banking Corporation's branch is also concentrating on developing new business under different management, after putting early mistakes behind it.

A loan outstanding to the bankrupt Colombian coffee magnate Alberto Duque has been fully recovered, following the successful auction in January of his 85 per cent stake in a small Miami bank which risked ending up as an unwanted item in ABC's own portfolio.

## Cost of running a New York branch

A medium-size operation with 30 staff and 5,000 square feet of office space in the mid-town Park/Madison/Fifth Avenue area can cost up to \$3m annually, depending on salary levels.

One bank puts average salaries at \$30,000 and premises at \$45 a square foot, with other operating expenses at \$500,000. This adds up to \$1.76m.

Another puts average salaries at \$51,000 and all other expenses at \$44,000 a head—total \$2.55m. But this bank regards a 30-strong staff as inadequate.

Trust on the East Coast, Security Pacific in the West, Texas Commerce Bankshares in the Midwest and First Chicago Corporation on the shores of Lake Michigan. The release of five people at Gulf International Bank's New York branch earlier this year caused much comment, but it heralded a change of approach to the corporate market rather than any intention of abandoning it.

"We have cut our market team because making cold calls is not very productive," said Mr. Brian Clarke, the new branch manager sent out from the Bahrain head office. "We are now going through major New York and regional banks to obtain relationships with corporate customers. We will take their on-line business and follow up on their introductions."

He said the bank was targeting companies at the Triple B to Double A level, especially those working in the Middle East—but if any wholesale banking-type opportunities came up at a lower level, GIB would certainly look at them.

In the trade sector, the

tendency of major U.S. banks to avoid increasing their Middle East risk has worked in favour of Arab banks with big balance sheets, and ABC has taken on the exposure of a leading U.S. drug exporter.

At the same time ABC is developing its role as a clearing house in New York for the dollar settlements and collections of other Arab banks, as well as for the AFS/Visa travellers' cheques launched last year by an affiliated company, Arab Financial Services. Next year, it plans to set up a small unit for trading in government securities.

Other players in the big league include BCCI, with group assets exceeding \$14bn, and Arab Bank (\$10bn). They differ sharply from GIB and ABC in having a strong customer deposit base drawn from a network of retail branches in the countries in which they operate. Both are interested in the retail market in New York, as well as in major money market and trade financing deals.

At the BCCI, Mr. S. R. Khan said his operation gained new momentum with the passage in April this year of a state banking bill permitting foreign agencies to accept deposits from non-residents, and from residents who are not U.S. citizens. This gives BCCI access to the Indian and Pakistani communities, to which it has catered so successfully in Britain.

With 70 operating staff (and 40 U.S. graduate trainees which it is putting through Pace University for deployment around the world), BCCI started big and aims to become profitable by expansion rather than by what Mr. Khan disparagingly calls "squeeze".

He predicts that by the end of 1986 BCCI will be among the Top 10 in terms of assets of the 243 foreign banks based in New York, adding that few of them currently exceed \$500m.

As a federal branch operation from mid-1983, Arab Bank faces no restriction on deposit-taking and is seeking retail business among "those U.S. customers who know the security that Arab Bank provides". Unfortunately, the Arab community is mainly in Brooklyn while the bank has to be located in Manhattan to pursue its larger-scale objective of marketing its lending services to multinationals.

Mr. Khan reports becoming "modestly profitable" in its New York branch operation within 18 months, despite the slightly disadvantageous label (in the U.S.) of being "the FLO bank".

The Saudi giant, National Commercial Bank (NCB), is operations, Saudi Riyal trading primarily geared to clearing (although New York is not such a big SR market as London or Bahrain) and in financing some of the \$6bn worth of trade which makes Saudi Arabia the sixth biggest customer for U.S. goods, and the U.S. the Kingdom's second biggest supplier (after Japan).

Executive vice-president Lawrence G. Smith says NCB has aimed at 125 major U.S. companies and is not interested in the rest. "We want to be the bank they think of, when they think of Saudi Arabia. NCB can issue big bonds and performance guarantees, or provide SR financing directly. Citibank has to go through Saudi-American. We try to be faster, but not too much cheaper."

The role of the Kuwaiti domestic bank is rather different in that they add a stronger element of private and investment banking to the treasury and trade financing functions. National Bank of Kuwait (NBK) also has a portfolio management company in London and a finance company in Geneva, both doing "unexpectedly well" according to Mr. George Nasra, the Kuwait-based executive manager for international credit and marketing. The move to New York was simply a matter of following the bank's customers where they wanted to go.

At the same time, the Kuwaiti lending market was becoming saturated and a bank of NBK's size (\$11bn) needed to seek growth opportunities elsewhere. Since 1980 it has opened in London, Singapore and New York, and international loans now account for 40 per cent of its portfolio.

The bank obtained an operating base and premises at a good price when it bought the

## Branches and agencies of Arab Banks in New York

Name	Present status	Date first represented	Country of registration	Ownership
BCCI (Bank of Credit and Commerce International)	A	1978	Luxembourg	Al-Nahayan family (Abu Dhabi), ADIA, Ghath Pharaon (Saudi), other Arab investors
Arab African International Bank	B	1979	Egypt	Kuwaiti Govt. 42%, Central Bank of Egypt 42%, Baddah Bank 16%
Gulf International Bank (GIB)	B	1980	Bahrain	Govts. of 7 Gulf states including Iraq (equally)
Saudi International Bank (AI Bank Al Saudi Al Alam)	B	1981	UK	SAMA 50%, Morgan Guaranty 20%
Saudi European Bank	A	1981	France	Saudi investors 65%, balance private U.S. fin. inst., Indian and European investors
Middle East Bank	B	1981	UAE	Mainly Fatah family, Dubai
Arab Banking Corporation (ABC)	B	1982	Bahrain	Kuwaiti & Libyan govts. and ADIA (equally)
Arab Bank Ltd	B	1982	Jordan	Mainly Shoman family, Jordan
Gulf Bank	A	1982	Kuwait	Kuwaiti shareholders
National Commercial Bank	B	1982	Saudi Arabia	Mainly Bin Mahfouz and Naiki families (Saudi)
Union Bank of the Middle East (formerly Dubai Bank)	B	1982	UAE	Mainly Dubai Govt.
United Bank of Kuwait	B	1983	UK	Kuwaiti financial inst.
Doha Bank	B	1983	Qatar	Qatari shareholders
Commercial Bank of Kuwait	B	1984	Kuwait	Kuwaiti shareholders
National Bank of Kuwait	B	1984	Kuwait	Kuwaiti shareholders
REPRESENTATIVE OFFICES				
Trans-Arabian Investment Bank EC (TAIB)	R	1981	Bahrain	Saudi investors
Al-Saudi Banque	R	1983	France	Saudi investors
Alif Bank	R	1984	France	Subsidiary of Saudi European Bank
Bahrain Middle East Bank EC (BMEB)	R	1985	Bahrain	Gulf investors 60%, Burghan Bank Kuwait 40%

\* Change of name being finalised, following Dubai Government rescue of A. W. Galadari's Union Bank of the Middle East and merger with Galadari Bros' Dubai Bank.

## U.S. incorporated institutions with majority Arab ownership

Name	Type	Take-over completed	Ownership
First American Bankshares (owns First American Bank of New York)	Multistate bank holding company	1982	Shahid Kamel Adhem (Saudi) and other Saudi, Kuwaiti, UAE investors
Creditcorp International	Trade finance house	1984	TAIB Holdings SA (Luxembourg), affiliated with Trans-Arabian Investment Bank EC (Bahrain)

Note: Arab Banks outside New York include Abu Dhabi International Bank and Petra Bank (Jordan) in Washington, and representative offices in other states. U.S.-incorporated banks with substantial Arab ownership include National Bank of Georgia (Ghaith Pharaon, Saudi); Western Bank in Houston (Lababidi family, Syria); Great Western Bank & Trust Company in Arizona (Kuwaiti private interests); Marine Bank of Milwaukee, Wisconsin (Saudi interests 25%) and members of the First American Bankshares group in Washington, Virginia, Maryland and Tennessee.

Tables compiled by Mary Frings

## U.S. incorporated affiliates of Arab Banking groups

Name	Status	Date of incorporation	Ownership
UBAF Arab American Bank	NY State charter	1976	Arab financial and govt. institutions 85%, four U.S. banks 15%
Bank Audi USA	NY State charter	1983	Affiliate of Lebanese private bank, mainly M.E. shareholders
BAI Banking Corporation	NY State charter	1984	Subsidiary of BAI American NY, mainly BAI Holdings 47%, Algerian and Kuwaiti institutional shareholders
Bank of Oman Overseas (USA) Inc.	Edge Act Corporation	1984	Subsidiary of UAE (Dubai) Bank

† Investment banking corporation under Article 12 of NY state banking laws.

An advantage of being in New York, adds Douglas Villapique at Commercial Bank of Kuwait, is the ability to react to changing credit markets in the U.S. He says the bank is buying corporate paper which is "as good as a loan, although there is no actual relationship. The same names are in the market and in some cases the margins are better." But he no longer believes there is much to be gained from taking overline credits from domestic banks. "Many of the U.S. banks have brought their capital ratios into line and they are not selling off any assets which are attractive to us."

All the Kuwaiti banks—including the London-based United Bank of Kuwait whose dealers are watching 15 different money and commodity markets in the U.S.—seem modestly pleased by the progress of their New York branches and expect to at least break even this year.

There are a number of interesting smaller operations which keep a fairly low profile. Among them is Saudi-European Bank, which upgraded its five-year-old representative office to an agency in January this year. Most of its holding company's recent increase in capital, from \$60m to \$160m, is earmarked for investments in North America.

The bank obtained an operating base and premises at a good price when it bought the

branch of Banque de l'Union Européenne, but took over only 10 per cent of its portfolio. Bank Audi USA—part of a private banking group represented in Beirut, Geneva, Zurich, Paris and the UAE, with aggregate assets of some \$1.5bn, has been quicker than most to identify a profitable niche. Catering to companies and individuals with a Lebanese or Syrian background, it has a strong marketing team, which includes the president of the bank, and prides itself on knowing its customers personally.

Trans-Arabian Investment Bank (TAIB) has found a way into the market that may set a precedent. It bought Creditcorp International as a going concern and with it a U.S. sums and established contacts.

As a trade finance house, Creditcorp has a more commercial mentality than the average bank, according to senior vice-president Louis R. Cina. "A bank doesn't work to put a deal together the way we do. We'll have the supplier absorb some of the fees, negotiate, get a little discount. 'Synergy' is a buzzword in the U.S. market just now, and it is the one Mr. Cina uses to describe the way the components of the TAIB group in New York, London, Bahrain, Geneva, Istanbul, Cairo and Hong Kong feed business back and forth and provide back-up on the ground."

Most other U.S. bank acquisitions from the Arab world have been carried out by private investor groups led by Saudi or Kuwaiti entrepreneurs. At the head office of Bahrain Middle East Bank (BMEB), Mr. K. J. A. Katchadourian believes this is a better option for a bank than opening a branch, or setting up a new bank with partners who may not allow it to expand to the point where it creates competition with their own operations. He is still searching for a target with a good deposit base.

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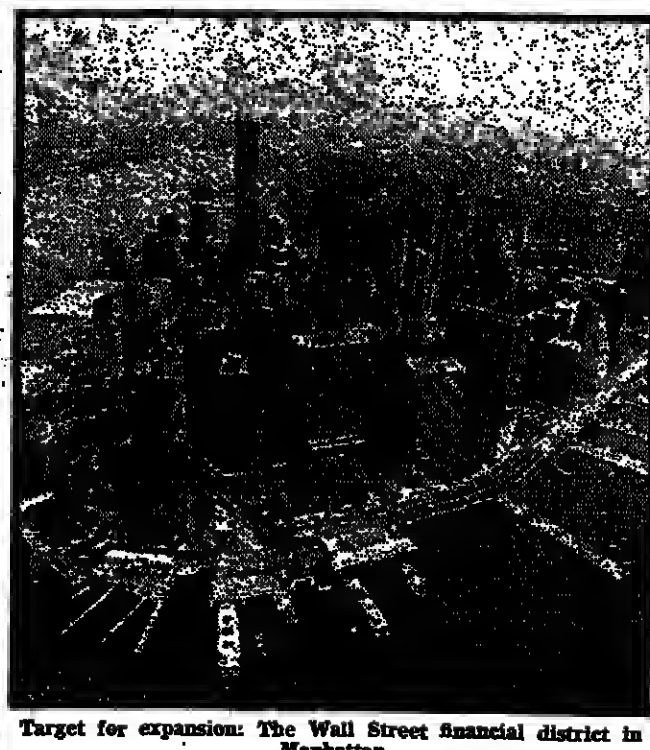
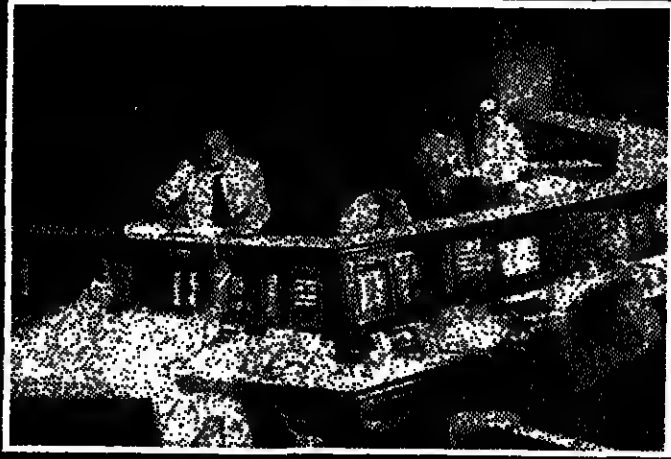
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## ARAB BANKING 11

## Rapid growth on back of fundamentalist revival

## Islamic Banking

KATHLEEN EVANS

ACCEPTING BANK interest is a crime 33 times worse than adultery, says a pamphlet issued by the Dubai Islamic Bank quoting from the hadith, the ancillary verses of the Holy Koran. It was not until 1973 that Gulf Arabs had any way of avoiding such heinous crimes—the only alternative was to have a non-interest bearing account with an institution which dealt freely in interest. Until Islamic banks were established, such deposits were the unseen bonus of banking in the Middle East.

That changed ten years ago with the licensing of the world's first Islamic bank in Dubai. In the ensuing years, several dozen such institutions have been set up, and their combined deposits and assets make them a force to be reckoned with. It's a market that many others are now trying to catch in on.

Today, some of the major commercial institutions are attempting to formulate investment mechanisms which will prove attractive to the Islamic investor. Some are doing this by opening bank branches which operate on Islamic principles, others through subsidiaries, or alternatively through investment packages, which

offer "dividend" rather than interest.

The existing Islamic banks are now hastening to point out that any dealings with an institution which accepts interest on other activities is "haram" or forbidden. As one Islamic bank put it "It is haram for non-Islamic institutions to retail such services. They will have no public credibility."

Benise, the pool of religious deposits are likely to remain the monopoly of the Islamic banks for some time to come. Born out of the Islamic fundamentalist revival and rejection of western values, such banks have shown staggering growth rates in the past few years.

The boom of the past decade enabled the Islamic banks to ensure their customers and shareholders dividends which far exceeded the commercial rates of interest, and considerable funds, not necessarily of a religious nature, flowed into them, attracted by returns of 10 to 14 per cent on deposits. Merchants found dealings with the new institutions not only religiously comforting but highly profitable.

Today, such dividends cannot be assured, Islamic banks, by their very nature, are more closely involved in the economies in which they operate, for they have to make money on their investments, not on money. As such, many believe that the Islamic banks are far more

vulnerable to the downturn in business activity than the Arab world is now experiencing.

"Normal" banking institutions can at least protect themselves from recessions by money market operations, but for the Islamic banks, this alternative is not possible.

The effects of the recession are reflected in most of the major Islamic institutions. At the world's first Islamic bank in Dubai, dividends on deposits of over one year's maturity have been trimmed from 10.4 per cent in the early years to 7.5 per cent in 1984. At the Kuwait Finance House, depositors were told early this year that the bank was unable to pay any dividend at all. This year, its executive executives are hoping that they can give a "modest" return to their customers.

In Egypt, the picture is the same, for at the Faisal Islamic bank, returns on one year deposits have fallen to around 8 per cent from 13 and 14 per cent in the two previous years. Shareholders' dividends, too, have dropped from 20 per cent to 15.5 per cent.

For depositors though, their return is now well below the interest rates offered by the commercial banking systems, and even more important, well below the inflation rate. In other words, banking with an Islamic bank nowadays requires a good deal of religious commitment. Adnan al Bahar, senior execu-

tive with the Kuwait Finance House, maintains that the Islamic banks are doing no worse than their "normal" banking counterparts, and like them, reflect the depressed economic climate they are working in. "Our deposit growth is sluggish," he admits, "but we have no competition in Kuwait. Competition at this stage would not be interesting."

Nevertheless, he and many other Islamic bankers believe that their banks are probably doing better than their basic deposit base, the religious customer, and that the "hot" mercantile money has now left. Few are expecting to see the kind of growth rates they saw in their early years.

At the Faisal Islamic Bank in Egypt, probably one of the largest Islamic banks in the world, the picture is the same. Deposits grew by only \$30m in the last Islamic year ended mid-September, compared with over \$300m in the previous period. Profits to be shared by depositors and shareholders have only nudged up to \$130m compared with \$123m and \$97m in the two previous years. However, the religious customer base, which the management put out that the number of accounts is still growing, and numbers around 1.2m against 1m the year before.

Most are small deposits, of less than \$5,000. "It is not reasonable to expect the same increases that we saw before," says Ahmed Abdel Kamel, deputy governor of the bank.

Given the declines seen in profitability and recession back home, the Islamic banks are now examining ways to make more money. At a recent conference in Istanbul, a number of Islamic banks gathered to discuss an expansion of services together with members of the religious ulama.

Under discussion is the question of bank guarantees, which have aroused considerable suspicion among religious circles because they carry a percentage charge. Moreover, the banks also discussed the possibilities of dealing forward on currencies and commodities.

A number of Islamic banks in the Gulf are also turning their attention to areas outside their home markets as a way of cushioning themselves from the recession in the region. One eighth of the balance sheet of the Kuwait Finance House is now outside the country, and management there expect this to go up.

In states with lower surpluses, the Islamic institutions feel that the home market, despite the drawbacks, should command their attention. "When the funds belong to the Egyptian people, how can I take them out of Egypt?" asked one senior executive of the Faisal Islamic Bank.

Islamic banks are only allowed to have dealings between each other, and yet the interbank market between them is still very limited. At present,

the longest maturity which the Gulf Islamic banks can place funds with their counterparts in the non-surplus states is three months. Some Islamic banking officials are now examining ways of developing the interbank market to the point where one month or even one week deposits might be feasible. Islamic banks which are likely to be the recipient of such funds say that such procedures, though highly desirable, would be extremely difficult for it would mean drawing up a balance sheet and calculating dividends on a monthly basis. "At present, it takes us three weeks to make a balance sheet," said officials at the Faisal Islamic Bank in Cairo, which receives considerable deposits from the Islamic banks in the Gulf. However, one of the possible solutions being examined is to allow an interim dividend on a monthly basis of say 1 per cent, and calculate the difference later.

All such procedures assume that the Islamic banks will continue to make money. In the Gulf, the home market is severely curtailed by the recession, and in Kuwait, marred by the local stock exchange crisis. Dubai Islamic Bank says it is not financing any new projects in the Emirates, and has ruled out any further investments in real estate and industry.

Until the upswing begins, the bank is sticking to trade finance, say officials there. However, imports are showing noticeable declines in a number of Gulf states, and thus the Islamic banks will be hitching themselves to a declining form of business activity.

In Kuwait, the local Islamic bank has been mauled by the Manakh—as has everyone else in the country. The bank has recorded as investments in the local property market, which many analysts believe have fallen by 70 per cent since the Manakh crisis began. In fact, no one knows the value of land in Kuwait at present, because the market in land sales is extremely thin.

Estimating the value of this portfolio has to be done in the light of the vast number of bankruptcies in Kuwait and the fact that the front line between Iran and Iraq is only 100 km away. With shareholders' equity totalling KD 34.7m (\$104m), the property investments of the bank would seem to be a heavy burden. However, being an Islamic bank, customers' deposits must also be included, and they amount to KD 730m (\$2.1bn). It nevertheless came as a shock to many, that depositors could be vulnerable to bank losses. The authorities were obliged to point out to the public the financial risks of banking with Islamic banks.

In reality, this is unlikely ever to happen, for Arab governments will take any measures to prevent customers of Islamic banks ever incurring financial losses because of their religious commitment to this form of banking. The Kuwait Government, itself a shareholder in the Kuwait Finance House, did inject some KD 80m to KD 90m into the bank.

Nevertheless, many of the Islamic banks are likely to resist any further expansions in this form of banking, for the establishment of more competitors in a market which is showing little growth will be painful all round. Many are already concerned at the tendency of non-Islamic institutions to establish Islamic services for their customers.

In Egypt, a number of the public sector banks are opening branches offering this kind of service, while the Faisal Islamic Bank is unable to secure approval from the Central Bank for its own branch expansion.

Relations with the central banks in each country are likely to be a matter of debate in the coming years, for at present, supervision is only minimal when compared with ordinary commercial banks. Officially, the development of Islamic banking will be encouraged, but in the meantime, the monetary authorities will be examining ways in which the Islamic banks should be supervised. In the interests of the customer.

## The trials of taking a debtor to court

## Legal Framework

KATHLEEN EVANS

ALL OVER the Gulf, bankers are reluctantly going to the courts to seek a solution to the problems which have resulted from their lavish funding of the boom in the late seventies.

In any region, the courts are the last resort, an admission of the consequences of unwise lending in an uncertain environment. But in the Gulf, resorting to the courts can frequently create more problems than it solves.

Foreign banks, and even local banks, are now experiencing the consequences of dealing with inward-looking tribal societies which tend to close ranks even more when under threat.

There are red faces all over the region as a result. Red from embarrassment over how lax the lending looks now with the benefit of hindsight, and red from anger at the treatment the banks are now receiving at the hands of the local legal systems.

Not surprisingly, bank executives are being fired all over the Gulf area. Other, less fortunate executives, are answering questions about their old loan portfolios from behind prison bars.

Local lawyers frequently express amazement at the kind of lending which went on. Loans went to illiterate bedou, and businessmen with no track record in management, or those whose only claim to worthiness is that they are the cousin or brother of someone else. The experts, or Arabists, have fallen the hardest.

Their old expertise in family trees and learned assessments of a client's social and political status has left their banks with loans that socially and politically difficult to collect on. Arab expatriate managers, too, were also particularly prone to such pressures from senior Gulf nationals, for they, more than anyone else appreciate the importance of a person's social as well as business status in an Arab society.

Today, those citizens whose social credentials once appeared impeccable are proving the hardest to take to court. In the words of one Gulf legal expert, "It is easier to sue someone who owes you \$300, but very difficult if he is important and owes you \$30m."

Industrial relatives or "divine" buddies have been known to pull strings shamelessly with bank directors in

an effort to protect their friends from the wrath of banks.

Nowadays, the region's leading sheikhs and princes profess understanding at the banks' problems, and officially encourage them to expose their nationals to the full rigour of court judgments. But they are also politically sensitive to the fact that large numbers of their citizens are heading for bankruptcy.

In an area where expectations are still so high and nationals are brought up to expect nothing but generosity from their sheikhs, the turnaround comes as a painful surprise and subsequently assumes political dimensions. Some Gulf governments are not prepared to swallow the results of the modernist policies they supposedly espouse. In some of the C.C.C. states, bankruptcy and liquidation laws simply do not exist, and in most it would be extremely sensitive for the banks, local or foreign, to seize and take control of the assets of nationals.

Another emotive issue is that of bank interest. While all the Gulf banking systems accept the principle of interest, some are forced to gloss over it and call it commission or administrative expenses. When it comes to the law however, no such fudging is possible. In countries such as Saudi Arabia, the motherland of Islam, in other countries it is limited to a certain percentage, generally at levels deemed unsatisfactory by the banks.

## Sophistication

There are varying degrees of sophistication between the Gulf states' legal systems. Kuwait's is generally thought to have the best code—the problem is that the law has been temporarily suspended for most of the bankruptcies pending. In Saudi Arabia, the bankruptcy laws exist, but they predate the establishment of the kingdom. In Abu Dhabi, there is no bankruptcy code whatsoever.

"It would make it easier to declare nationals bankrupt then, wouldn't it?" remarked one cynic. Clearly the laws vary tremendously, so taking country by country, here is a brief summary of the kind of obstacles the banks might find in attempting to take their more errant customers to court.

There are two kinds of lending problems here—those loans in default by foreigners and those due from nationals. In many recent cases, too, a phrase, when the going gets tough, the tough get going. Many foreign managers of local companies have simply slipped

the country, leaving the national holding the baby, usually large debts he was completely unaware of.

Although both are jointly responsible, in practice, it is the national who has to take the consequences. Bankers count these losses in many respects. There is no law on bankruptcy, liquidation or perfection of security. Another problem issue is that the country has no concept of freehold ownership of land, for in theory the land is the property of the sheikhs given as a grant to their subjects.

Registration of land at the local land offices does not constitute ownership or title in a number of the emirates, particularly the capital. Courts are therefore very reluctant to order the sale of land, and banks holding so-called mortgages will have to satisfy themselves with an assignment of income from the property, at a time when rents are falling drastically.

Sharjah law is somewhat better in regard to mortgages for mortgages can only be registered after the ruler's permission is given. However, the closed nature of the property market (only UAE nationals can own land) ensures a limited number of buyers and because of the recession, only a modest return.

Another problem is that even if a mortgage is given, or an assignment on rent is agreed, such a pledge will not be recognised in the event of other creditors emerging.

One of the banks' greatest problems in the Emirates is that local law does not recognise the concept of preferred creditors. There exists no form of restrictions on their transfer. In it is possible for a client to pledge assets over and over again.

Pledges given on moveable assets can only be secured by the bank physically taking possession of the asset, which can prove unwieldy (and unprofitable in the case of jewellery or gold because of market fluctuations) and cumbersome in the case of assignment of advance income, such as a payment for a project.

Pledging local shares can also be tricky given the lack of a formal stock exchange and restrictions on their transfer. In short, many kinds of pledges and commitments given as security for loans are often difficult to formalise, and hence in reality the first to share in the client's assets.

If other claims emerge, pledges are frequently not worth the paper they are written on. More often, other creditors will have the right to share in the asset which banks have previously understood was committed to them.

The UAE does however have a law from the Federal Supreme Court which recognises bank interest. It is however limited to 9 per cent per annum on personal loans and on commercial dealings to 12 per cent per annum.

**KUWAIT**  
The aftermath of the Souk al Manakh stock exchange crisis of 1982 has led to the abandonment of Kuwait's hitherto admirable legal code on all matters relating to indebtedness resulting from share dealings. In the opinion of local lawyers, tribalism has been allowed to triumph over modern law because the

Government has all the time attempted to minimise the social and political impact of the crisis.

In the case of Manakh laws, some have proved more equal than others. Dealers and lawyers alike complain that the government-appointed arbitration panel have been influenced by a dealer's ability to pay, the size of his debts and his social status.

Those at the top of the pile of debts have not been reduced at all, while others have been obliged to pay less than they are owed from others. In short, "it's been civil war without pistols," in the words of one of the country's leading lawyers. The experience has provided a "black spot" on the country's judicial history.

Those creditors in the unfortunate position to be owed money for dealings not related to share transactions have found themselves in legal limbo as a result of the special Manakh laws. Unless a creditor's claim was lodged before the dealers' appearance in front of the government arbitration panel, and unless a full and accurate account was provided by the dealer of all of his liabilities, including trade-related debts, then creditors arriving late will secure no financial satisfaction under Kuwaiti law. The creditor could however send the dealer to jail, but this achieves little recompense for indebtedness.

In a recent case involving a debt on a real estate deal, a judge ruled that because the Manakh law had led to the seizure of the Manakh dealer's entire assets, the dealer was unable legally to pay his debt anyway.

## Arbitration

In the next few months, attention of foreign banks is going to centre on those dealers who have not been referred to the arbitration panel. Their foreign debts are thought to run into hundreds of millions of dollars. Although such cases are going to prove politically sensitive, the foreign banks will be able to pursue their case in a legal environment which not only provides a full code on liquidation, but also recognises pledges and the status of preferred creditors.

Although Kuwaiti law expressly forbids ownership of land by foreigners, the foreign banks will be able to seize property for the purpose of resale. In these future cases, the problem is not so much legal as financial, for no one knows the true value of any asset in Kuwait today.

On bank interest, the laws in Kuwait are clear. For loans denominated in dinars, a simple rate of 10 per cent is allowed, except that for foreign currency transactions there is no limit. **SAUDI ARABIA**

The major problem the banks face in the kingdom is that of bank interest, for the local courts will not recognise anything which remotely smells of interest. Euphemisms such as "administrative fees" or "commission" will be thrown out.

However, the defendant does have to bring it up as a defence. Many Saudi merchants, particularly the major houses now in trouble, are recognising their debts inclusive of interest. There appears to be an unwritten rule in operation in the Kingdom that if a client does accept that he owes interest, then he will receive maximum help on restructuring.

In many ways though, bankers do not have many alternatives to work-outs, no matter how unappealing they appear, for the option of going to court can be disastrous all round. Judges will not only dis-

allow interest, but will subtract any paid in the past off the principal owed. For the Saudi national facing action for bankruptcy, a successful claim can have traumatic consequences. He goes to jail until he can pay.

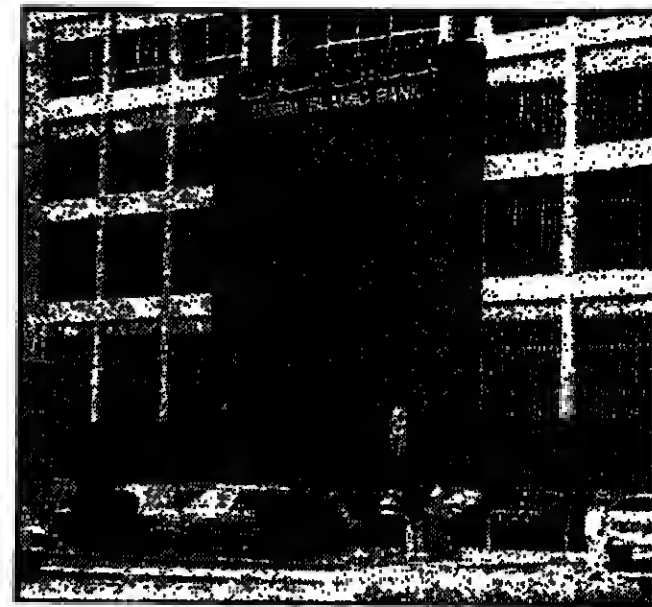
As in other G.C.C. countries, another major problem is that of security. Mortgages on land have not really been possible since 1981 when the Justice ministry instructed local notary publics not to register any pledge mortgages for banks. Land cannot therefore be pledged.

Other forms of security are difficult, for again physical possession is required for the security to be perfected. This has proved extremely cumbersome in the case of contractors, for seizing a company's bull-

dozers hardly ensures completion of a contract. Saudi law does however allow a bank to be assigned income from a contract, but this again could hinder a contractor from completing a contract.

Most lawyers in the Kingdom believe that there exists very few ways in which a bank can protect itself from default—apart from the pledging of outside assets under foreign law. Many Saudis are reluctant to pledge their overseas assets for this very reason.

Lending in such an environment is still very much a hazardous process, and dependent in the end on a client's sense of honour. "You have simply got to trust the guy that he will pay the money back," one leading lawyer in Jeddah said.



The Dubai Islamic Bank

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## ARAB BANKING 12

## Under pressure to improve standards

### Accounting

CLIVE WOLMAN

AUDITORS often like to describe themselves as physicians reporting on the health of companies and prescribing remedies in cases of illness.

Without doubt, their experience in the Arab world, particularly in the Gulf region, over the past three years has confirmed their view that their services are most in demand and their standards under most scrutiny when the business sector is in its poorest state of health.

The pressure to raise the quality of auditing, to introduce accounting standards and impose greater disclosure requirements has come from three primary sources.

One has been the stock markets. Several Kuwaiti auditing firms came under fire for their negligence in monitoring the activities of companies whose share prices became grossly inflated during the boom of the Souk al-Manakh in 1982. The Kuwaiti Stock Exchange and other supervisory bodies are now imposing much stricter controls on auditors.

Elsewhere moves to set up and promote stock markets or at least to formalise share trading, in particular in Bahrain, the United Arab Emirates, Saudi Arabia and Egypt, have led to the introduction of new company laws with more detailed accounting and auditing provisions.

The second factor has been the role of banks and financial institutions in the Gulf. The chronic over-supply of banks, particularly in the UAE, and their large loan losses as a result of the economic downturn and of their loans to Souk al-Manakh traders, have accelerated the trend away from informal lending based on personal contact and reputation and towards greater reliance on audited accounts when assessing creditworthiness.

The difficulties have also increased the demands of central banks on auditors. Auditors

have been subjected to public criticism following the unexpected discoveries of skeletons in the cupboards of several banks necessitating swift rescue operations. These include the Arab Asian Bank in Bahrain the affairs of which are still being unravelled, the Arab Monetary Fund and several smaller banks in the UAE.

The third factor has been the accountants themselves. In response to outside criticism and to the rivalry between competing professional bodies, more comprehensive examinations and accounting standards are likely to be introduced to the Arab world within the next few years.

The underlying problem throughout the Arab world was perhaps most accurately pinpointed by one Stock Exchange official in Kuwait: "Companies have grown very quickly in this

**Companies have grown quickly in the Gulf, but management and professional standards have not been able to match this rapid expansion.**

part of the world," he said. "But management and professional standards have not been able to grow as quickly. Kuwaiti companies and investors have not yet accepted the need for sophisticated management tools or the need for disclosure. It is really a cultural problem."

Among the more detailed criticisms of auditors is their lack of independence. For example, one Kuwaiti auditor of stock market quoted companies owns a flatlet store and a gift shop and has a junior position in the Government.

Auditors in small firms often circulate in the bazaars touting for business among the traders. Often they offer to loan facilities for firms in financial difficulties which employ their services.

Even among larger firms such as banks, the external auditors

are frequently asked to prepare the financial statements themselves instead of the internal auditor. For example, the lack of independent judgment of the internal auditors of three of the leading Kuwaiti banks, the National, the Commercial and the Gulf, is reflected in the notes to their financial statements.

Their internal auditors have adopted identical wording in most sections from the standard format prepared by their common external auditors, Ernst & Whinney, the largest international firm in the region.

Lack of auditing skills is partly the result of a lack of training and qualifications. A few countries such as Iraq hold examinations, but most accountants are trained or examined, if at all, through U.S. or UK bodies whose syllabuses are inappropriate to the developing economies of the Arab world.

The other major criticism is the lack of common accounting standards and rules on disclosure. Even the international firms are torn between the use of UK, U.S. or international standards. But most firms often adopt different practices on a case-by-case basis.

Disclosure of related party transactions is one of the most contentious issues. Many Gulf companies have been suspected of boosting their profits by shifting assets around at inflated prices between related enterprises.

Other issues on which there is a wide divergence of standards include the consolidation of the financial statements of subsidiaries, the pricing of inventory, foreign exchange dealing and fixed asset depreciation. Bad debt provisions has become particularly contentious in the Gulf region. The element of subjectivity is increased, particularly in the UAE, by the unpredictability of the courts, which are influenced by Quranic injunctions against usury in their awards against debtors.

But the regulatory authorities have become much tougher. Recently, the UAE central bank has imposed strict limits on the size of loans companies can make to their directors. In August it also asked auditors to feel free to contact its supervisors, if necessary without their clients' permission. This has intensified the complaints

of over-zealousness from the accountants. In their turn, the supervisors frequently complain about the auditors. One UAE central bank supervisor said that since they have started examining the accounts of companies behind their debt payments to banks, they have been astonished by how often companies have manipulated their accounts with the complicity of their auditors, including sometimes the big international firms.

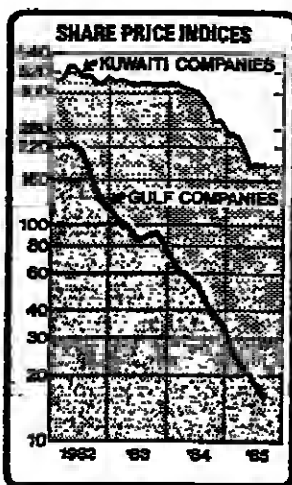
The accounting profession itself is badly split. Over the last two years, the initiative in establishing an organisation to set educational and technical standards has been seized by the flamboyant Palestinian accountant Tala' Abu Ghazaleh whose firm has become probably the largest in the Arab world.

The Arab Society of Certified Accountants (ASCA) which he set up with a link to the UK's Association of Certified Accountants (ACCA) is to hold its first conference in Tunis next month.

Abu Ghazaleh has been an energetic and skilful publicist and salesman both of his firm and of ASCA, not least among leading Saudi, Jordanian, Kuwaiti and Tunisian politicians. But his high profile has aroused intense animosity among his competitors.

Ernst & Whinney and Saba & Co., his former employers and one of the oldest pan-Arab accountancy firms now linked with Touche Ross, have boycotted ASCA. They are working within the longer established Arab Federation of Accountants, based in Baghdad, which after years of inactivity has recently been spurred to action by the emergence of a rival.

As one UK accountant in Kuwait said: "I have been here 11 years. But nearly all the big improvements have been made in the last three."



### Stock Exchanges

CLIVE WOLMAN

IT TOOK 20 years for the reputation of Wall Street among the American investing public to recover after the 1929 crash.

But although the Kuwaiti stock market has been showing many similar symptoms of depression and delayed shock in the aftermath of the 1982 collapse of the Souk al-Manakh, stock markets elsewhere in the Arab world have been promoted vigorously and sometimes with great success over the last three years.

For the last 20 years, the Kuwaiti stock market has been the largest in the Arab world. At the height of its popularity, in 1976 and 1982, it was one of the largest eight in the world, its daily turnover sometimes exceeding even that of the London Stock Exchange.

Even now, its market capitalisation at about KD 2,600m (\$8.2bn) outstrips its Arab neighbors. But the slump in the market's fortunes over the last three years has been progressively more serious.

Although the collapse in August 1982 and the cumulative default on post-dated cheques worth \$94bn was the most dramatic moment in the stock market's history, the 80 per cent fall in the stock market index since the Government withdrew its support for share prices in April 1984 has been more debilitating. The decline has been similar to that on Wall Street from 1930 to 1933.

In some months, turnover has fallen to as little as KD 2m (\$6.5m) compared with the KD 460m (\$1.5bn) worth of shares traded in a single week at the height of the boom in April 1982. The technical factors have been reinforced by a decline in the economic fundamentals as a consequence of the Iran-Iraq war, a falling oil price and a winding-down of infrastructural projects.

But since May share prices have bottomed out. At the end of June, there was a brief upsurge in the trading and prices of the 40 Kuwaiti companies and 45 others that have survived.

More important, although most investors have been frightened away from the stock market by their experience in 1982, those who have remained, in particular professional institutional investors, have returned to, or perhaps dis-

covered, fundamental research.

The Securities Group, the sole surviving market maker, some of the 11 approved stock-brokers, specialist research companies such as Amwal, various economic consultants and the Stock Exchange itself have been producing research documents on companies of high quality.

Some of the financial ratios highlighted, in particular the emphasis on the number of shares in issue, appear strange to Western analysts and the reaction of investors to "dividends" granted in the form of bonus shares (ie scrip issues) perverse.

But the Stock Exchange, after its reorganisation and move to a new building last year, has taken several steps to avoid a recurrence of the systematic deception of investors during the 1982 boom by many of the Gulf-incorporated companies that were little more than trading shells.

The listing requirements have been tightened and strict trading rules introduced which at the very least should prevent

Bahraini companies, which number about 20, has avoided wild fluctuations. Although offshore company shares have been subject to more speculation.

A draft law to introduce a formal stock market in the UAE was put to sleep in 1983 in the wake of the Souk al-Manakh collapse. It cannot in any case be effective until a new company law is implemented—and that is being delayed by objections from some of the smaller emirates to the additional powers it would grant the Federal Government.

But pressure to set up a stock exchange is being increased by the growth in informal share trading in Sharjah, Umm al-Qaiwain and in Abu Dhabi where in July the National Bank set up a department which matches bargains in the shares of 12 companies. Prices are published weekly and turnover is expected to reach about 1m shares a year.

The draft law envisages that a steering committee would set up the exchange and supervise the market with powers to inter-

**Most investors have been frightened away from the stock market by their experience in 1982. Those that have remained have placed their faith in fundamental research.**

vene if, for example, turnover became frenetic. Saudi Arabia, although it has recently passed a sophisticated company law which imposes detailed requirements on companies and their auditors, has not yet progressed beyond the stage of informal share trading and a share register set up by the commercial banks.

A more ambitious project is to establish a unified stock market for the states which are members of the Gulf Co-operation Council (GCC). This would require the removal of the ubiquitous limitations on share ownership to the nationals of individual states. But it would have much greater depth in potential investors and breadth across industrial sectors.

The driving force behind such a plan is likely to be the Kuwait-based Gulf Investment Corporation which was set up by the GCC partly to develop a capital market in the region.

In the oil-rich Gulf states, the main reason for setting up stock markets has been to absorb some of the surplus capital generated and to spread wealth more evenly among the

population. Elsewhere in the Arab world, government attitudes towards the usefulness of stock markets in economic development have shifted frequently. The Lebanese market has been the chief casualty of political instability, and has disappeared since 1975. In Egypt, the oldest Arab stock market (set up in 1883) suffered badly from the nationalisation measures of the late 1950s and early 1960s. Moves to revive the market began in 1975 but it was only four years ago that a new companies law was passed and trading picked up.

The number of quoted companies has risen from 80 at the start of 1982 (of which only 30 survived from the pre-nationalisation era) to nearly 280 now, with issued capital of about £1.5bn (\$1.1bn). The bond market is likely to be revived next year by Government issues in both Egyptian and U.S. currencies.

But turnover running at a rate of £510m a year is still only a small proportion, after adjustment for inflation, of what it was in 1954. The renewed stock exchange building with its white fluted Ionic columns outside and giant Corinthian columns supporting a dome within is an impressive structure.

But even during the two hours of daily trading, it is the tranquility of the building after the noisy, dusty Cairo streets that is most striking. Although a new generation is being trained with U.S. aid, the brokers are mainly survivors from the pre-Nasser era and until last year relied on Government subsidies.

In Tunisia and Morocco there are small stock markets. But probably the most successful of Arab stock markets has been the one set up in Jordan in 1973. There are now 126 companies listed with a total market capitalisation of JD 2m (\$2.6bn), nearly 70 per cent of gross domestic product. Share ownership is spread widely among Jordanians and expatriate Palestinians working in the Gulf.

The market was affected by the Souk al-Manakh fever in 1983 but in contrast to Kuwait where the authorities did little except limit new share issues, the Jordanian authorities absorbed some of the speculative pressures by encouraging new equity issues. Share prices fell by about 33 per cent from their 1982 peak but have recovered slightly this year.



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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

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## U.S. plan to change IMF rules rejected

BY PETER MONTAGNON IN SEOUL

U.S. BANKS are having to back-track on their plans to scrap the so-called forced lending that has been used extensively to put fresh credits in place for heavily indebted countries since the debt crisis started.

At the International Monetary Fund annual meeting in Seoul last week, banks of other nationalities insisted that the forced approach, in which all creditors are compelled to put up cash in direct proportion to their existing exposure, should stay in place.

The impetus for a change in this approach had come from a realisation by U.S. banks that it was becoming almost impossible to keep smaller regional banks involved in lending to the debtor countries. Instead, the idea was to concentrate from now on the core group of banks which are most heavily committed.

Much discussed in Seoul was what has become known as the 80-20 syndrome - the fact that in most cases about 20 per cent of the banks hold some 80 per cent of the debt and it is simply not worth calling the rest into putting up relatively small amounts of money.

Borrowers, too, are beginning to resist these efforts. Sr Mario Broderick, Argentina's negotiator, called them "exhausting". Sr Angel Gurría, Mexico's director general of public credit, said: "We want to stop these cosmic discussions and get down to some deals."

In practice, however, a return to voluntary lending seems likely to be confined to a limited number of specific deals with some sort of built-in incentive such as Uruguay's \$45m World Bank co-financing due formally to be announced this week. This is a small deal with World Bank backing and should be easy to syndicate. Another specific deal in the offing is a \$300m trade-related bank acceptance facility for Ecuador.

For large amounts the forced approach seems likely to stay much the same as it is now, especially

when the credits are going to countries with a less than perfect recent record in managing their economies. Mr William Rhodes, senior vice-president of Citibank, implicitly acknowledged this point when he said in a statement last week that all creditors "large and small" should play their part.

From a practical standpoint the idea of letting smaller creditors drop out has a serious drawback. It imposes on large creditors the invidious task of drawing the line. If only the largest 100 lenders are supposed to stay on board, then the 101st will have a right of relief while the 100th would be bitterly resentful.

But the dominant issue is doctrinal. Continental European banks say that the idea of letting small U.S. banks off the hook will not do. They have always had reservations about putting up fresh money and say that a fairer and more equitable method is simply to permit a certain amount of interest payments to be capitalised.

That this would upset the U.S. regulatory authorities is an argument about which European banks do not wish to know. Feelings, particularly among West German banks, have been running high here. In the words of one German banker: "The two sides are further apart than they have ever been."

BONDMARKET TURNOVER Tonnage (\$m)				
Primary Market	Secondary Market	Govt	Corp	Other
U.S.	2,082.2	1.2	12,280.9	144.5
Other	1,084.0	4.3	2,576.8	132.2
Prev.	1,084.0	—	1,208.0	78.8
U.S.	1,084.0	—	894.0	383.2
Secondary Market				
U.S.	12,082.2	1,006.4	13,086.7	1,487.8
Other	14,073.8	1,083.3	14,082.5	2,294.5
U.S.	4,272.1	87.8	888.6	1,741.9
Other	5,777.6	74.7	1,218.7	2,088.2
Total				
U.S.	11,894.7	20,070.8	42,836.6	3,303.5
Other	9,944.6	20,200.4	30,365.2	3,076.7
U.S.	3,282.0	4,957.0	5,819.0	1,148.6
Other	5,575.6	5,089.0	11,408.6	1,934.9

Week to October 10 1985 Source: AED

## Warrant novelty wears off fast

BY MAGGIE URRY IN LONDON

EVERY so often someone in the Eurobond market comes up with an idea which tries to create extra value out of thin air. Last week Morgan Stanley launched just such a concept - a new twist to the bond-with-warrant structure.

The first issue launched, for Gaz de France, sold well in the early stages, but it was soon followed by a deal for Denmark, and quickly dealers were saying, "the emperor has no clothes."

The new twist to the structure is that the 10-year host bond is callable after five years and the back bond, which the warrant holders can buy, is non-callable. Otherwise the terms for the two bonds are the same. The warrants can only be exercised by surrendering the bonds during the first five years while in the latter period the warrants can be exercised only by putting up cash. The package of bonds plus warrants is sold at a premium.

This premium gives the borrower that little bit extra which makes for a swap into floating rate funds well under London interbank offered rate (Libor). The borrower is protected against the total size of the issue rising above the \$100m issue amount.

Dealers agreed that the bonds on their own did have value, at prices of, perhaps, par for Gaz de France and 98 1/4 for Denmark.

But that leaves the warrants. Hardly anyone had a kind word for them. "You've heard of harmless

warrants - well these are worthless warrants," said one syndicate manager. There is little point in exercising them in the first five years. Investors who hold both the bonds and warrants would convert into a non-callable bond - and they could buy just such a bond more cheaply.

Investors who hold only the warrant would have to buy the bonds to hand them in. If interest rates go down, they will have to pay up for the bonds - a point that adds a little to the bonds' attractions.

So the warrants are really an option on interest rates five years and more out. Some banks have computer models for valuing options, and the computers throw out various prices for the warrants. But away from the lead manager, valuations are mostly around the \$15 mark, well below the levels implied by the packages' premium prices.

Other option experts say that option theory has not yet advanced sufficiently to give any satisfactory way of valuing such a long-dated warrant. Most option buyers are looking at much shorter time periods.

So while the Gaz de France deal sold quite well before people had really thought the idea through, the Denmark deal "killed the market," in a syndicate manager's words. The pricing of Denmark, a lesser credit than Gaz, at a higher level, and indeed its appearance at all was, said another, "just plain dumb."

The action does demonstrate, though, how hard it is to sell ordinary fixed rate bonds except for top-quality names. Japan Finance Corporation is one such, and the deal went well. But the issue launched on Friday for R.J. Reynolds looks a much tougher proposition.

Union Bank of Switzerland (Securities) was the winner of a competitive bid which gave Reynolds a cost of funds of 25 basis points above the U.S. Treasury yield curve. That margin was regarded as much too tight by others, and the three banks which co-led Reynolds' last dollar deal in August declined invitations to join the group this time.

Reynolds has been an active borrower of late, following the Nabisco acquisition, with deals in Ecu and yen as well as the very successful Swiss franc issue. On the plus side the name is well-known and popular in Europe.

The Eurodollar secondary market has been very quiet as traders wait for some lead to come from New York. This week a deal for Long Term Credit Bank of Japan with a new currency twist could emerge, along with a Zoeter for Korea Exchange Bank likely to employ Morgan Guaranty's successful "flip-flop" idea. State Bank of India is choosing a lead manager from a range of bids for a floater. A convertible from Dai-ichi Kangyo Bank is also expected.

The Euroyen market saw its first issue from a Japanese corporate on Friday - Mitsubishi Corporation. But dealers reckoned the terms were set too aggressively.

By the weekend the D-mark market was beginning to recover its earlier losses, with Friday seeing gains of 1/4 to one point. But dealers said the rebound was technical. On the week, prices were still 1/4 to 1/2 point lower. The problem is the heavy volume of issues due in October though further ahead dealers are still looking for lower interest rates.

Five issues were launched last week, of which one was a private placement, totalling DM 1,250m.

The Swiss franc foreign bond market is in fighting form with prices up by around 1/2 point last week. The response to the Swiss Confederation bond auction, which was priced at 101.10, gave encouragement to the market. Coupons on new issues have fallen, and U.S. borrowers have been active, as usual attracted by good swap opportunities. The way is open for more long-dated zero-coupon issues after the success of the World Bank's 30-year deal which traded well above its issue price.

Mr Jacques Gelardin has been appointed chairman of Shearson Lehman Brothers International, the European investment banking and capital markets subsidiary of Shearson Lehman Brothers in New York.

## County Bank wins \$1bn BHP mandate

BY ALEXANDER NICOLL IN LONDON

ALTHOUGH the Euronote market is bracing itself for a busy autumn season of new mandates, few emerged last week. A ripe plum, however, is understood to have dropped into the hands of County Bank, the merchant banking arm of National Westminster Bank. Broken Hill Proprietary (BHP), the Australian resources group, is believed to have awarded a mandate for a \$1bn borrowing.

Earlier this month BHP announced it was spending A\$1bn on increasing its interests in iron ore and coal ventures and that the deals would be partially financed with loan facilities.

Ingersoll Rand, the U.S. mining and compressed air equipment group, has mandated Canadian Imperial Bank of Commerce (CIBC) and Salomon Brothers International to arrange a \$200m paper facility with dealer distribution. It is partially backed by a \$100m committed facility with a tender panel, which has a maximum spread of 15 basis points above London interbank offered rates, a standby fee of 12 1/2 basis points, and management fees of up to 18 basis points.

A new wrinkle is the 5 basis point utilisation fee, paid to underwriting banks if more than 75 per cent of the amount sought by the borrower in any individual tender panel auction cannot be raised within the

maximum spread. The fee is thus not dependent on the overall level of drawing of the facility.

Another mining group, Ashton Mining of Australia, has awarded a \$50m mandate to S.G. Warburg in conjunction with Potter Partners, Australian stockbrokers, for a three-year revolving underwriting facility on which terms are due to be set this week.

A sterling acceptance facility for Enel, the Italian state electricity company, has meanwhile been increased from £200m to £250m by lead managers Warburgs and N.M. Rothschild. The deal includes an option to issue Euronotes.

Electrolux, the Swedish home appliance group, is building on an existing \$150m facility with a new \$150m Euro-commercial paper programme mandated to Credit Suisse First Boston and Euskilda Securities. Merrill Lynch arranged the first deal last year. The new one is entirely uncommitted, with no maximum interest rate spread, and the ability to issue seven to 355-day paper.

BHP Bank bond average			
Oct 11	Previous	1985	Low
104.745	104.438		
High			
105.603			99.840

## United may win Pan Am routes

BY WILLIAM HALL IN NEW YORK

THE U.S. Department of Transportation has given its initial approval to the \$750m sale of Pan American's Pacific division to United Airlines, the biggest route transfer in the country's aviation history.

The department will issue a final decision on the deal, which was first announced on April 22, by the end of the month. President Ronald Reagan will then have 60 days in which to review the decision. United, which is the biggest domestic U.S. airline, must also win

operating rights from foreign governments, but airline analysts say that winning U.S. government support for the deal is the major obstacle. The Transportation Department's initial approval is a major step forward for United which has long held ambitions to become a major international carrier.

Several of United's competitors, such as Northwest Airlines and American Airlines, have lobbied hard to block the transfer of Pan Am's Pacific routes to United. If the

deal goes through as planned, United will take over 18 aircraft and 2,700 employees from Pan Am and will service all the Far Eastern markets it serves.

Pan Am, which has been losing money for several years, needs the money to bolster its shaky finances.

Northwest, Pan Am's main competitor on the Far Eastern routes, said the decision "does not address the serious anti-competitive problems that the sale will create."

## AMD plunges into the red

By Louise Kehoe  
In San Francisco

ADVANCED Micro Devices (AMD), until recently the fastest-growing U.S. semiconductor company, reported a loss of \$15m for the quarter ending September 29, a dramatic downturn from the \$42m profit of the same quarter last year.

An operating loss of \$29m was reduced by tax credits. Sales were halved from \$257m to \$128m.

## Astra forecasts gain

BY KEVIN DONE IN STOCKHOLM

ASTRA, the leading Swedish pharmaceuticals group, expects pre-tax profits in 1985 to jump by some 20 to 24 per cent with an increase of 12 to 13 per cent in group turnover.

Profits in the first eight months of the year before allocation and taxes rose by 31 per cent to SKr 719m (\$90m) from SKr 548m in the corresponding period of 1984.

The group said the growth in earnings was due chiefly to an improvement in the profitability of

major foreign subsidiaries. Production efficiency had also been improved.

Sales rose 14 per cent in the first eight months to SKr 2,878m from SKr 2,533m. The growth has come largely from an increase in volume, and some 83 per cent of turnover was generated from markets outside Sweden.

The main sales increase came from Astra drugs for treating respiratory diseases with a rise of 26 per cent to SKr 568m.

These Bonds having been sold outside Australia, this announcement appears as a matter of record only.

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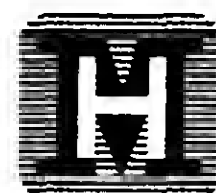
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Financial Advisors  
to the Borrower and to the Guarantor:

A.C. Goode & Co. Ltd. Australsuisse Securities Limited

All of these Notes having been sold, this announcement appears as a matter of record only.

NEW ISSUE



## U.S. \$150,000,000 Manufacturers Hanover Corporation Floating Rate Notes Due 1992

Merrill Lynch Capital Markets

BankAmerica Capital Markets Group

Bank of Tokyo International Limited

Crédit Lyonnais

Daiwa Europe Limited

Goldman Sachs International Corp.

IBJ International Limited

Mitsubishi Finance International Limited

Mitsui Trust Bank (Europe) S.A.

Nippon Credit International (HK) Ltd.

PK Christiania Bank (UK) Limited

Sanwa International Limited

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Svenska Handelsbanken Group

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Westdeutsche Landesbank  
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Bank of Yokohama (Europe) S.A.

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Fuji International Finance Limited

E F Hutton & Company (London) Ltd.

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Tokai International Limited

October 1985







## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Jonathan Carr on the rationale behind a corporate spending spree in Germany

## Daimler sees strength in diversification

WHAT IS Daimler-Benz up to? For decades the company has concentrated on the business it knows best, vehicle manufacture. Its profits and sales have purred upwards with the effortlessness of its prestige Mercedes cars; its business strategy has been marked by that canny and prudent characteristic of that Swabian part of South Germany where Daimler is based.

Suddenly it has gone on what to many observers looks like a spending binge. Already this year it has acquired full ownership of MTU, the diesel and aero engine maker, and a controlling stake in Dornier, the aerospace concern. These two acquisitions alone are estimated to have cost around DM 1.5bn (\$376.2m). Now Daimler is out to take a major stake, perhaps a majority, in the electricals group AEG in a deal—details of which should emerge today—which could cost more than another DM 1.5bn.

No one suggests that all this seriously strains Daimler-Benz financially. After piling up net profits of DM 1.1bn in 1984 on sales revenue of DM 45.5bn, the

company is estimated to have had a cash hoard at the start of this year of close to DM 10bn. Turnover has jumped by 28 per cent in the first eight months to about DM 34bn, car exports soared by 30 per cent and new registrations in West Germany rose by more than one fifth.

The results so far, and the likely increased dividend, seem to underline the merit of the saying that "a good cobbler sticks to his last." Why then the sudden wave of apparent diversification?

## Dominant force

The MTU and Dornier cases (1984 turnover DM 2.2bn and DM 1.5bn respectively) are pretty clear. Daimler already held 50 per cent of MTU, whose speciality in high quality civilian and military engine-making—for example for the Tornado combat aircraft—dovetails nicely with the auto maker's own skills.

Dornier is not just West Germany's second highest aerospace concern (after MBB) but

is highly active in electronics and research into new materials like carbon fibres and industrial ceramics. Daimler thus emerges as the dominant force in a triangle of high technology companies whose strengths in large degree complement one another. That certainly does not mean that Daimler is in the retreat from making cars—it will be turning out more than 540,000 this year.

It means three other things: that Daimler is better arming itself with the technological skills for the "car of the future"; it is extending into growth areas close to its own which could help counterbalance its relatively flaccid commercial vehicles activities; and last but not least, it helps strengthen its role as a military contractor.

The value of an AEG connection, let alone a take-over, to Daimler-Benz may not be so obvious at first sight. After all, isn't AEG the floundering giant which ran up huge losses for years, missed bankruptcy by a hair's breadth, and finally had to be rescued by the state? It is true that AEG's 1984 turnover was only DM 11bn, compared with Daimler's DM 34bn. But AEG's 1984 turnover was only DM 11bn, compared with Daimler's DM 34bn. But AEG's 1984 turnover was only DM 11bn, compared with Daimler's DM 34bn.

7 per cent of sales.

AEG has two other strong advantages for an intending buyer. On the one hand the electricals group is clearly on the financial mend. Last year it produced an operating profit of DM 100m, cut its net financial liabilities by more than a half from 1983 and strengthened its still weak capital base. Its share price, suspended last Friday pending the announcement due today on the company's future, has been trading as high as DM 182 compared with the low of DM 23 in 1982.

On the other hand AEG is still carrying forward several billions of D-Marks in past losses which can be set against tax—a worthwhile consideration for the hugely profitable, and high tax paying, Daimler-Benz. Indeed, tax savings through an AEG purchase could go far to match the sum Daimler spent on MTU and Dornier this year—just the kind of financial deal Swabians like best.

## Useful addition

Despite that, there are some firm industrial and financial arguments in favour of a Daimler stake. Whatever its past miseries, AEG remains a force to reckon with in key growth sectors like radio, radar and communications systems (13 per cent of the group's DM 11bn turnover last year), office technology (11 per cent) and high-quality power engineering. Roughly 15 per cent of turnover comes from the military sector, a useful addition to the Dornier and MTU activities. While overall research and development spending last year totalled DM 800m or more than

## NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book Runner	Offer yield %
U.S. DOLLARS							
Mitsubishi Estate Jt.	75	1992	7	6%	100	Nikko Sans (Eur)	8.675
Northern Telecom Jt.	50	1998	5	10	100%	Orion Royal Bank	8.636
Sax de France Jt.	100	1995	10	11	103%	Morgan Stanley	10.360
J. P. Morgan Jt.	100	1992	7	10%	99%	Morgan Stanley	10.427
Japan Finance Corp. Jt.	100	1995	10	10%	100%	CSFB	10.417
Ind. Development (France) Jt.	250	1994	9	(a)	100	Nomura Int.	-
Tokai Corp. Jt.	70	1990	5	6%	100	Morgan Stanley	10.298
Danmark Jt.	100	1996	10	11	104%	Goldman Sachs	10.667
Rayon-Hudson Jt.	100	1995	10	10%	99%	DBS (Swiss)	10.658
R. J. Reynolds Jt.	150	1991	5	10	99%	-	-
AUSTRALIAN DOLLARS							
Suavia Australia Jt.	30	1990	5	14%	100%	J. H. Schroder Wagg	13.979
D-MARKS							
Jysk Telefon Jt.	125	1995	10	6%	100	Dresdner Bank	0.750
Prov. of Manitoba Jt.	200	1995	10	6%	99%	WestLB	5.444
Dow Chemical Jt.	300	1995	10	6%	100	Deutsche Bank	5.750
Unicredit Bank Fin. Jt.	500	1991	5	6	99%	Deutsche Bank	5.153
WT Jt.	100	1992	7	5	100	Raynolds Veritasbank	5.625
SWISS FRANKS							
Tele. Radiotele. Jt.	33	1990	-	2%	100	Swiss Volksbank	2.875
Farmacia Co. Jt.	60	1990	-	2%	100	Credit Suisse	2.875
OTE Finance Corp. Jt.	150	2000	-	(7)	100	Swiss	-
Asifong Jt.	150	1997	-	5%	100	Credit Suisse	0.258
OP Corp. Jt.	80	1990	-	(3)	100	Credit Suisse	-
Dalmeida House Ind. Jt.	100	1991	-	(2 1/2)	100	DBS	-
Ford Motor Credit Jt.	170	1995	-	7 1/2	100	Credit Suisse	7.258
ITT Corp. Jt.	100	1995	-	5%	100	Magn. Security (Swiss)	5.125
Pro. of Newfoundland Jt.	90	1990	-	(5)	100	DBS	-
Amstar International Jt.	110	1995	-	5%	100%	Citibank Jt. (Swiss)	5.434
Tectron Fin. Corp. Jt.	70	1996	-	5%	100	Swiss Postbank (Swiss)	5.325
ESB (Finland) Jt.	50	1992	-	5%	100	Credit Suisse	5.375
Chimie Co. Jt.	20	1990	-	(5 1/2)	100	Credit Suisse	5.375
Harcis Int. Fin. Jt.	150	1995	-	5%	100	Société	5.625
ECUs							
Phil Morris Jt.	120	1992	7.3	0	55.70	Swiss Postbank	8.346
ESB Jt.	80	1995	8 1/2	4 1/2	99%	Swiss Comm. Italian	8.702
Bank of Montreal Jt.	28.5	1996	10 1/2	5	100	CCF	9.080
FRENCH FRANKS							
Electrolux Jt.	250	1990	5	11%	100	BNP	11.125
LUXEMBOURG FRANKS							
EEB	1bn	1995	10	(8%)	(100)	Kredietbank Int.	-
GUILDER							
World Bank Jt.	100	1990	5	6 1/2	99 1/2	ABN	0.621
YEN							
Danmark Jt.	15bn	1992	7	6 1/2	100%	Fuji Int. Fin.	0.115
Farmacia Jt.	40bn	1995	10	8	101	Nomura Int.	7.852
ESB Jt.	20bn	1995	10	8	101	Nomura Int.	7.852
Mitsubishi Corp. Jt.	20bn	1995	10	6 1/2	100%	Nikko Sans (Eur)	0.147

\* Not yet priced. † Final terms. \*\* Private placement. ‡ Convertible. † Floating rate note. ¶ With equity warrants. § With bond warrants. \$ Dual currency. (a) Equal to 3m Libor Rate. Yields are calculated on an ABB basis.

## Philip Morris in bid for Australian unit minority

BY OUR FINANCIAL STAFF

PHILIP MORRIS of the U.S., the Marlboro cigarette and beverages group, is bidding for full control of its quoted Australian subsidiary, in an offer which values the unit at A\$280.7m (U.S.\$197.1m).

The bid for the 21 per cent minority in Philip Morris (Australia) is being made at A\$11 a share. In Sydney on Friday, the shares jumped A\$2.20 on the news to close at A\$13.20—more than double the 1985 low of A\$5.30.

In addition to its cigarette operations, the Australian company has a substantial presence in winemaking through its ownership of Lindemans, one of the country's leading labels. Mr Bill Webb, Philip Morris' managing director for Australia, said the company had undertaken to introduce 50 per cent local equity into Lindemans within three years.

"We will be making Lindemans a potential vehicle

for expanding our presence in Australia," he said. Lindemans was acquired in 1971.

The bid is being made ex the 20 cent final dividend paid for the year to June, when net profits of A\$29.6m were derived from sales of A\$598.9m. Mr Webb said approval had already been granted by the country's Foreign Investment Review Board.

G. J. Coles, the Australian stores group which is in the process of merging with Myer Emporium, has sold its 8.9 per cent stake in Woolworths, the third force in the country's retail sector.

Australian Mutual Provident and the Commonwealth Superannuation Board paid A\$65.5m for the stake, acquired by Coles early this year. Its presence was a strategic move amid the tussle for supremacy then being played out among the three, and which culminated in the Coles-Myer merger.

## Delhaize ahead after eight months

By Paul Cheeswright in Brussels

GROUP PROFITS at Delhaize le Lion, the Belgian supermarket group which obtains about two thirds of its income in the U.S., are running ahead of 1984 after eight months of the current financial year.

The group gave no details but noted that operating profits in Belgium were higher than in 1984 when they came out at BFr 6.5bn (\$120.6m). Turnover over the first eight months of this year was BFr 38.1bn, some 6 per cent higher than in the same period of 1984—a rise which keeps pace with inflation.

Delhaize is still having trouble with Food Giant, one of its U.S. units, operating in the Atlanta region. Although operating profits rose in the first quarter they slipped back in the third, and after eight months turnover was \$341m against \$356m in the first eight months of 1984.

## Transatlantic returns to profits after reshape

BY DAVID BROWN IN STOCKHOLM

TRANSATLANTIC, the Swedish liner shipping operation, has returned to the black following an upturn in its European liner operations, and an extensive rationalisation scheme instituted after its takeover last year of Broström, its major domestic competitor. It forecasts a positive result for the year, after higher freight volumes in the liner division led to improved overall turnover of SKr 2,242m (\$282.9m) for the first eight months.

Turnover was SKr 1,460m for the first six months of last year, but the group is now reporting on a tortious basis and has not provided comparable figures. Operating results climbed from SKr 23m to SKr 138m. Net financial costs doubled to SKr 107m, after which earnings were SKr 31m. The group reported a loss of SKr 32m during the first half last year. The liner operation generated SKr 94m, against SKr 4m, but other sectors weighed down the results.

The international liner operations as well as the bulk tanker and offshore units continued to produce losses.

The group has sold a wholly-owned roll-on, roll-off vessel, and its minority shares in five other container ships. It was hit in the early part of the year by the high U.S. dollar rate, which eased towards the end of the period.

Fay Gjester adds from Oslo: Norway's Sigval Bergeesen shipping group has announced pre-tax profits of Nkr 221.9m (\$28m) in the opening eight months of 1985, down Nkr 9.1m on a year earlier. The company said the decline had been expected, and would continue. It reflects the ending of long-term charters, at profitable rates, on a growing number of the group's ships, which are now having to seek cargoes on today's difficult market.

The January to August 1985 figure includes profits of Nkr 137.5m from ship sales, compared with Nkr 75.1m

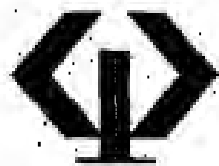
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## CANADIAN IMPERIAL BANK OF COMMERCE

(A Canadian Chartered Bank)

Canadian \$75,000,000

10 3/4% Deposit Notes due October 1, 1990

CIBC Limited

Commerzbank Aktiengesellschaft

Dresdner Bank Aktiengesellschaft

Hambros Bank Limited

Merrill Lynch Capital Markets

Salomon Brothers International Limited

Swiss Bank Corporation International Limited

Dominion Securities Pitfield Limited

Goldman Sachs International Corp.

IBJ International Limited

Orion Royal Bank Limited

Société Générale

Union Bank of Switzerland (Securities) Limited

Wood Gundy Inc.

Algemene Bank Nederland N.V.

Bank Brussel Lambert S.A.

Banque Internationale à Luxembourg S.A.

Bayerische Vereinsbank Aktiengesellschaft

Crédit Commercial de France

First Interstate Capital Markets Limited

Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft

McLeod Young Weir Limited

Morgan Stanley International

Nomura International Limited

Amro International Limited

Bankers Trust International Limited

Banque Paribas Capital Markets

Berliner Handels- und Frankfurter Bank

Crédit Lyonnais

Genossenschaftliche Zentralbank AG Vienna

Kreditbank International Group

Morgan Guaranty Ltd

The Nikko Securities Co., (Europe) Ltd

J. Henry Schroder Wagg &amp; Co. Limited

S. G. Warburg &amp; Co. Ltd.

September 1985



U.S. \$100,000,000

## Takugin International (Asia) Limited

(Incorporated in Hong Kong with limited liability)

Guaranteed Floating Rate Notes Due 1997

Payment of principal and interest unconditionally guaranteed by

## The Hokkaido Takushoku Bank, Limited

(Incorporated in Japan with limited liability)

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Bank of China

Banque Bruxelles Lambert S.A.

Banque Paribas Capital Markets

Citicorp Investment Bank Limited

Credit Suisse First Boston Limited

Generale Bank

Kidder, Peabody International Limited

Manufacturers Hanover Limited

Morgan Guaranty Ltd

Nomura International Limited

Swiss Bank Corporation International Limited

S. G. Warburg &amp; Co. Ltd.

Bankers Trust International Limited

Banque Nationale de Paris

Berliner Handels- und Frankfurter Bank

County Bank Limited

Deutsche Bank Capital Markets Limited

Hong Kong Bank Limited

Kreditbank International Group

Samuel Montagu &amp; Co. Limited

Morgan Stanley International

Shearson Lehman Brothers International

Union Bank of Switzerland (Securities) Limited

Westpac Banking Corporation

Yamaichi International (Europe) Limited



October 14, 1985

**LPC INTERNATIONAL FINANCE N.V.**  
(A WHOLLY OWNED SUBSIDIARY OF LEAR PETROLEUM CORPORATION)  
**OFFER TO EXCHANGE**  
**\$1,200 PRINCIPAL AMOUNT 8-1/4% CONVERTIBLE RESET NOTES**  
**DUE APRIL 15, 1997**  
**FOR ANY AND ALL OF ITS**  
**\$1,000 PRINCIPAL AMOUNT 8% CONVERTIBLE SUBORDINATED DEBENTURES**  
**DUE 1985**

LPC International Finance N.V. ("International"), a wholly owned subsidiary of Lear Petroleum Corporation ("Lear"), hereby offers upon the terms and subject to the conditions set forth in the Offering Circular dated October 4, 1985 and in the accompanying Letter of Transmittal (which together constitute the "Offer") to exchange \$1,200 principal amount of 8-1/4% Convertible Reset Notes due April 15, 1997 ("New Notes") for any and all of its \$1,000 principal amount of 8% Convertible Subordinated Debentures due October 15, 1985 ("Old Debentures").

The initial annual interest rate on the New Notes will be 8-1/4% and will be reset on April 15, 1987 to a rate which should, in the opinion of a United States investment banking firm selected by Lear, cause the New Notes to trade at 100% of their principal amount. The New Notes will be convertible into Common Stock, \$0.10 par value of Lear ("Lear Common Stock") at an initial conversion price (subject to adjustment) of \$20 per share. The conversion price may be adjusted, solely at the discretion of the Board of Directors of Lear on April 15, 1987, to 130% of a formula derived average market price of Lear Common Stock. The New Notes will be guaranteed on a senior subordinated basis by Lear.

All accrued and unpaid interest will be waived with respect to tendered and accepted Old Debentures. Interest on Old Debentures which are not tendered and accepted will not be paid until as soon as practicable following the expiration of the Offer.

The New Notes will be issued in registered form only. The Offer will expire at 5:00 P.M., New York City Time, on October 28, 1985, unless extended by International. Any extension of the Offer will be announced by press release.

All tenders of Old Debentures may be withdrawn until 5:00 P.M., New York City Time, on October 21, 1985, and unless previously accepted may be withdrawn after 5:00 P.M., New York City Time, on October 3, 1985.

Each holder of the Old Debentures has the option to cause International to repurchase the Old Debentures on October 15, 1987 at 120% of their principal amount. This repurchase option, as well as all accrued and unpaid interest, has been taken into account in determining the amount and terms of the New Notes offered in exchange for the Old Debentures.

THE INFORMATION STATED HEREIN INCORPORATES BY REFERENCE, AND IS QUALIFIED IN ITS ENTIRETY BY, THE DOCUMENTS CONSTITUTING THE OFFER WHICH CONTAIN MATERIAL INFORMATION WITH RESPECT TO THE OFFER, INTERNATIONAL AND LEAR.

The transaction described herein has not been reviewed by the United States Securities and Exchange Commission and the New Notes are being offered in reliance on an exemption from registration afforded by United States Securities Laws. Nevertheless, the Offer is subject to the provisions of the Securities Laws of the United States and the New Notes will be governed by the laws of the State of New York.

In order to obtain promptly, at the expense of International, the documents constituting the Offer, contact:

**The Exchange Agent**  
**J. Henry Schroder Bank & Trust Company**  
**J. Henry Schroder**  
**Bank & Trust Company**  
**One State Street**  
**Corporate Trust Operations**  
**New York, New York 10015**  
**(212) 269-6500**

**Facsimile Transmission:**  
**DEX 3700**  
**Teletype Number:**  
**(212) 425-0542**  
**Confirm by telephone to:**  
**(212) 269-6500 extension 2144**  
**Telex Number:**  
**Domestic 12285 (Answer back SCH)**  
**International 232376 (Answer back JHSB-UR)**

or  
at the main offices of  
**Citibank, N.A. in Brussels, Frankfurt/Main,**  
**London, Paris and Zurich and of Citibank (Luxembourg), S.A.**  
**in Luxembourg, who will act as agent bank**  
**on behalf of the Exchange Agent.**

**The Information Agent:**  
**D. F. King & Co., Inc.**  
**60 Broad Street**  
**New York, NY 10004**  
**(212) 269-5550**  
**(Reverse Charges)**

or

**Lear Petroleum Corporation**  
**950 One Energy Square**  
**4925 Greenville Avenue**  
**Dallas, Texas 75206**  
**(214) 363-6085**  
**(Reverse Charges)**

**NOTICE OF REDEMPTION**

To the Holders of

**WELLS FARGO & COMPANY**

**12 1/2% Subordinated Notes Due December 27, 1991, Series A**

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of Section 4 of the Series A Notes and Article Three of the Indenture dated as of December 27, 1984 between Wells Fargo & Company and Morgan Guaranty Trust Company of New York, Trustee, U.S. \$5,571,000 principal amount of the Notes has been selected for redemption on November 13, 1985 at a redemption price of 101% of the principal amount thereof, together with accrued interest to said date, in the amount of \$110.82 for each \$1,000 principal amount.

OUTSTANDING NOTES OF \$1,000 EACH BEARING THE DISTINCTIVE NUMBERS ENDING IN ANY OF THE FOLLOWING TWO DIGITS:

10 15 20 25 30 35 40 45 50 55 60 65 70 75 80 85 90 95

ALSO OUTSTANDING NOTES OF \$1,000 EACH BEARING THE FOLLOWING DISTINCTIVE NUMBERS:	
0 3805	7705
100 4805	7805
200 4105	8105
300 4405	8405
400 4705	8705
500 5005	9005
600 5305	9305
700 5605	9605
800 5905	9905
900 6205	0205
0100 6505	0505
1100 6805	0805
2100 7105	1105
3100 7405	1405
4100 7705	1705
5100 8005	2005
6100 8305	2305
7100 8605	2605
8100 8905	2905
9100 9205	3205
0200 9505	3505
1200 9805	3805
2200 0105	4105
3200 0405	4405
4200 0705	4705
5200 1005	5005
6200 1305	5305
7200 1605	5605
8200 1905	5905
9200 2205	6205
0300 2505	6505
1300 2805	6805
2300 3105	7105
3300 3405	7405
4300 3705	7705
5300 4005	8005
6300 4305	8305
7300 4605	8605
8300 4905	8905
9300 5205	9205
0400 5505	9505
1400 5805	9805
2400 6105	0105
3400 6405	0405
4400 6705	0705
5400 7005	1005
6400 7305	1305
7400 7605	1605
8400 7905	1905
9400 8205	2205
0500 8505	2505
1500 8805	2805
2500 9105	3105
3500 9405	3405
4500 9705	3705
5500 0005	4005
6500 0305	4305
7500 0605	4605
8500 0905	4905
9500 1205	5205
0600 1505	5505
1600 1805	5805
2600 2105	6105
3600 2405	6405
4600 2705	6705
5600 3005	7005
6600 3305	7305
7600 3605	7605
8600 3905	7905
9600 4205	8205
0700 4505	8505
1700 4805	8805
2700 5105	9105
3700 5405	9405
4700 5705	9705
5700 6005	0005
6700 6305	0305
7700 6605	0605
8700 6905	0905
9700 7205	1205
0800 7505	1505
1800 7805	1805
2800 8105	2105
3800 8405	2405
4800 8705	2705
5800 9005	3005
6800 9305	3305
7800 9605	3605
8800 9905	3905
9800 0205	4205
0900 0505	4505
1900 0805	4805
2900 1105	5105
3900 1405	5405
4900 1705	5705
5900 2005	6005
6900 2305	6305
7900 2605	6605
8900 2905	6905
9900 3205	7205
1000 3505	7505
2000 3805	7805
3000 4105	8105
4000 4405	8405
5000 4705	8705
6000 5005	9005
7000 5305	9305
8000 5605	9605
9000 5905	9905
0100 6205	0205
1100 6505	0505
2100 6805	0805
3100 7105	1105
4100 7405	1405
5100 7705	1705
6100 8005	2005
7100 8305	2305
8100 8605	2605
9100 8905	2905
0200 9205	3205
1200 9505	3505
2200 9805	3805
3200 0105	4105
4200 0405	4405
5200 0705	4705
6200 1005	5005
7200 1305	5305
8200 1605	5605
9200 1905	5905
0300 2205	6205
1300 2505	6505
2300 2805	6805
3300 3105	7105
4300 3405	7405
5300 3705	7705
6300 4005	8005
7300 4305	8305
8300 4605	8605
9300 4905	8905
0400 5205	9205
1400 5505	9505
2400 5805	9805
3400 6105	0105
4400 6405	0405
5400 6705	0705
6400 7005	1005
7400 7305	1305
8400 7605	1605
9400 7905	1905
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7500 0305	4305
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6600 3005	7005
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8600 3605	7605
9600 3905	7905
0700 4205	8205
1700 4505	8505
2700 4805	8805
3700 5105	9105
4700 5405	9405
5700 5705	9705
6700 6005	0005
7700 6305	0305
8700 6605	0605
9700 6905	0905
0800 7205	1205
1800 7505	1505
2800 7805	1805
3800 8105	2105
4800 8405	2405
5800 8705	2705
6800 9005	3005
7800 9305	3305
8800 9605	3605
9800 9905	3905
0900 0205	4205
1900 0505	4505
2900 0805	4805
3900 1105	5105
4900 1405	5405
5900 1705	5705
6900 2005	6005
7900 2305	6305
8900 2605	6605
9900 2905	6905
1000 3205	7205
2000 3505	7505
3000 3805	7805
4000 4105	8105
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## FINANCIAL TIMES SURVEY

Monday October 14 1985

## Catalonia

More diversified and developed than any other part of Spain, the region sees itself as the one most linked to Europe when the country joins the European Community in January. Politically and culturally, Catalonia retains its distinct identity

## Broad support for autonomy

By David White

Madrid Correspondent

ON THE overnight train from Barcelona to Madrid, the smart young Catalan engineer who had occupied the other bunk in the sleeping compartment peered out of the window at an isolated station. "We must be getting close for sure," he said, "because the clocks don't work already."

That, in a nutshell, is how the Catalans tend to regard the remainder of the peninsula. The standard word they use for Castile is "the steppe."

More developed and industrially diversified than any other part of Spain, Catalonia sees itself as the region closest and most linked to the Europe which Spain will be joining when it becomes an EEC member in January.

With a relatively tiny primary sector, its economic structure resembles many areas of northern Europe, except that its per capita income, while higher than the Spanish average, is still almost 40 per cent below the EEC's.

Catalonia is 6 per cent of Spain in land area, and has 16 per cent of its population. But it accounts for 20 per cent of the gross domestic product, 22 per cent of exports, 24 per cent

of industrial added-value and receives 20 per cent of its foreign visitors.

Regarding other Spaniards as unassuming, impatient with long-winded central administrators, the somewhat chauvinistic Catalans do not on the whole "connect" with the rest of the nation. Their history and the rises and falls in their fortunes have up to recent times been out of phase.

Modern Catalan nationalism, which grew out of the local bourgeoisie in the last century, has roots going back to the Middle Ages, to the different kingdoms that emerged during the interminable "reconquest" against the Moors, and to the antagonism that developed between Castile and the Mediterranean seaboard.

## Focus

Consciousness of what Catalan nationalists call "the country" (meaning Catalonia) has a strong focus in the metropolis of Barcelona, where half the region's 6m inhabitants live and which, although Madrid has done much in the last few years to redress the balance, has long been thought of as Spain's cultural capital.

Barcelona's place in both arts and science is still considerable. In theatre, for instance, there is little worth noting in Spain today that is not being done by Catalans.

The revival of Catalonia's autonomous institutions—the

Generalitat—for the first time since the Civil War has rallied a broad sector of support behind Sr Jordi Pujol, its president since the first elections were held in 1980.

This support has crossed normal political borders. Sr Pujol's Convergencia party presents a potent mix of conservatism and Catalanism, at the same time abiding by Spain's constitutional framework and staking nationalist claims. The 55-year-old president, former Scout, militant Catholic and doctor, is one of the Spanish politicians to enjoy most charisma, next to Sr Felipe Gonzalez, the prime minister.

Like the latter, Sr Pujol rose to prominence in the internal opposition to General Franco. Just as Spain's current brand of socialism is characterised as *felpismo*, the prime political force in Catalonia has come to be known as *pujolismo*.

The Socialists gave up their chances of becoming dominant in Catalonia when they opted to sell the image of a national party and to exorcise the spectre of "separatist Reds." Although the Socialist Party holds the main town halls, including Barcelona with its long left-wing tradition, and polled the largest number of Catalan votes in the last general election, it has suffered in regional elections. When the 135-seat Catalan parliament was renewed last year, Convergencia increased its seats from 43 to

an outright majority of 72. The formula that helped bring the Socialists into government in Spain was at the cost of their Catalan component—a fact sorely felt by local Socialist leaders. This situation looks unlikely to change as long as they remain in power in Madrid.

## Powers

Relations between the Generalitat and Madrid have degenerated as a result of a row on finances, following cut-backs in the state budget for 1986. These affect the transfers that enable Catalonia and other autonomous regions to exercise the powers that have been devolved to them. Only the Basque Country and Navarre have arrangements that allow them to collect and spend their own revenue.

The only margin available to Catalonia under the present system is to levy special taxes or take on debt. Apart from a tingo tax and a few odds and ends, it is entirely dependent on transfers of one kind or another from Madrid for its own budget, which for this year totals Pta 384m (\$2.4m). Half of this is taken up by social security, and a quarter by education.

A new permanent system to establish Catalonia's share of state revenue and give it leeway in how to spend it should have come into effect after the first six years of autonomy—that is, starting next year—but Madrid

has put it off. Sr Pujol voices two complaints: that Catalonia is being worse hit than other regions, and that the government is not fulfilling the devolution laws. The financing system as it stands, he argues, "leads to total economic asphyxiation, and the destruction of autonomy."

Other parties, even local Socialists, concur on the issue. In the past, Catalan nationalism has always been fed by the argument that the region serves as a milch cow for the coffers of Madrid.

Catalonia's voters have been smart in helping to ensure a party's success nationally and installing another one in the Generalitat. The autonomy arrangement places Sr Pujol in a difficult political situation in that the Generalitat can always ask for more without having to bear responsibility for levying the taxes.

Omnipresent in the region, the Generalitat has been active in building roads, hospitals and elementary schools, and has been able, despite its adherence to Right-wing economic doctrine, to promote a social image.

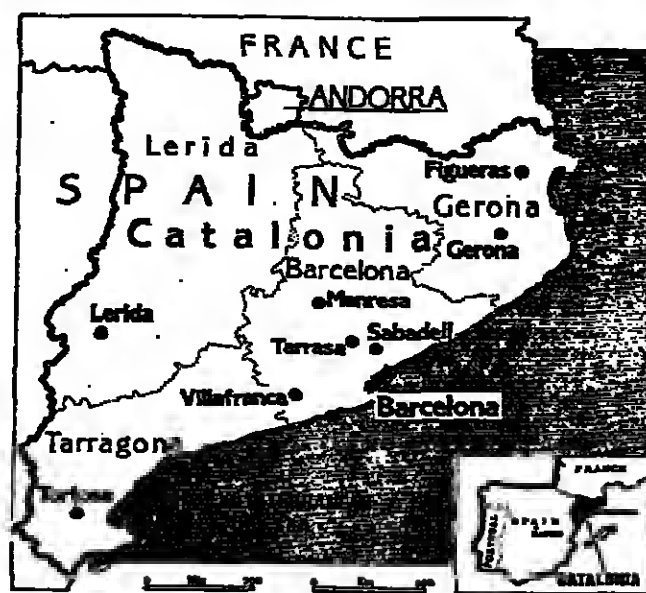
Sr Pujol's party now wants to regain the leverage it enjoyed in Madrid under the previous Centrist government, which needed its votes in Congress. In the rest of Spain, the party's Sr Miquel Roca is trying—with some difficulty in the initial stages—to build up a new

force in the centre through a new democratic reformist party. In Catalonia, however, Convergencia is sticking to its own identity.

The claims of the Catalans and Basques, and the unrest they caused in the Right-wing military establishment, led the Madrid authorities to adopt a policy of equal rights for all the country's 17 regions. But now that the military threat has died down, there is at least tacit acceptance that these "historical nationalities" are cases apart and merit differential treatment.

Autonomy has been a smoother process in Catalonia than in the Basque country. Political violence is minimal. Nobody except for fringe groups has really gone out to exploit anti-Castilian feelings such as existed at the time of the Civil War. The pragmatic Sr Pujol is unambiguous in his acceptance of the 1979 statute as the "definitive solution" for the region.

The Catalan language has won back its status with a relative lack of antagonism. In most of the region Catalan is the natural tongue—although not in the industrial belt of Barcelona. Those born outside the region or of parents who were born outside make up 60 per cent of the population, but understanding of the language is becoming almost universal. All schoolchildren now learn the language and the region's



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## BASIC STATISTICS

Area	31,900 sq km
Population (1984)	6.08m
Gross Product (1981)	Pta 3,328bn
Imports (1983)	Pta 1,102bn
Main suppliers:	
U.S., West Germany, France	
Exports (1983)	Pta 621bn
Main clients:	
France, West Germany, Italy	
Employment distribution (1984)	
Agriculture	6.7
Industry	37.3
Construction	7.4
Services	48.5
Unemployed	22.9

Maria Culler, the Generalitat's economy chief, the list of main business names and top taxpayers has changed completely in the last 10 years.

There are now some tentative signs of recovery and fresh initiatives as the region turns towards new fields in sectors such as electronics, fashion, cosmetics and food-processing. Its main advantage over the rest of Spain is its pool of management skills and a product of its closeness to the border—its capacity for introducing new ideas.

The prospect of competition in the EEC is feared by many, but membership stands to benefit Catalonia by giving it a new role in Spain's distribution structure. Ambitious improvements in trans-European communications have begun, with the aim of a new "axis" connecting Barcelona with Toulouse and south-west France. Nothing better illustrates the region's sense of European purpose.

## PEGASO, A DIVERSIFIED RANGE OF SPANISH PRODUCTS BUILT WITH THE HIGHEST QUALITY AND THE MOST ADVANCED PROCESSES OF INVESTIGATION, DEVELOPMENT AND TECHNOLOGY

### Pegaso, more than 80 years of Spanish technology

As an offspring of Hispano Suiza, founded in 1904 in Barcelona, ENASA started operating in 1946. At the time of ENASA's creation, the Instituto Nacional de Industria built on the long experience of the Spanish motor industry. It purchased the Barcelona installations of the well known Hispano Suiza and with the same team of engineers and machinery continued the research and technology which has now been maintained for more than 80 years. ENASA's situation today may be summed up as follows:

- Plants at Madrid, Barcelona (2) and Valladolid on a total of 2 million square metres, with 350,000 square metres roofed.
- A payroll of 8,500 efficient and interested employees.
- A range of products to meet the

- shown by the Pta 63m in 1984, of which Pta 22m were from exports. The Company sells in 40 countries with medium and short term plans for an increased share of the market to set exports at 40% of the annual turnover as a priority for future planning.
- An extensive sales and service network in the domestic market with over 300 points throughout the country, made up by dealers and authorised service shops.
- An international dealer and service shops network with over 50 points along the highest traffic routes in Europe. Also dealers in service shops are found in other countries where Pegaso is sold to promote not only sales but also the customer service as a priority requirement to achieve recognition abroad.

- Finally, continuing updated planning to improve product quality, increase productivity, reliability and efficiency, and further technology, research and development.
- The foregoing allows ENASA to meet the future with high expectations. Therefore ENASA has invested heavily to renew internal operations and has reached technical agreements with other builders to manufacture a product able to compete with the leading European makers.

After this view of ENASA's actual developments and PEGASO products we will detail the latest and leading contribution to the ENASA range of trucks: the PEGASO TECNÓ.

The new range of PEGASO TRUCKS covers some twenty basic types to meet all transportation requirements: Single frame or tractor heads with two, three and four axles; single and tandem axles;

atmospheric, turbo-charged or inter-cooled engines with power ranging from 135 to 340 HP; 6 and 16 speed gearboxes; ten driving points; standard and deluxe extralong cabs. . . . Features to provide a PEGASO range of medium and heavy trucks to meet the most varied applications.

To start the sturdy built 1214 and 1216 PEGASO dumpers and multi-purpose



Technical centre, Barcelona factory

trucks up to 16.8 mt of total loaded weight. For heavier loads, the 20 mt, quite efficient for medium range hauling, the 1217 PEGASO with 170 HP engine or the 1223, turbocharged, 225 HP truck. The 2217 is a very useful addition four-wheel-drive off-the-road truck for extremely heavy duty applications.

As a medium haul truck, the 1231 R PEGASO with the 12-litre, 310 HP turbocharged engine, or for long hauls, the 1234 R intercooled 340 HP trucks meet the ticket. The 1331 R, development as tractors, general cargo and dumpers, for medium

This wide range includes the 2331 R, 6x4 type tractor head; two concrete mixers and dumpers also 6x4 with 310 and 340 HP and one 8x4 with 310 HP engine.

The new PEGASO TECNÓ is available in three tractor types: the 1231 T and the 1234 T, both 4x2 with 310 or 340 HP engines, and the 2331 with three axles (6x2), initially available only with the turbocharged engine.

### New from Enasa/Pegaso

In addition to the new PEGASO TECNÓ range, ENASA supplies an extensive line covering delivery vans, light trucks, heavy tractor heads, public works units, buses, off-the-road trucks, BMR wheeled armoured cars and the VAP amphibians. Recently, PEGASO launched the 5317 bus with integrated air suspension. Powered by the 170 HP rear-mounted engine and semi-powered gear shift for city use with a 9.70 metre-long body. For intercity traffic, it is supplied with the 8 synchronised speed ZF shift and 8.80 metre-long body.

The 2331 KB is a heavy duty PEGASO truck for public works. Powered by the 310 HP engine for 40 metric tonnes of full loaded weight.



The "BMR" special military vehicle

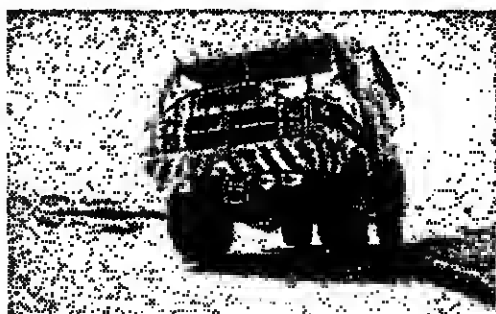
In the bus range we should point out the 6100 S unladen frame used to build the well-known buses for the World 1982 Football Games. The 5036 S line, one of the best known throughout the market has been expanded with the 5036 S/1 which now adds the 310 HP engine to the integrated air suspension and electric brakes of the previous models.

As a luxury model, ENASA supplies the VIP PEGASO coach 5036 S/1 version, especially developed to service a high standing, rather demanding users market. The vehicle was selected as the

official transport for the 1992 Olympic Games which Barcelona has requested. The 6420 PEGASO city bus, with unladen structure, integrated air suspension, and 200 HP engine, is an advanced, safe and comfortable vehicle, with easy access, to be marketed in the second half of this year.

### Enasa military division

The defence line clearly shows the technical achievement and quality of ENASA products. The sturdy and reliable 3046 off-the-road truck (4x4) and the 3055 (6x6) have conquered markets both in Spain and abroad. The ENASA armoured cars are also popular. They include the BLR with four-wheel drive powered by a 170 HP engine, and the vehicles in the BMR range. The all-wheel drive BMR model has six wheels with independent suspension, and a 310 HP engine, regarded as one of the best in this field. ENASA's family of military products is based on three broad lines: logistic vehicles, tactical vehicles and armoured units. In addition, ENASA provides tech-



The Pegaso truck "Ralle Paris-Dakar"

nical assistance, know-how and management when required. Military products are designed by ENASA's own Military Division which enjoys designing autonomy although for obvious reasons of cost economy and servicing efficiency it aims at the maximum use of mechanical components common to military and civilian vehicles.

In summary, ENASA's success is based in devoted attention to research development, high technology, maximum product quality, and professional management which results in increasing acceptance and recognition both in the domestic and international market. ENASA Empresa Nacional de Autocamiones, S.A.

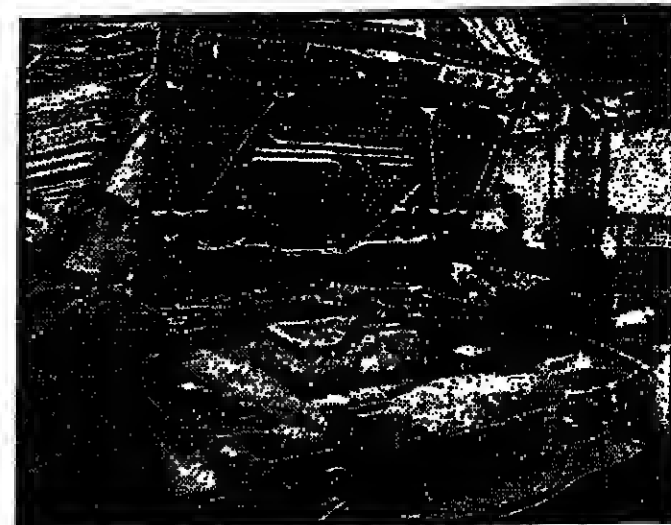


PEGASO



## CATALONIA 2

# Industry buoyed by black economy



A key proportion of the steel sector depends on the big automotive plants in Barcelona.

THE BEST industrial news for a long time in Catalonia was the first quarter of 1985 unemployment figures, which showed a 1 per cent drop. The figure of total unemployment in the region stood at 450,380, which represented 18.6 per cent of the area's active population.

For the first time this decade Catalonia's unemployment was marginally less than the overall Spanish total which stood at 18.8 per cent.

This follows more than a decade of unremitting gloom. Catalonia holds the depressing distinction of being the European area most affected by post-1973 industrial recession.

This is the conclusion reached by Sr Joan Hortalá, the Minister for Industry and Energy in the Generalitat government, and by his predecessor in the post, Sr Vincenc Oller, in a recent joint paper surveying industrial trends in Catalonia.

According to the report's conclusions, between 1973 and 1981, industry passed from representing 48 per cent of Catalonia's gross added value to 40 per cent. The fall of eight percentage points was found to be unparalleled when examining 25 comparable European industrial areas.

In only four of those regions had the fall-off in industrial activity surpassed a three percentage point drop and the worst afflicted area after Catalonia was the Nord Pas de Calais, where the fall repre-

sented 6.8 per cent of that region's gross added value. A second chief indicator of de-industrialisation centres on the employment statistics. The percentage of those employed in industry dropped from representing 52 per cent of the total active Catalan working population in 1973 to 46 per cent in mid-1983. During the period unemployment grew by at least two percentage points faster in Catalonia than it did in the rest of Spain.

More revealing still is the fact that while Catalonia represents about 23 per cent of the industrially-occupied total in Spain, a full 32 per cent of the jobs lost in Spain during the 1973-81 period were jobs in Catalonia. If the construction sector is excluded, the percentage of industrial jobs lost in Catalonia rises to 37 per cent of Spain's total.

**Family factor**

The figures show that by 1983 78 per cent of Catalonia's out of work were to be found in Greater Barcelona and the nearby industrial belts, and that last May 249,200 registered unemployed or 55.3 per cent of the Catalonia total were under 24 years of age. Clearly the massive number of first job seekers cushions the unemployment problem since the Spanish "extended family unit" factor comes into play.

On the other hand, the over-

24 years old jobless are to be found in the strong industrial areas where a whole set of indicators, such as car registrations and electricity consumption, point towards continued, albeit unregistered, unemployment.

Sr Manuel Feu, Secretary-General of the Generalitat's employment department, treats the jobless statistics with caution. "If we really did have more than 200,000 family breadwinners unemployed there would be barricades and shots in the streets and there is nothing of that," he says.

The absence of real social strife for all the unemployment statistics is taken as a further indicator that the registered unemployed are making do, and more often than not doing well on the submerged or "black" economy and labour market. Sr Feu estimates that the real unemployed are a tenth of the 201,730 over 24 years of age jobless figure.

According to the Generalitat's employment department, the trend towards inventing the unemployed graph is due to a comprehensive programme aimed at youth employment which is now making its mark. This involves generous rebates on social security payments offered by the central government in Madrid to employers hiring youths entering the labour market on short-term contracts. The rebates represent close on a full 100 per

cent of the social security dues.

In addition, the Generalitat directly provides up to Ptas 15,000 (\$92) a month of the salary of a first job seeker. Since the beginning of the year there have been more than 10,000 such directly subsidised jobs created. "They are almost certainly not new jobs," says Sr Feu, "they are 'submerged' jobs that have now come into the open."

Initiatives such as the direct salary grant denote a new optimism in Catalonia's industrial future and in its bid to regain, as the clouds of recession pass, its title of "the factory of Spain." There is more than enough to justify solid backing for the area's potential.

Catalonia has three invisible/visible assets that give it an edge on the rest of Spain. The first concerns the acquired skills of its working population; the second has to do with the diversified industrial profile of the area; and the third rests on Catalonia's geographic situation which becomes all the more important as Spain stands on the threshold of entry into the European Community.

The "factory of Spain" slogan dates back to the 18th century when Catalonia, or more precisely Greater Barcelona, was the sole area in the Iberian peninsula which could claim kinship with Europe's incipiently Greater Manchester, on the Mediterranean. First there

were textiles and then there was a machine tool sector to service the looms and a chemical sector to provide the dyes.

Barcelona's and Catalonia's industrial heritage is the basis for the sophistication of the region's entrepreneurial class and labour force. It is no accident that Barcelona boasts the best business school in Spain, just as it is a fact of economic life that the area acted as a magnet for rural Spain.

**Skilled labour**

A feature, for example, of the redundancy programme at the Barcelona plant of the Seat car manufacturer was that those affected took their generous pay-offs and moved back to Andalusia and the Murcia where the general pattern was to open maintenance businesses and small mechanical concerns. Catalonia found itself exporting a skilled labour force to southern Spain.

Textiles are no longer the strongest sector. The cloth trade has been overtaken by metal processing (from tractors and automobiles to machine tools) which currently accounts for 33 per cent of gross added value in Catalan manufacturing. The chemical industry represents 15 per cent of the manufacturing pie and textiles take third place with 13 per cent. The real diversified structure of Catalan industry is revealed

by data, such as that uncovered by Sr Hortalá and Sr Oller, which divides the area's output into 31 manufacturing sectors. Such is the diversification that 10 sectors are required to make up 70 per cent of Catalonia's industry and a further 10 to increase the proportion to 90 per cent.

Catalonia, for all its "factory" image and ambitious, is not a big industry centre and has no primary products. The accolade of Spain's industrial area in the conventional sense belongs to Bilbao and its surrounding province of Vizcaya.

In Catalonia, some 90 per cent of industrial employment and output depends on medium and small companies, taking a "medium" company at its Spanish face value which means a business with more than a dozen employees and fewer than 100.

With the decline of textiles, the powerhouse of Catalan industrial development is to be found in a myriad of small auxiliary mechanical and metal processing companies and in equally ostensibly unpretentious chemical sector businesses. It is in fact the latter which according to the Generalitat have shown the fastest growth in recent years and which account for 50 per cent of new foreign investment.

A key proportion of the auxiliary steel sector is clearly dependent on the main automotive plants based in Barcelona: Seat, the state-owned car pro-

ducer that is currently linked experiences that a visitor to Iberia, the van and light truck producer owned by Nissan.

A third auto concern in Catalonia is the state-owned Enasa truck company, once linked to International Harvester and now seeking an agreement with General Motors, which has a high-profile research and development centre in Barcelona.

The very diversity and flexibility of the industrial sector helps it to face the future with optimism. With Spain on the threshold of Europe and therefore facing a drastic end to its cosy protectionist economy, Catalonia finds that its manufacturing base and its absence of primary products can be turned to advantage.

Sr Miguel Puig, a senior official at the Generalitat's industry and energy department, says: "In reality our industry is a lot of small and skilled workshops which taken together turns us into a gigantic auxiliary industry centre. We can only benefit from European entry, the same as Northern Italy."

Still views represent a strong belief both in the potential in Catalonia for moving into high-tech and in the exceptional advantages that Catalonia enjoys by virtue of its proximity to France, its good communications and its Mediterranean shoreline. There is a general assumption in Barcelona that Catalonia has been singled out for a star part in a high-tech European future. Theorists of industrial trends such as Sr Oller believe the cards are stacked in Catalonia's favour for two reasons: there is the skilled workshop infrastructure that can adapt to high-tech manufacture, and the overall environment that is particularly suited to research centres.

What Catalonia is seeking in this field is to reap the benefits of French and multinational investment in Toulouse, Barcelona, specifically, sees itself as the natural capital for this particular north east corner of the Mediterranean. What Catalonia offers fundamentally is a quality of life, or as Sr Oller

succinctly puts it: "Sun, sea, snow and a nearby frontier."

The present incumbent of the industry and energy post at the Generalitat, Sr Hortalá, says that his department's priority is the advanced technology sector. Thus the latest initiatives in this field by the Catalan government have to do with establishing and promoting R and D centres and with offering expert advice, focusing on high-tech reconversion, to the machine tool and auxiliary companies.

A specific aim to industry which is particularly well suited to the diversified and small company Catalan industrial profile consists in a Generalitat programme that offers a free consulting service to local companies. Sr Hortalá's department subcontracts to management consultant companies and directly subsidises an initial diagnosis on design and technology improvements that these may make for Catalan firms which sign up for the programme.

In addition, since the summer, the Generalitat has created two companies which have complementary briefs dealing with joint ventures and capital risk. Similar companies have been set up elsewhere in Spain by regional governments seeking to invest directly in industrial projects and by so doing, to shake up industrial apathy.

There is a specific difference in the Generalitat's proposed industrial ventures. Written into the statutes of the new Catalan government companies is an undertaking that their participation in all future activities must be limited to three years in any single firm. The Generalitat has no intention of nationalising and does not even wish to promote any form of mixed economy and of lasting private/public sector partnership.

Such guiding principles illustrate the "fixed belief" among Catalonia's officials in the industrial recovery of the Catalan community, in the revival of domestic and foreign investment and, ultimately, in the future of the "factory of Spain."

Tom Burns

# Catalonia, a mixture of history and economic progress.

Catalonia was created as a nation, by Charlemagne 1200 years ago and already, by 1359, the Generalitat, one of the first governments in the world at that time, had been created.

In spite of many historical problems, Catalonia has, since then, contributed in the formation of the European economy and its sociological structure.

Today Catalonia is the leading industrial region of Spain and

amongst the first of its kind in Europe. It is the number one European tourist zone and its capital, Barcelona, is the greatest of the Mediterranean cities.

Catalonia occupies 6% of the territory of Spain; its population 16% of the population of Spain. Its industry represents 25% of the national total and its share of Spanish external trade amounts to 23%.

Catalonia has been selected by many multi-national companies as the

area in which to set-up their centres of production and distribution and now, with Spain's entry in the European Community it is preparing to convert itself into the link between the Iberian Peninsula and continental Europe.

If you require information about Commerce, tourism in Catalonia or investment possibilities please enquire in the Department of Commerce, Consumers and Tourism of the Generalitat.



Generalitat de Catalunya  
Departament de Comerç, Consum i Turisme  
Passeig de Gràcia, 105. 08071 Barcelona. Spain

## Clothes fever boosts textiles

ONE OF the more unusual experiences that a visitor to Barcelona can have is to spend an evening with assorted writers, painters and journalists and then to be told, sometime after midnight, that it is time the whole party moved on to watch a fashion show.

The end of September was "Fashion Week" in Barcelona and some of the collections for next summer were on show in a giant hangar that stands on the quayside of Barcelona's port.

What is immediately striking as that the week is light years away from the stereotyped exclusive salons packed with pearls, furs and cheque books. The Barcelona shows were youthful, mass crowd events that, while they lasted, emptied out the city's multiple rock discos and late night jazz clubs.

The fun thing to do was to watch fashion to the accompaniment of light shows and music. The huge audiences were as knowledgeable and appreciative as they were heterogeneous.

"Two years ago these big fashion events simply did not exist. Something has changed dramatically," says Sr Toni Miro, a Barcelona designer of women's and men's wear whose collection was one of the star events of the week. Sr Miro himself, like others in the Spanish fashion fraternity, has become a celebrity.

Clothes design is a fever that has gripped Spain and the chief beneficiary in industrial terms is the Catalan textile sector. Spain is in the process of bursting on to the world fashion scene and the chief characteristics of Spanish designs are youth, modernity, imagination and freshness. Catalonia's textile sector is changing accordingly.

Rising labour costs and the competition of the developing world sounded the death knell for a Catalan textile industry which served a mass Spanish domestic market and which, in its heyday, had looms set aside for meeting British orders. Since the mid 1970s the Catalan

mills have undergone a painful reconversion process during which company after company went into receivership.

The crash of the textile companies was, however, deceptive. According to one Barcelona industrial consultant "at least" 20 per cent of the ostensibly bankrupt companies have continued to produce within the framework of the submerged or "black" economy.

The profile of the traditional Catalan textile company was of a small, family-owned concern. These companies have found a new life in the submerged economy by splitting into even smaller units or by simply retaining just a skeleton management that co-ordinates piecework by freelance employees working from their homes.

The new structure of the textile sector is ideally suited to the present fluid and innovative stage of Spain's fashion scene. Together with the new, young designers there is a whole new breed of promoters, entrepreneurs and industrialists who are willing to take their chances with designer clothes.

"What is happening is that there is backing at every level for the intangibles of the textile industry," says Sr Miro and by this he means that there is clear confidence in the creativity of Spanish fashion.

The backing goes all the way to the top, to the Industry and Energy Ministry in Madrid itself. The Ministry has given unprecedented prominence to a department specifically dealing with fashion and design and has allocated a Pta 50n budget to promote the products of Sr Miro and others in the charmed circle of successful designers.

The last thing that officialdom seems prepared to do is crack down on a submerged economy that is producing the goods. The consensus view is of the "if it works don't fix it" variety. Events like the fashion week appear to indicate a rosy future for the clothing industry.

Tom Burns



## CATALONIA 3

## Banking upsets rumble on

EVEN cosmopolitan Barcelona can be a small world. The opening of an art exhibition the other week brought two guest speakers face to face: the President of the Generalitat, Sr. Jordi Pujol, and the president of the Spanish Art Critics' Association, Sr. Cesario Rodríguez Aguilera. The piquant thing about the encounter — with Sr. Pujol making his address in Catalan and Sr. Rodríguez in Spanish — was that the latter is only a part-time art critic. His real job is that of presiding judge at the High Court, and therefore central figure in the issue of whether Sr. Pujol will have to stand trial for alleged irregularities in the Banca Catalana fiasco.

The Banca Catalana affair, arising from the collapse of a banking group in which for 18 years Sr. Pujol was the main driving force, is the latest in a long series of banking upsets in Catalonia.

It was precisely the region's failure to develop a financial power-base to match its industrial leadership of Spain that inspired Banca Catalana, and its saga has taken on dimensions due both to the political motives that went into it and its political fall-out. Banca Catalana fell in 1982 and is now undergoing a 10-year cleaning-up process under Banco de Vizcaya. Through the Bank of Spain and the FGD, the special bank rescue fund, Pta 276m (\$1.7bn) is reckoned to have been poured in, and the eventual cost to the Spanish state is estimated at around Pta 100bn.

The new owner, which is using Banca Catalana as its main operation in the region, got rid of 1,000 employees in the first year. The third and most critical book on the affair, *Banca Catalana, More Than a Bank, More Than a Crisis*, has just been published by three young Catalan journalists against a barrage of legal complaints.

Founded in 1959 when Sr. Pujol was 29, the bank appealed to many Catalans, becoming a rapid success and later doing much to palliate the effects of economic crisis in the region. Its expansion in the 1960s and 1970s started with Banco Industrial de Catalunya (BIC), seen by Sr. Pujol as a local answer to INI, the state holding company set up by Franco.

BIC built up stakes in a range of ventures considered essential to Catalonia, running into heavy losses in sectors such as synthetic fibres and taking upon

itself a burden of industrial reconversion.

Catalana's present head office, originally built for BIC, is a measure of the outsize ambitions of the enterprise — 40,000 square metres of space in a luxurious structure of octagonal modules, with indoor plants watered by a special Israeli-designed irrigation system.

Catalana took over seven more banks, culminating in 1979 with the failed Banco Industrial del Mediterraneo (BIM), when Catalana was already in some difficulty. BIM was to collapse a second time with its parent group three years later.

The authorities eventually assigned control of Catalana — together with BIC, BIM and Banco de Barcelona — to a pool led by Vizcaya, which went on to take sole command. Previously, four other subsidiary banks were hived off to other Spanish groups.

## False credits

Misappropriation proceedings were started against him and 24 other former directors in June 1984. Catalana is alleged to have operated a so-called "B Fund", channelling false credits into instrumental companies operating outside the control of shareholders or of the banking authorities.

Sr. Pujol will say only that he wants the case to be resolved soon and that he is "certain" of his own innocence.

Precedents to Catalana fill the pages of Catalonia's financial history, involving institutions that in their day were the biggest in the region and even in Spain.

Catalana's first real bank, the *Tauca de Canet*, was founded in Barcelona in 1401, geared to Mediterranean trade and later imitated in other cities of the Kingdom of Aragon. It acted as a kind of municipal department and often had to use depositors' money to repay the city's debts to merchants. So it frequently had trouble when it came to refunding deposits. It limped on until its formal demise in 1865.

This century has seen banking giants disappear one by one, starting with *Sociedad Catalana general de Crédito* in 1912. The two main banks, during the 1914-18 war, when Catalonia thrived on Spanish neutrality, collapsed soon afterwards. They

were Banco de Barcelona (the name was later revived by Catalana for one of its acquisitions) and Banco de Terrassa.

Banco de Catalunya, starting in 1920, grew to be the biggest Catalan bank before collapsing with the coming of the Second Republic in 1931, when funds from the national oil distribution monopoly were withdrawn. The three top Catalan banks at the end of the Civil War in 1939, *Hispano-Colonial*, *Arenas* and *Urquijo* Catalan, absorbed by major Madrid banks, no longer exist.

Between 1942 and 1950 the share of total Spanish bank deposits held by Catalan-based banks was halved from 6.7 per cent to 3.5 per cent.

In 1952 Banca Mas Sarda, an old family bank, was rescued and re-founded as part of the *Bilbao Group*. It had a "hole" of Pta 19bn and no fewer than 165 subsidiaries. Its assets included companies including one which had as sole function the purchase of a yacht.

Lastly, the *Romasa* affair in 1968 brought the seizure by the government of another of the group's Barcelona-based banking flagships, Banco Atlántico, since sold to an Arab-Spanish consortium.

To say that banking has not been Catalonia's business forte would be an understatement. Barcelona has left Madrid unchallenged as a financial centre. The interbank market is there and although a quarter of Spanish shares by nominal value are traded on the Barcelona Exchange so is the main stock market.

There are outstanding exceptions, however, in contrast to commercial banks — and partly filling the gap — savings banks have enjoyed regular and peaceful growth, and have a much better place than in the rest of Spain.

Of Spanish commercial banks' customer deposits, those with head offices in Catalonia, including subsidiaries of other groups, account for under 10 per cent. But of savings bank deposits the region's 12 institutions account for 29 per cent. Three of these, *Caja de Ahorros de Catalunya*, *Caja de Barcelona* and *Caja de Pensiones para la Vejez y de Ahorros de Catalunya y Baleares* (merger known as *La Caixa*), are respectively the seventh, third and first savings banks in Spain.

*La Caixa*, which ranks among the biggest Spanish banks, occupies almost half the sector in Catalonia. It was founded

in 1904 to provide workers' pensions in an attempt by the enlightened bourgeoisie to calm unrest (there had been a general strike two years before).

It found a huge savers' market and expanded, first by buying up barber-shop locations all over the region and then absorbing other savings bodies — 54 of them by the time the authorities imposed curbs on the sector in 1946.

While mainstream banks became involved in industrial growth, *La Caixa* channels its surpluses into social and cultural projects, which include a science museum and more than 100 public libraries.

The other outstanding exception is Banco de Sabadell, the biggest independent commercial bank in Catalonia and the only one of any size to be still on its feet — remarkably since it was traditionally devoted to the textile industry, the first to run into problems. It is untypical in that it did not spring from one of the big Catalan families but from a group of 127 small businessmen in the old wool town of Sabadell in the 1890s.

Until 1964 it had just one branch; but it then embarked on a path of expansion and diversification, specialising in short-term commercial discount and keeping clear of direct participations. Textiles now account for only about 12 per cent of its business. Sr. Juan Corominas, the chairman, describes its policy through the industrial crisis as "a relative prudence".

Banco de Sabadell bank now has 25,000 shareholders, none of them holding more than 0.7 per cent and a waiting list of would-be new shareholders. The bank tries to encourage its best customers to take up shares. "That is why we are not on the stock market," says Sr. Corominas.

Its branch network has grown to 190, with 170 in Catalonia and a representative office in London, soon due to become an operative branch. Elsewhere it works closely with corresponding banks and prides itself on its international service.

Low-key and cost-conscious, it has shown annual profit increases with monotonous regularity.

David White

## Full tilt to capture the Olympics

BARCELONA's mayor, Sr. Pasqual Maragall, is cautious about the city's chances of staging the 1992 Olympics. "We are not the favourites, we are just the best placed," he says.

Sr. Maragall knows as well as anyone that there will be a collective neurosis if the summer games are not held there. A few hours in the city is time enough to realise that "Barcelona '92" is an article of faith.

Sr. Maragall likes to call Barcelona's relationship with the Olympic movement "a love affair." So far it has been a frustrating business of unrequited love. The city has lo-

bied for the games for decades unsuccessfully, but this has served only to make the passion stronger as in every good romance.

The single-minded pursuit of the Olympics has also meant that Barcelona has built up impressive credentials for staging the games. Constancy has its rewards and by no means the least of them is the fact much of the Olympics paraphernalia is already in place in Barcelona.

The city could stage the Games at short notice because the lobbying and the wooing have been accompanied over the years by no-nonsense real

estate investment in Olympic stadia, swimming pools, cycle tracks and other facilities. According to Sr. Carlos Ferrer Salat, senior official on the Barcelona '92 Organising Committee, 70 per cent of the necessary sports installations already exist.

However, the people of Barcelona are too sophisticated to succumb to mere blind passion but also have what the Catalans view as the defining characteristic of their race and culture, "seny", an almost untranslatable word generally taken to mean a mix of common sense, ancient acquired wisdom and sound commercial acumen.

As Josep Miquel Abad, executive secretary to the Barcelona '92 Committee, puts it: "There is not a single investment that we plan for the Olympics which we would not have to make sooner or later, Games or no Games."

The "love affair" with the Olympic movement dates back to the first world war when Barcelona was virtually assured that it would stage the 1924 Games. But Baron de Coubertin, the all-powerful founder of the modern Olympics, championed the 1924 venue to Paris.

To make amends the Baron promised Barcelona the 1936 Games but unfortunately the International Olympic Committee's meeting in 1931, in Barcelona coincided with the abdication of the then Spanish monarch, proclamation of a republic, a spate of rioting and general political instability. The 1936 Olympics went to Berlin instead.

## Hopes

There was yet a third attempt to bring the Olympics to Barcelona in the 1960s. An Olympic swimming pool was built for the hoped-for 1972 Games (much the same an Olympic stadium was built for those of 1968) but the venue chosen was Munich. Thus Sr. Maragall and the people of Barcelona feel with some justification, that the city is "owed" a games and all hopes are pinned on 1992.

The actual decision by the IOC on the 1992 venue will be made when the committee meets in Lausanne in October next year. Lined up against Barcelona are Amsterdam, Belgrade, Birmingham (England), Brisbane, New Delhi and Paris. In theory, after the 1984 Los Angeles Games and the 1988 event in Seoul, the natural choice is for a European venue.

Part of Sr. Maragall's sales pitch to bring the Games to Barcelona is that Spain is the only important western European nation that has never staged the Olympics.

In the meantime, Spain's

credentials for organising major sporting events have been established by virtue of the 1982 football World Cup. Next year, moreover, Spain will host the world basketball and world swimming championships.

The budget set aside for completing the sporting infrastructure of the Games and for staging them is between Pta 60bn and Pta 90bn (\$490m to \$720m) with a ceiling of Pta 100bn. There is a second budget, put together by Pta 60bn, which has wholly to do with what Sr. Abad of the organising committee calls "ideal" capital investment. It is this chapter which brings into play the Catalan "seny" and the expressed desire that the Olympics should stimulate a city facelift.

There is a consensus view among the Barcelona authorities that the Catalan capital requires an external stimulus every 40 to 50 years to regenerate the city. Barcelona held a "universal" exhibition in 1888 and a second world fair in 1929.

The two exhibitions left a lasting imprint on Barcelona both by attracting new industry and through creating whole new residential areas. It is argued that another stimulus is now well overdue.

Sr. Maragall sees the games as the ideal excuse for bringing about a long-planned development project by which Barcelona will gain an extensive seaside promenade and cease to be, as its citizens readily admit, a city which has its back to the sea.

The idea is to rip up an ancient railway branch line connecting central Barcelona to the town of Mataró, north of the city.

Removal of the line and buildings which obliterate the view of the Mediterranean will immediately free some 200 hectares of prime land along the coast, and permit the completion of drainage engineering projects which will rid the shoreline of pollution and protect it against flooding.

Under the "ideal" capital investment plans, the reclaimed land will be the site of the Olympic Village — which would live on after the 1992 sporting events as a 3,000 unit residential area complete with sea promenades and marinas.

"We could, of course, have the Olympic Village elsewhere for less cost," Sr. Abad explains, "but now we have the opportunity of carrying out the coast project. It's too good to miss."

For all the Mayor's public caution nobody seems to have the slightest doubt in Barcelona that the city's future will be fired by the Olympic torch.

Tom Burns

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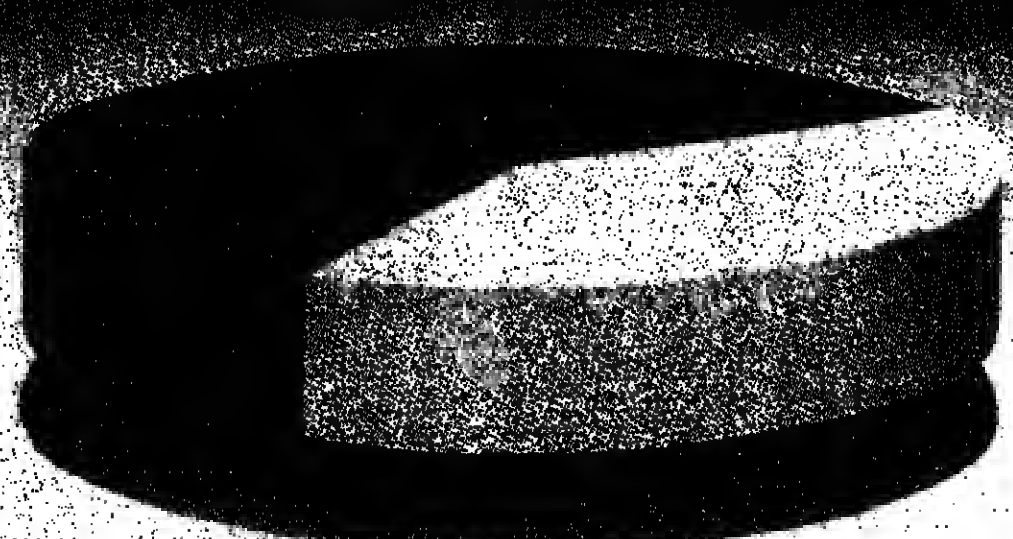
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## CATALONIA 4

## Tourism: diversity that satisfies most tastes

TOURISM in Catalonia is a case of sitting back and laughing all the way from the bureau de change (or "canvi" as the Catalan language has it) to the bank.

The region has it all: standing room-only beaches, over-shadowed by concrete tower blocks which are popular at night by disco pulsations; quiet coves, known to the scuba diver, that can be reached only by scaling down rocks cliffs; little-known market towns which boast Romanesque churches and Michelin-starred restaurants; ski resorts that undercut their Euro competition at every level and Barcelona itself, which can satisfy most tastes.

Catalonia's 12,000-plus square miles contain 2.5m registered beds available for tourists. The area receives 8m foreign visitors a year who can be properly classed as tourists because they spend more than two nights in Catalonia and, according to the latest figures, there are 180m overnight stays by visitors a year in the region—many of them Catalans taking trips. Such statistics prompt immediate visions of a Catalonia looking like a giant airport lounge.

The official estimate is that 250,000 people are employed in the sector, or about 12 per cent of Catalonia's working population, and tourism is reckoned to generate 11 per cent of Catalonia's income.

There are other parts of Spain in which tourism makes an impressive impact on the local economy, notably the Costa del Sol in the south, Benidorm in Valencia, and Mallorca in the Balearic Islands. Catalonia is somewhat different if only because as the director-general of tourism, Sr Angel Miguelsanz, puts it: "Here we don't depend on charter flights and tour operators."

What makes Catalonia dif-

ferent within Spain's tourism sector is that out of its 2.5m registered beds for tourists a full 75 per cent are to be found in apartments and private villas as opposed to hotels. Air travel and charter flights bring only about 10 per cent of the *bonos fide* tourists to Catalonia.

Close on 90 per cent of Catalonia's foreign tourists enter the area in private cars and in buses and descend along the motorway from La Jonquera on the French frontier to the Costa Brava and the Costa Dorada resorts. The visitors are French, by the hundreds of thousands, Germans and Italians with the British taking a back seat.

"We didn't notice this year's drop in British tourism," said one Generalitat official with satisfaction.

In contrast to the charter flight and tour operator-dependent resorts, which earn their livelihood from the block booking of hotel upon hotel, Catalonia offers flexible and therefore resilient facilities. It has all the advantages of being the closest part of Mediterranean Spain to France, Italy and northern Europe and, because it specialises in individual holidaymakers who seek out their apartment and villa, has been able to capitalise on their loyalty.

Protected from the changing whims and from the fine profit margins of the operators, Catalonia has succeeded in providing something for everyone. Within a few kilometres of traffic jams, during the July/August high season, can be found the ultra chic and quiet repose of S'Agaró, with its remarkably sedate Mediterranean millionaires' row, and the punky, topless, everything-goes-youth-culture venue of Playa de Aro.

Further up the Costa Brava,

towards France, there are low-cost family holiday marinas for the yachting crowd, artist colonies in Cadaques and places like Figueras where the super cool arrive on motorbikes and covered in leather gear and make-up to pay homage to Salvador Dali and visit the surrealist museum he donated to his home town.

The Costa Brava, in its varied manifestations, is a trade mark that Catalonia knows is well established and internationally known, comparable only, in Spain, to Andalusia's Costa del Sol.

A second instant image associated with Catalonia is Barcelona—at one level the capital of Catalonia is an artistic treat, et another it is a steamy fun and yet another a serious commercial centre with a calendar choc a block with international fairs and trade exhibitions.

The challenge now facing Catalonia's tourism authorities is to develop the potential of the inland regions and the mountain resorts. This is far from being a daunting task since Catalonia, in the Spanish context, is exceptionally well served by communications.

The inland regions, or the "comarques" as the districts are named in Catalan, offer an amazing variety of distinct folkloric roots, culinary skills, architectural traditions and agricultural patterns and produce. The richness of inland Catalonia and its historical importance is well known to the discerning tourist and it offers a sharp contrast to the acquired habits of those who are experienced in "discovering" interior Spain.

The main contrast is that in Catalonia it is not a case of traversing endless baked plains, as in Castile, to arrive at a "lost" cathedral town, or of driving through mile upon



The beach at Playa de Aro on the Costa Brava

mile of olive trees, as in Andalusia, to land, at last, at a hidden, whitewashed "pueblo." In Catalonia the quiet Romanesque church, the unspoilt market town, the grand mansion-come-castle lie close to each other. In addition, there is a welcome absence of pot-holes and an even more agreeable presence of first class restaurants.

Catalonia's mountains and winter sports areas undoubtedly offer enormous tourist

potential. There are a total of 14 ski resorts along the Catalan section of the Pyrenees and one of them, Baqueira Beret, has already made its mark as a fashionable locality since Spain's royal family spend as much time there as they can during the winter sports season.

The Catalan slopes already attract weekend skiers from as far afield as Madrid. The challenge is to promote them increasingly for the European

market outside the immediate Christmas holidays.

Working strongly in favour of Catalonia's bid to develop further the interior and the Pyrenees is the fact that both are able to build on an existing domestic tourism market. Even in the low season half a million cars leave the greater Barcelona area on Friday evenings and Saturday mornings to explore Catalonia.

Tom Burns

## Wine in transformation

CATALONIA IS not the biggest wine region in Spain but it is the most varied—ranging from light reds in the north through fruity whites to full-bodied reds—and the most innovative. An old wine-growing area, it has undergone a transformation in recent years. Cultivation has decreased but new and better-quality wines have sprung up.

In contrast to the tradition of Tarragona wines, produced to be exported in bulk and blended, three-quarters of Catalan output now comes under controlled denominations of origin equivalent to the French system of appellations contrôlées.

Of the seven regions that have obtained this status, six produce almost exclusively for the home market. Catalonia drinks twice the 3m hectolitres it produces annually. Only 10 per cent of its output is exported and nearly all of that comes from the Penedès region west of Barcelona's still wines, centred on Vilafranca del Penedès, and champagne-type Cava wines, centred on San Sadurn de Noya.

Cava, made by the tricky process of inducing a second fermentation in the bottle, basically the same as used in Champagne, accounts for a quarter of the region's output and two-thirds of its sales outside Spain.

Penedès, which underwent a resurgence in the late 19th century, was replanted with white grapes after the phylloxera epidemic wiped out Europe's vineyards. Codorniu began making sparkling wine (in Champagne, where the basic grape is red, this would be classified as a blanc de blancs). White table wine followed. Other grapes have since been introduced, including reds such as Cabernet and Merlot.

Torres, based in Vilafranca, has done much of the running, always with an eye on the North American market and taking some cues from California wineries.

The present owner, Sr Miguel Torres, began innovating after the main cellars near the railway were bombed by mistake in the Civil War in 1939. In the closing stages of the war he went into bottling his own wines. He travelled in the U.S. from where an earlier Torres had returned to Catalonia.

He also imported wine stocks from France, enabling the firm to supply American customers whose sources of French wine were cut off in the 1939-45 war. The U.S. remains the main

export market, taking up to 40 per cent of output.

The company pioneered the use in the region of stainless-steel, temperature-controlled vats and has just brought in a barvesting machine to pick its tough-skinned red grapes. This machine is to be the first in Spain. It now has 400 hectares of its own vines, and 100 more in Chile.

Making use of the varied terrain—which rises from just above sea level to over 700m, some of the highest vineyards in Europe—it sells a wide range of both whites (including an Alsace-type unique in Spain) and reds, the prime wine being the black-label Gran Coronas.

Sr Torres, a sprightly 76, is anxious that his business, run very much as a family affair, should not outgrow itself and should concentrate on improving quality, especially in view of EEC entry. Rather than a Spanish wine invasion of the northern EEC market, he believes that for snobbish reasons Spain will undergo a wave of French imports, and in order to make the best of it is planning to collaborate with a French negociant.

For other Catalan producers France, by far the nearest market, is a tough problem. "I think selling to France will be difficult," says Sr Eduard Puig, president of the Catalan Wine Institute, blaming not only French chauvinism but also the commercial organisation of the French wine industry. Despite an advantageous price/quality ratio, this is the market that has proved the hardest for the Cava producers to penetrate.

Freixenet, which recently expanded its interests in the sector by taking over former holdings of the famous industry, shares with Codorniu a near-monopoly of Cava exports. Again, both are family groups. Freixenet is also like Torres in having suffered a Civil War setback, when its

founder, M. Pedro Ferrer, disappeared.

Although the smaller of the two in production, Freixenet leads the export rankings. Last year it surpassed the Domesq sherry business as Spain's top wine exporter with a 40 per cent increase to \$17.5m not counting its subsidiaries. Its sales to the U.S. have multiplied in volume by 12 since 1979.

Of total Cava exports of 26m bottles last year, 16m went to the U.S. EEC currently takes only about 10 per cent, with about 700,000 bottles sold in the UK last year and less than 14,000 in France.

Even so, Catalan wine-growers are doing much better. In the EEC, according to Sr Puig, five or six years ago there were only four houses exporting to the Community. Now there are about 20.

Besides Penedès, the only Catalan wine-growing area of similar size is Tarragona, where the regional authorities are trying to steer producers towards modern tastes. Other denominations have limited markets. Empordà in the north east corner of the region produces mainly light reds and roses but also some unusual whites. Priorat in the south, famed for a dark, heavy product, has awkward hilly terrain, low yields and a vine area that has been greatly reduced. Alella, an enclave in the urban sprawl of Barcelona, produces mostly white wine, has shrunk to 380 hectares but has an active co-operative which was a pioneer in doing its own bottling.

The remaining two, Conca de Barbera (barley whites and roses) and Terra Alta are of little note. There are other wines such as Raimat, grown in a small area of Lerida Province. It has not obtained a denomination but Sr Puig believes it is the best red wine in the region.

David White

## Farming deficit

IN THE marvellous covered market off Barcelona's Rambla de Sant Josep, the first French nectarines from Roussillon appeared this summer. As farmers on the other side of the Pyrenees fretfully await the entry of Spain into the EEC from January next year, people on the Spanish side are beginning to worry about the entry of the EEC into Spain.

For Sr Joseph Miro, the Catalan government's man in charge of farming, fears in the EEC of a flood of cheap Spanish products are "extraordinarily exaggerated."

"It is Spanish agriculture that should fear the competition," he says. Even in the so-called Mediterranean products, he believes Spain will be handicapped by much weaker commercial organisation.

Mediterranean products—the triad of cereals, wine and olives—were the traditional basis of farming in Catalonia. But they have already been progressively replaced by more intensive agriculture, such as fruit and flowers, the only way the small-holdings that characterise the region have been able to make themselves viable.

Catalonia now has more than a quarter of Spain's fruit trees, and a similar proportion of its pigs, the main animal sector ahead of poultry. The wine business has moved away from bulk production. In terms of technology and marketing Catalonia is in advance of Spain and it is so these that the region's authorities are placing their hopes.

Sr Miro is blunt about where the priorities lie: first to defend the home market and, only in the second place, to develop exports. A big consumer, Catalonia has a deficit in its farm trade, and currently exports only about 10 per cent of its farm products. The share

that the present EEC (principally France) takes of these exports has decreased sharply in the last 10 years.

Under the terms of entry, it will be difficult for Spain to increase its sales much in the first years of membership. Sr Miro argues. With the EEC surplus problem threatening to get worse, and with farm output in Spain growing faster than consumption, the only option is to go for quality—better and new products—rather than quantity. "If not, agriculture is condemned in the medium term."

In the main farming provinces of Lerida/Lleida, old plantations of apple, pear and peach trees are due to be pulled up and replaced by better-adapted varieties that are less costly to look after.

In 1950 more than one in five people in Catalonia worked in farming, but that level is now down to 6 per cent, below the EEC average, and agriculture and fishing together account for less than 3 per cent of the Catalan economy.

On the other hand, Catalonia has become an important base for food processing—which accounts for 11 per cent of industrial output and about 5 per cent of the total regional product—to a large extent under the impetus of foreign capital.

After chemicals and engineering, the food business has become a prime area for foreign investment in Catalonia, with companies such as Nestlé, number one in the sector in Spain, and Danone, part-controlled by the French BSN-Gervais Danone group. These companies have played a decisive role in introducing new methods and developing new markets.

David White

Financial Times Monday October 14 1985

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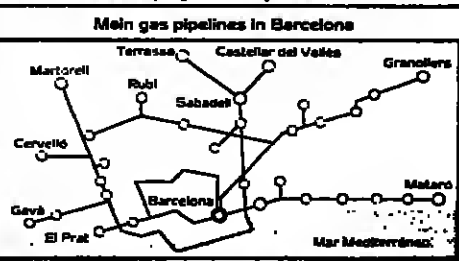
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## CATALONIA 5

Attitudes to traditions and the city's avant garde sometimes turn to farce, as Tom Burns reports

## Barcelona: proud and progressive

EVERY BROCHURE about Barcelona sooner or later makes the point that the city is a synthesis of "conservative tradition" on the one hand and the "avant garde" on the other. What, after all, can be more conservative or traditionalist than to be the guardian and platform of a minority language, and culture such as Catalan and what can be more avant garde than to be the spiritual capital of Modernism?

The proud assertions of both preserving a past and sponsoring a future became all muddled this year when Barcelona City Hall, which is run by the Socialists, infuriated the Catalan government, the Generalitat, which is made up of conservative nationalists, with its programme to celebrate the feast of La Mercè, Our Lady of Mercy, who is the virgin patroness of Barcelona.

The programme itself was the first point of contention, the booklet detailing the variety of events—concerts, theatre, exhibitions, bullfights, sporting



Barcelona: the city feels itself at a crossroads.

competitions and the rest—had on its back cover a line-art representation, commissioned by a noted local artist, of naked figures dancing the night away under the shadow of the monument to Christopher Columbus which stands on the quayside in the port.

There was a further row about one of the events in particular, an evening devoted to

music hall which involved song, dance and striptease starring the best of Barcelona's highly-popular variety theatres. The show was to be held in the Plaça de Sant Jaume, the main square of the city's Gothic quarter which has the Generalitat, or Catalan government building, taking up one side and the city hall, immediately facing it, taking up another.

The Generalitat was outraged that the famed, virtually sacred square, because of all its nationalistic associations, should be turned over to such vulgar carryings on, and when the music hall evening started all the lights were off in the Catalan government building and the shutters drawn at every window.

It so happened that as the show drew to its end and well after midnight, an impertinent individual operating the spotlights turned his beams on to the Generalitat building. To the delight of the big crowd that had turned up for the free entertainment organised by the city hall, the spotlights revealed several Catalan government employees who, under cover of darkness, had opened the shutters and crept out on to the balconies to watch the show.

In reality the row was a farce. The Convergència nationalists of Sr Jordi Pujol, president of the Generalitat, probably would also have had a music hall evening had they

had the control of the City Hall because, after all, it was a highly popular event and good vote catcher. The outraged indignation totally backfired on the Nationalists.

In any case, music hall, striptease and all, is hardly being daring, at least not in Barcelona. The variety halls of the city's "Paralelo" Street, which is the steeper and working class area par excellence, and the Molino Theatre, which is in the heart of the city's red light district, the Barrio Chino, are revered Barcelona institutions.

Barcelona is a city which celebrates its past and is hypocritical to claim the contrary. Fortunately, there were other, less controversial events to mark the city's annual September fiestas, providing the synthesis of old and new. Modern jazz quartets played into the night to rapt audiences in the intimate little plazas that surround Barcelona's cathedral, while elsewhere townspeople danced the Sardana, the highly sedate and quasi-religious national dance of Catalonia.

On the steps of the magnificent cathedral, on one night of the fiestas, the Catalan folk singer En de la Serra gave a concert which exemplified a synthesis of all of his own. Years back he was a leading exponent of the Nova Canço, the highly nationalistic and politically motivated Catalan folk-song movement and a singular bard of the anti-Franco movement.

Nowadays he still sings solely in Catalan, refusing tempting record company offers to widen his market by performing in Castilian Spanish. But his theses have moved on. He is unashamedly commercial, the anguish is all gone and he is good, safe showbusiness.

The safest observation to make is that "conservative traditions" and "avant garde" have little meaning for all the good promotional intentions of the city's brochures, when applied to Barcelona. The city is quite obviously all things at all times.

It can be provincial and bourgeois and bohemian and international at the same time. The city hall official who explained that the prostitutes and the transvestites at the port end of Las Ramblas and the U.S. Navy shore parties walking stiffly about are "all part of the decor; it is what we grew

up with and we are used to it all" was being totally sincere.

And yet there is the nagging doubt that Barcelona is not completely at home and at peace with itself. There is a feeling that the city, its officials just as much as its troubadours and artists, feels itself at a crossroads. The age-old rivalry with Madrid has reared its head again but this time it has different nuances.

Barcelona could cope with the fact that Madrid was the capital as long as it remained a boring old administrative centre. Now, however, Madrid has taken on a fun-life and creativity of its own, and its youth culture has been written up in U.S. and French news magazines.

Naturally this hit Barcelona below the belt, because the pride of Barcelona was that it, and only it, represented free expression in a Spain crisscrossed by barracks, convents and bureaucratic offices. This is clearly no longer true and in an age of international airports, moreover, being the geographical threshold of Europe has only a relative importance.

There are some in Barcelona's artistic community who blame the relentless nationalism of the Generalitat. The argument runs that good and bad creativity take a back seat to the overriding concern that whatever is produced should be Catalan-oriented.

Barcelona intellectuals squirm with embarrassment when they are asked about a recent theatre reading of the work of the Chilean poet Pablo Neruda in which Neruda's resounding Castilian Spanish was translated and rendered in Catalan.

There is too an element of defensiveness about the City Hall's current slogan. Bunting during the fiestas and car stickers proclaimed "Barcelona mes que mai," which is Catalan for: Barcelona now more than ever. It is a red action to the fear that Madrid is reading on Barcelona's hallowed and envied patch.

In fact, Barcelona has nothing to worry about. Whatever the claims now made for Madrid, a visit to the city from Madrid is still very much a breath of fresh air. It is hard to imagine similar music hall evenings being held anywhere else in Europe.

Tom Burns

## Confusions over use of Catalan

A BUS RIDE in Barcelona quickly sums up Catalonia's language problem. Information and instructions for passengers are principally, and sometimes solely, in Catalan. But the tickets are in Spanish, and the odds are that the driver can communicate only in that language.

This kind of confusion is inevitable as the Catalan authorities strive to put the region's language firmly back on its feet—the symbol both of the distinctiveness of Catalonia and of the restoration of rights long denied by centralised governments.

A concerted bid is being made through the school system, through publishing and through the local television channel, TV3, which has been broadcasting since the start of last year, to secure the future of Catalan as a functional language on a par with Castilian Spanish.

To most Catalans there is no question but that Catalan is their first language. However, since the massive inflow of labour from southern Spain during the industrial growth period of the 1960s, people born in Catalonia of Catalan parents are in a minority of two to three in the regional population.

It is a testimony to Catalan good sense that an all-out language war has been avoided. Nonetheless, with some non-Catalan speakers resisting at the end and some Catalan nationalists putting hard at the other, linguistic policy has created a certain amount of tension.

Yellow pillar-boxes in Barcelona were painted over blue a few weeks ago with notices calling for the wording to be changed to Catalan.

Linguistic zealotry can sometimes be exasperating for the foreign visitor caught unawares with only a Spanish phrase-book. The holidaymaker

who mails his postcard at one of the prettier Costa Brava resorts will find the collection time marked up as "2/49"—which is the way Catalans say 8.30. A nearby mountain road has big warning signs saying "overtaking dangerous" in Catalan and Spanish, or would have if an enthusiast had not diligently hacked out the Spanish wording.

Catalan has it easier than Basque on two scores: first because it is a neo-Latin language somewhere between Spanish, Italian and Occitan (southern French) and can be understood without too much difficulty. Second, because it has a secure place among the intelligentsia and bourgeoisie, with a substantial literature behind it.

## Eclipsed

Catalan, variants of which are spoken in the Valencia region and the Balearic Islands, was one of the languages current in the Vatican in the Middle Ages, and the court language of the Kingdom of Aragon until union with Castile eclipsed it in the late 1400s. Revived by the romantics, it was systematically persecuted by the two dictatorships that straddled the brief 1930s interlude of the second republic, when it enjoyed official status.

The Franco Regime barred Catalan from being taught or used in civil registers, and exhorted everyone to speak Spanish. Catalan Christian names and Catalan spelling of family names were out. The civil Governor of Barcelona in 1949 forbade the use of Catalan in the provinces from speaking "any language but that of the state," either inside or outside public buildings, on pain of dismissal. Pressure was put on priests to stop teaching Catechism in Catalan.

In practice the rules were eased, and private schools set up for the elite to have their children educated in the "llengua mare" or mother-tongue. But many parents of that generation, while speaking Catalan to each other, thought it better to bring up their offspring strictly in Spanish.

Many who speak Catalan naturally are unable to write it correctly. For instance, the director of a Catalan bank, himself of solid Catalan stock, has to write his letters in Spanish and have them translated into Catalan.

Today, under a controversial 1983 law, primary and secondary schools in Catalonia (which come under the authority of the autonomous government) all teach Catalan about 15 per cent do their teaching completely in Catalan with Castilian as a separate subject. The rest do it the other way round, although some leave the choice to the teachers.

The aim is that every pupil should be able to use both languages normally by the time he leaves school. With the success of the TV3 channel and an active programme of Catalan classes for non-speakers, there are signs that the language is gaining ground. A census four years ago found that almost 20 per cent could not understand Catalan, but more recent surveys found a reduction in this figure to barely 4 per cent, with 74 per cent able to speak the language and 22 per cent able to understand but not speak it.

This development is favoured by factors other than official pronouncement. For people recently installed in Catalonia, knowledge of Catalan is a means to social integration. Also, as long as memories of Francoist repression are keen, defenders of Castilian as sole language are put at a moral disadvantage.

The main friction comes less from immigrant workers than from non-Catalan civil servants, and especially teachers who feel themselves discriminated against. But a court ruling this year has put a stop to this charges that it was denying these teachers equal opportunities.

Some parents also complain. For instance, a taxi-driver from the Canary Islands, while all in favour of his son's learning Catalan, was bitter about it being a compulsory-pass subject and felt the child was handicapped in comparison with schoolmates from Catalan families. He thought it would be better to force children to learn English, "Catalan," he said, "is no use except here... and in Andorra."

Surveys have shown that immigrants feel more prejudice against them for not knowing Catalan than for their origin. The problem is made worse by a regional disequilibrium within Catalonia, where the immigrant population is overwhelmingly concentrated in the industrial belt around Barcelona. The 1981 census showed that while in some rural boroughs the understanding of Catalan was 100 per cent (some country people still have poor command of Spanish), in the outlying towns of Barcelona it went down, in one case to just 50 per cent.

The longer families have been in Catalonia, the greater the linguistic assimilation. The immigration wave—for the time being, at least—is over. After soaring between 1950 and 1975 arrivals from other areas have slowed right down with the industrial crisis.

Long-term plans for a harmoniously bilingual community depend in part on how this trend evolves.

David White

## Publishers still taking the lead

A TRADITIONAL custom in Barcelona is to commemorate the feast day of St George, the Patron saint of Catalonia, with a gift of a book and a red rose to every friend and relative.

On the feast day flower stalls and book stalls appear along the pavements to make sure that people observe the tradition. It is such habits and selling techniques that put the Catalans in the lead in Spanish publishing.

The stock observation that Barcelona's relationship with Madrid is similar to that between Milan and Rome is certainly true in the book business. The Catalan capital has the big publishing houses, the literary agents, the valuable book prizes and many of the authors.

On titles published in 1984 Barcelona appears to have only a slight edge over Madrid. The Catalan capital's publishers accounted for 40 per cent of the total titles published in Spain against the 37 per cent since 1970.

But the statistics are deceptive since Madrid is the centre of the educational books business. "Take away textbooks and we are virtually alone in Spain," says one Barcelona publisher. The explanation for the Barcelona predominance lies as much in the cultural lead that Catalonia holds over the rest of Spain as in the manner in which the Catalan commercial pattern of small, family businesses is ideally suited to the publishing world.

Although the typical Catalan townsman is no great industrialist he is a keen entrepreneur, communicator and salesman.

Culture and creativity has always been a source of Barcelona and Catalan pride. The middle class has long enjoyed patronising the arts. The same class that funded the city's opera house and concert hall and enthusiastically supported the architectural eccentricities

of Antoni Gaudí provided the cultural environment for a rising publishing industry.

The present scope of the Spanish publishing industry can be seen every year in Madrid (when the Barcelona book business moves to the capital for a week) in a fair known as Liber which this year staged its third "edition."

Since the fair increasingly attracts Latin American business it was this year, able to exhibit the work of 1,000 firms related to the publishing world and to offer 8,000 new titles.

The real strength of the Spanish book trade is unquestionably its Latin American dimension for it is the strength of the Spanish language that allows Spain to be the fifth world exporter of books. In 1983 exports of books of Spanish books totalled more than Ptas 40m in 1984, a year in which some 30,000 titles were published and some 300m books were printed.

Yet the Latin American relationship is as much the weakness as the strength of the Spanish sector. The Barcelona book trade is still counting the cost of its Latin American operations. At the time of El Croc, as Spanish publishers refer to the Latin American debt crisis, South and Central America absorbed up to 40 per cent of Spain's book output.

According to the Catalan Book Publishers Association the 1983 exports of books to Argentina, measured by kilos, fell 17 per cent against those of 1982, by 43 per cent in respect of Venezuela and by 67 per cent in respect of Mexico. At the end of 1983 the association estimated that outstanding Latin American debts to Catalan publishers stood at Ptas 15bn.

Although there had traditionally been a close relationship between the Spanish and Latin American book industries (a relationship, enmeshed by the exile to Latin America after the Civil War of the Spanish intel-

ligentsia) in the 1970s there was a notable export boom stimulated by the government.

Spanish publishers were able to obtain soft export credits covering up to 70 per cent of the previous year's exports to Latin America as well as significant tax rebates.

Sr Josep Maria Boixareu, deputy chairman of the Catalan Publishers' Association, argues that the government aid was necessary, since even in normal times payments from Latin Americans were often delayed by at least a year. The reverse side of the coin was that some publishers overreached themselves.

Surviving El Croc has been a salutary experience, Sr Boixareu claims in defence of the Catalan publishers that none actually went under.

Curiously, some of the association's members found that the dip in the wider Spanish language market could be compensated by publishing in the minority Catalan language. Some 700 Catalan book titles were published in 1978 and last year the figure rose to 3,000.

Production of books in the total Spanish publishing sector is running 20 per cent down of what had been expected, although, according to Sr Fernando Lara, the chief executive of Planeta, the giant of the Spanish publishing world, "we are still putting out more titles than we should."

Sr Lara argues that a serious handicap is that many booksellers lack enough shelf space for the available output.

The Latin American crisis was swiftly followed in 1984 by the sharp increase in the price of paper. Paper costs were estimated by the Catalan publishers to have risen by an average 40 per cent.

Early this year the Catalan Publishers' Association was talking in terms of a necessary 23 per cent rise in the cover price of books, but it was kept down to 10 per cent as the arguments

for greater austerity and finer profit margins won the day.

To a greater extent the ability of the Spanish publishing business, and in particular of the Catalan sector, which is concerned wholly with conventional commercial publishing to solve its problems and set its house in order underlines the sector's strong potential.

Statistics showing an astonishingly small reading public in Spain (54 per cent, in an extensive poll carried out by the newspaper El País, said they never read a book) may be depressing as an indicator of low cultural standards but they provide a strong incentive for publishers.

The home market is now starting to grow because, as Sr Rafael Borrás, Planeta's literary editor, puts it: "At last Spanish children are being encouraged to read books."

Planeta, which is owned and managed by the Barcelona-based Lara family, has certainly shown the way ahead for the Catalan, and by extension for the Spanish publishing world. Sales by Planeta last year totalled Ptas 15.5bn, an 18 per cent increase on 1983, and generated a cash flow of Ptas 1.5bn.

Despite the Latin American crisis, Ptas 8bn of the company's sales came from its subsidiaries in Argentina, Chile, Colombia, Ecuador, Mexico, Peru and Venezuela.

Every October the company hosts a glittering literary banquet to award the Planeta Fiction Prize. Entries are unpublished manuscripts on which the company keeps a first refusal and the winner is awarded a prize of Ptas 12m, which is in effect an advance on royalties.

The Planeta prize novel which bursts on to the market with full publicity in time for the pre-Christmas buying spree assured of sales in excess of 200,000.

Tom Burns



## Investment and Business in Catalonia Conference

The Catalan Government is hosting a conference on "Investment and Business in Catalonia," an area rich in potential for the British investor, now that Spain has entered the EEC. The conference, presented jointly with Peat Marwick, will be addressed by the Spanish Ambassador and the Catalan Ministers of Trade and Industry.

Catalonia, with its capital at Barcelona, is probably the most affluent part of Spain, has a modern economy and provides an excellent base for operating in Southern Europe.

The conference aims to promote co-operation between British and Catalan companies and the transfer of technology, as well as investment.

Background information will be provided on the opportunities available, the legal and practical aspects of doing business in Spain, and the Government's view on foreign investment.

A number of Catalan businessmen will be attending the conference, and Peat Marwick will be present, to help you with their expert knowledge of this area.

The date is Thursday November 21st, the venue The Mayfair Hotel, London W1. There is no charge but please apply for an invitation, using the coupon below, as soon as possible as places are limited.

The conference will be followed by a reception and a private viewing of the "Homage to Barcelona" Exhibition at the Hayward Gallery.

To: Mrs. P.D. Austin, Seminar Co-ordinator, Peat Marwick Mitchell & Co., 1 Puddle Dock, Blackfriars, London EC4V 3PD. Tel: 01-236 8000.

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## CATALONIA 6

## Empresa Nacional del Petróleo, S.A.

1984 OPE

I. PRODUCTION		Thousands of Metric Tons
Refined crude		15,585
Lubricating oils		216
Olefins (ethylene, propylene and C4 fraction)		824
Aromatics		59
Other products and by-products		353
Company fleet (Million mt/mile)		51,500
PRODUCTS SUPPLIED		
to Spanish Market:		11,603
Gas, Campsa and Butano		10,424
Lubricating oils		160
Gas (ethylene, propylene and C4 fraction)		615
Other products and by-products		39
Export and Non-Monopoly Market		2,006
TOTAL		13,609

II. FINANCIAL DATA		Millions of Pesetas
Billings to Spanish market		595,769
Export and non-monopoly market		97,019
Fixed asset additions		3,502
Net income for the year		3,142
Depreciation and amortisation		15,984
Cash flow		19,126

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Bojo (centre) and Marcos, in dark shirts, are surrounded by Sparta players during a European Cup match

## Barcelona: power and the glory

NOWHERE ELSE in the world can you find a bank cash card bearing the name and colours of a soccer club. Nowhere else would an easy-read thriller co-authored by an English football manager find its way on to the bookshelves in the same series as Stendhal and Gorki, as has happened with the Catalan translation of Hazel And The Three-Card Trick, a by-product of one Terry Venables, currently of Spanish champions Futbol Club Barcelona.

FC Barcelona, Baren to its supporters throughout and beyond Catalonia, is an unique phenomenon both in Spain and in the world of football.

Barcelona, a city of 3m, provides a livelihood for three daily sports tabloids, all devoted largely to its exploits. The club has two soccer stadiums, its own division in a local bank, and 110,000 paid-up members—more than two-thirds as many as Spain's ruling Socialist Party.

The club regularly has gates two or three times as big as top English first division ties. A rarity among football teams, it does not stoop to carrying advertising on its shirts—except, since last month, a small tag supporting Barcelona's bid for the 1992 Olympics.

Even though the league title it won last season under its new manager, from Queen's Park Rangers was its first for 11 years, the club has never lost support.

Barga is Catalonia's number one institution. Normally rational, commonsense Catalans undergo a metamorphosis when the blue-and-red shirts appear on their television screens. Whole families, even those who do not like football, are dedicated followers.

The club established a special place for itself during the Franco regime, as the only channel through which Catalan feelings could find public expression. The rival Barcelona first division club, Espanol, has never been able to shake off a Right-wing, anti-Catalanist aura. The few Barcelona intellectuals who admit to being Espanol fans, are treated like black sheep.

But Barga's pull is if anything greater now than it was during the dictatorship. The club would have even more paying members, only it does not have the seats for them.

**Support**  
There are in the region of 400 fan clubs in Spain and abroad—"a bit like a marketing network," says the club treasurer Sr Carlos Tusquets—incubating one in Moscow. By turning this support to advantage, Barcelona has managed to escape the financial quagmire in which the rest of Spanish football founders along from season to season.

When the present club chairman, Sr Josep Lluís Nunez, took over seven years ago, the club's first external audit revealed it to be in a state of technical bankruptcy—with a negative net worth of Pta 13m (\$75,000), players and employees owed three months' pay and short-term loans outstanding at the bank.

Sr Nunez, a businessman in the construction sector (although he has "Catalanised" his name, he was actually born in Bilbao), came up with the simple solution of asking members to contribute a year's subscription, to be deducted over the following five years.

The response, says Sr Tusquets, was 200 per cent. Annual cuts—a flat rate of Pta 6,500 plus between Pta 10,000 and Pta 25,000 for season-ticket rights to all the club's soccer, basketball and other fixtures—are also paid in advance. "Before each season 70 per cent of the budget is already covered."

In this way the club has not only paid off its debts but built a new "mini-stadium" with all-seat capacity for 16,000, new offices, a residence for young players and a museum displaying its past glories: 10 league championships, 20 King's Cup titles, two cup-winners' cup and Three Fairs' Cup/UEFA titles.

For the 1992 World Cup it expanded the capacity of its

Camp Nou ground from 100,000 to 220,000 at zero cost to the club—the money came from the subscriptions of the new members it was able to take on. It is now planning to expand again to 330,000, increasing the seating in a bid to contain its more troublesome fans, the "botxos nois" or "crazy kids."

As a non-profit-making body, the club steers its surplus into projects such as catering for 2,000 young athletes. Its bank scheme, which provides the club with another Pta 50m a year, has been so successful that Sr Nunez is said to be toying with the idea of an insurance company for members.

The bank, unofficially known as "Banca del Barga," is actually a division of Banca Mas Sarda, an old and once rather snooty family institution that is now part of Banco de Bilbao.

With cheque books printed in club colours, offering exclusive services for the club and its members, and using Catalan for all its communications, the division has built

up a clientele of 14,000 and deposits of Pta 1.8bn since it was launched in January last year, according to Sr Pedro Fontana, Mas Sarda's managing director.

The new cash card is designed so that it can be used one day to gain access to the stadium through automatic gates.

It was Mas Sarda that had to handle the complex transfer deal last year of the Argentinian Diego Maradona to Naples—on which Barga made a capital gain of \$2m—and the purchase of Tottenham Hotspur's Steve Archibald.

## Crowds

Sr Fontana, though himself a life-long Barga devotee, never ceases to be astounded by the power the club exerts. Barga is bigger than politics, with an ability to mobilise crowds that any party would envy. Both Convergencia i Unio, the dominant Catalan party and the Socialists who hold Barcelona town hall have done their best

to get on to the club's board. But, says Sr Tusquets, "the day politicians get in, Barga will stop being what it is."

This kind of prominence, however, does not always make for a happy club. Directors and players cannot take a step without it echoing in every bar. Foreign stars, heroes only when Barcelona is winning, come under tremendous pressure, and the slightest friction flares into a public issue—often to the detriment of players' performance on the field.

At the height of the latest political row between Barcelona and Madrid, another quarrel—between Sr Nunez and Barga's German midfielder Bernd Schuster—stole the show even on the front page of the staid La Vanguardia. At a Press conference, a sports reporter put the rhetorical question to Terry Venables:

"Do you see now why Barga wins a title only once every 10 years?"

David White

## Courtaulds Fibres S.A. BARCELONA



Courtaulds P.L.C. one of the most important textile groups in the world and whose origins go back to Victorian times, acquired all Cyanenka SA's shares at the beginning of the year, therefore becoming the second-largest world producer of acrylic fibre and the foremost in Europe.

Courtaulds Fibres S.A. formerly Cyanenka SA, also uses the Courtel brand which can be found throughout the textile world both nationally and internationally.

Of the 58,000 tons sold annually, half is exported to various countries making Courtaulds Fibres S.A. the principal textile exporter in Spain. The most important foreign markets are Western Europe, China and Iran.

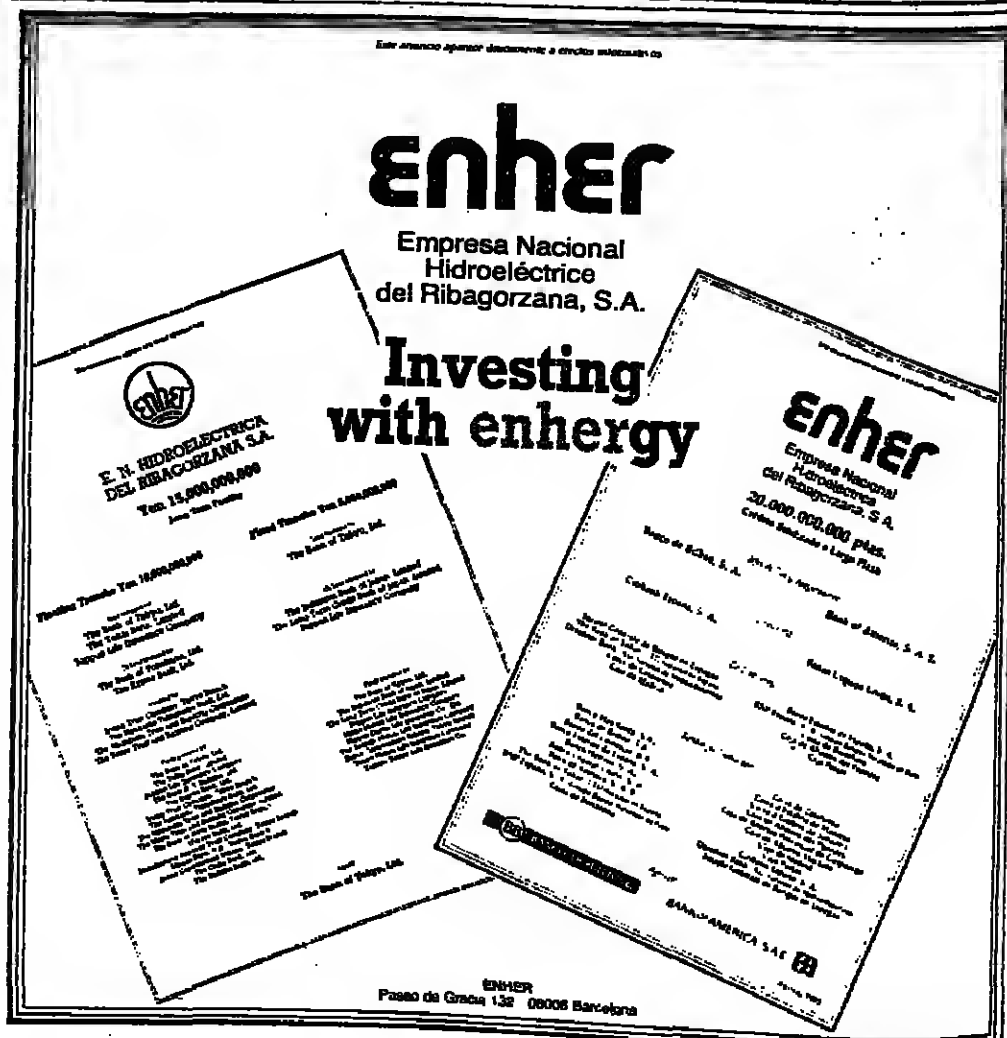
With modern technology and an excellent workforce, Courtaulds Fibres S.A. can supply its clients with a fibre of high quality both in raw material and in colour, by the Neochrome method and always under the protection of the Courtel label.

enher

Empresa Nacional  
Hidroeléctrica  
del Ribagorçana, S.A.

Investing  
with enhergy

enher





## Swire Pacific Limited

### Interim Dividends for 1985 Scrip Dividends

The average last dealt prices of the Company's shares on the stock exchanges in Hong Kong on which the Company's shares are traded, for the five trading days up to and including 11th October, 1985 were:

	HKS
A shares	24.770
B shares	3.875

In a letter to shareholders from the Chairman dated 9th September 1985, it was announced that the directors had declared interim dividends on 30th August, 1985 in respect of the year ending 31st December, 1985 of 44.0¢ per A share and 8.6¢ per B share and that the directors had resolved that, as to 43.0¢ per A share and 8.6¢ per B share, these dividends should take the form of scrip dividends to be satisfied by the issue of additional A and additional B shares respectively, but that shareholders should be able to elect to receive these dividends in cash in respect of all or part of their shareholdings. To ensure that the shares of the Company continue to be authorised investments for the purposes of the Trustee Ordinance (Cap. 29, Laws of Hong Kong), the balance of the dividends of 1.0¢ per A share and 0.2¢ per B share will be paid in cash. It was further announced that entitlements to fractional shares would be disregarded and the benefit thereof would accrue to the Company.

Applying the average last dealt prices noted above, the number of new shares which shareholders will receive in respect of their existing shares for which elections to receive cash are not deposited with the Registrars in Hong Kong or with the Registrars' Agents in the United Kingdom by 18th October, 1985 will be calculated as follows:

For A shares:	Number of new A shares to be received	Number of existing A shares	X	0.440
				24.770
For B shares:	Number of new B shares to be received	Number of existing B shares	X	0.088
				3.875

and will be rounded down to the nearest whole number of new shares, fractional entitlements being disregarded.

Certificates for the new A and B shares in respect of the scrip dividends, which will rank pari passu with the existing issued shares of the Company, together with the dividend warrants in connection with the cash dividends of 1.0¢ per A share and 0.2¢ per B share, will be despatched to shareholders on 1st November, 1985.

By Order of the Board  
JOHN SWIRE & SONS (H.K.) LIMITED  
Secretaries

Hong Kong,  
14th October 1985

**Swire Pacific Limited**  
The Swire Group  
Swire House, Hong Kong.

## UK COMPANIES

### VW Thermax falls into red

VW Thermax, USM quoted toughened glass maker, fell sharply into the red in the year to June 30 1985. At the same time reporting a pre-tax loss of £20,000, against a £2.01m profit previously, the company announced the sale of its wholly-owned engineering subsidiary, VW Company for £250,000 cash.

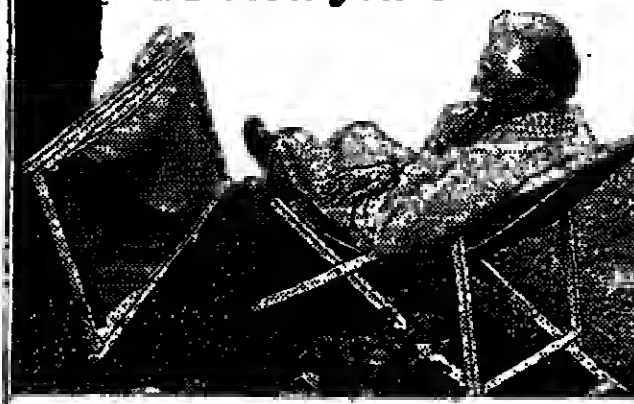
VW Company incurred a loss before tax of £1.87m (£268,000 profit) in the year. The disposal — which is in line with the group's policy of selling off its engineering interests — will, however, result in an extraordinary charge of £1.5m which has been provided for in the group's 1984-85 accounts. The purchase is Newship, a private UK registered company.

Referring to VW Company, the directors say that following an accountants' investigation, it was discovered that the valuation of stocks and work in progress in previous years' accounts had been materially overstated. It is estimated that the cumulative overvaluation at June 30 1984 was in excess of £0.5m.

They say the correction of this overstatement has been completely taken up in arriving at the pre-tax loss for 1984-85. Further exceptional provisions in respect of obsolete stock, amounting to £0.22m, have been made in arriving at VW Company's operating loss for that year.

Net assets of VW Company at June 30 1985 are estimated to be £1.68m, including an amount

### Could this be YOU in a few years' time?



### -remembering when deck chairs were for two?

Through a lifetime of professional service to others, he had planned and saved for a retirement they'd both enjoy in modest, dignified comfort. Instead, he saw inflation reduce his pension to a pittance and felt the icy hand of bereavement tear his heart out.

The DGAA is unique among charities in speeding practical help and friendship to people like him. With swift financial aid, the DGAA can help to keep them in the comfort of their own homes, close to their friends. And later, should illness or infirmity dictate, the DGAA offers a necessary service of loving, professional care in thirteen Residential and Nursing Homes.

We depend largely on donations, covenants and legacies from caring, sharing people like you. Please help - while you are able.

### THE DISTRESSED GENTLEFOLK'S AID ASSOCIATION

Founded 1897. Patron H.M. Queen Elizabeth, the Queen Mother  
Dept 7, Vicarage Gate House, Vicarage Gate,  
London W8 4AQ. Tel: 01-229 9341  
"HELP THEM GROW OLD WITH DIGNITY"

### BASE LENDING RATES

A.B.N. Bank	11 1/2%	Heritable & Gen. Trust	11 1/2%
Allied Irish Bank	11 1/2%	Hill Samuel	11 1/2%
Allied Irish Bank	11 1/2%	C. Hoare & Co.	11 1/2%
American Express Bk.	11 1/2%	Hongkong & Shanghai	11 1/2%
Bank of America	11 1/2%	Johnson Matthey Bk.	11 1/2%
Bank of Canada	11 1/2%	Knightsley & Co. Ltd.	12 1/2%
Bank of China	11 1/2%	Lloyds Bank	11 1/2%
Bank of Cyprus	11 1/2%	Edwards & Sons	12 1/2%
Bank of India	11 1/2%	Meghraj & Sons Ltd.	11 1/2%
Bank of Japan	11 1/2%	Midland Bank	11 1/2%
Bank of Korea	11 1/2%	Morgan Grenfell	11 1/2%
Bank of London	11 1/2%	Mount Credit Corp. Ltd.	11 1/2%
Bank of Mexico	11 1/2%	National Bk. of Kuwait	11 1/2%
Bank of New Zealand	11 1/2%	National Giro Bank	11 1/2%
Bank of Persia	11 1/2%	National Westminster	11 1/2%
Bank of Portugal	11 1/2%	Northern Bank Ltd.	11 1/2%
Bank of Spain	11 1/2%	Norwich Gen. Trust	11 1/2%
Bank of Siam	11 1/2%	People's Trust	12 1/2%
Bank of Sweden	11 1/2%	PK Finance Ind. (UK)	12 1/2%
Bank of Switzerland	11 1/2%	Provincial Trust Ltd.	12 1/2%
Bank of the East	11 1/2%	R. Raphael & Sons	11 1/2%
Bank of the Middle East	11 1/2%	Roxburgh & Sons	12 1/2%
Bank of the Pacific	11 1/2%	Royal Bank of Scotland	11 1/2%
Bank of the South	11 1/2%	Royal Trust Co. Canada	11 1/2%
Bank of the West	11 1/2%	Royal Trust Co. USA	11 1/2%
Bank of the World	11 1/2%	S. Henry Schroder Wagg	11 1/2%
Bank of the World	11 1/2%	Standard Chartered	11 1/2%
Bank of the World	11 1/2%	T.C.B.	11 1/2%
Bank of the World	11 1/2%	Treasury Savings Bank	11 1/2%
Bank of the World	11 1/2%	United Bank of Kuwait	11 1/2%
Bank of the World	11 1/2%	United Bank of London	11 1/2%
Bank of the World	11 1/2%	United Bank of New Zealand	11 1/2%
Bank of the World	11 1/2%	Westpac Banking Corp.	11 1/2%
Bank of the World	11 1/2%	Whiteaway Ltd.	12 1/2%
Bank of the World	11 1/2%	Yorkshire Bank	11 1/2%
Bank of the World	11 1/2%	Members of the Accepting Houses Committee	11 1/2%
Bank of the World	11 1/2%	7-day deposits 8.00%, 1-month 8.50%, 3-month 9.00%, 6-month 9.50%, 12-month 10.00% at 3 months notice 11.25%. At call when £10,000+ remains deposited.	
Bank of the World	11 1/2%	Call deposits £1,000 and over 12.50% gross.	
Bank of the World	11 1/2%	21-day deposits over £1,000 9.25%.	
Bank of the World	11 1/2%	Mortgages basic rate.	
Bank of the World	11 1/2%	* See Provincial Trust Ltd.	
Bank of the World	11 1/2%	\$ Demand dep. 8%, Mortgages 13%.	

### James Crean 21% higher

James Crean, the Dublin-based industrial holding company with interests in the UK, reports a 21 per cent increase from £1.31m to £1.58m (£1.3m) in pre-tax profits for the half-year to June 30 1985.

The directors say the results reflect a continuing improvement in the trading and financial performance of the company, which they consider to be satisfactory.

The interim dividend is raised from 4.5p to 4.85p on the enlarged rights capital—last year a total of 8.5p net was paid from pre-tax profits of £3.6m. Stated earnings per 25p share rose from 7.23p to 8.36p.

Sales in the opening half increased from £37.15m to £42.13m.

The group's trading performance since June 30 has continued to be satisfactory, say the directors.

### IN BRIEF

C. & W. WALKER HOLDINGS, engineering contractor and equipment maker, has made a pre-tax profit of £23,000 in the half year to August 3 1985, compared with a £15,000 loss in the 27 weeks to August 4 1984. Turnover rose from £3.3m to £3.8m, generating an operating profit of £182,000 (£76,000). Earnings per 15p share are shown at 1.02p based on shares increased by the December rights issue, against losses of 0.57p. There was again no tax.

BRISTOL STADIUM, which owns Eastville Stadium, home of Bristol Rovers, the third division football club, and which provides greyhound racing, reduced pre-tax profits to £26,693 in the year to December 31 1984 against £143,590 last time on turnover up from £1.2m to £1.42m. Tax took £30,570 (£94,695). The single final dividend is raised 0.2p to 1.2p a 5p share.

METROPOLITAN LIFE INSURANCE has completed the acquisition of Albany Life Assurance Company.

FT Share Information  
The following securities have been added to the Share Information Service:  
Continental Illinois Corporation (Section: Americans), Greenpeace Resources (Miscellaneous), Jacob (W & R) (Food, Groceries), Trillion (Leisure).

### Co-operative Bank p.l.c.

(Incorporated in England under the Companies Acts 1948 and 1980)

U.S. \$5,000,000  
Floating Rate Capital Notes 1986

### NOTICE OF REDEMPTION

Co-operative Bank plc hereby give notice, in accordance with Condition 4 (b) of the Notes that all outstanding notes will be redeemed at par on the date of the next interest payment, being 20th November 1985 against surrender of notes with all unexpired coupons attached. Coupon number 12 maturing on 20th November 1985 should be presented for payment in the usual manner. Interest on the Notes will cease to accrue from the date of redemption.

14th October 1985  
London & Continental Bankers Limited

### The partners of

Denton Hall & Burgin and Warrens  
established 1788 established 1740

announce the merger of their firms

into

Denton Hall Burgin & Warrens

with effect from 14th October 1985.

London: Denton House, 90 Chancery Lane, London WC2A 1TL. Tel: 01-242 222.  
And also at: Haver Quay, Marsh Wall, West India Docks, London E14 6SR. Tel: 01-515 7676.  
Hong Kong: Denton Hall Burgin & Warrens, 1001 Robinson House, Harcourt Road, Hong Kong. Tel: 5-289272.  
Singapore: Denton Hall Burgin & Warrens, Suite 3808, 38th Floor, OCBC Centre, Chulia Street, Singapore 004. Tel: 524234-6.  
Los Angeles: Denton Hall Burgin & Warrens, 1337 West Olympic Boulevard, 6th Floor, Los Angeles, California 90064. Tel: (213) 382 3201.

## Adwest Facing the future with confidence



Mr F. V. Waller, Chairman, reports turnover up from £70.5 million to £77.3 million and profit before tax increased from £8.3 million to £8.7 million. A total dividend is recommended of 7.75p per share compared with 6.7p—an increase of 15.7%.

Results for the year were adversely affected by industrial action at two companies in the Automotive division but improved results from these and other Group companies are now anticipated.

Income from property developments has again increased and this is expected to continue next year.

### THE FUTURE

The Board looks to the future with confidence. Income from properties will continue to grow whilst most of the Group's engineering companies have growth possibilities. The company's cash position remains strong and will improve as the year goes on. The search will continue for suitable companies to acquire.

Current indications are that the Group will have a successful year.

Copies of the Annual Report, containing the Chairman's Statement in full, are available from:  
The Secretary, Adwest Group p.l.c., Reading RG5 4SN.

## Adwest Group

AUTOMOTIVE, ELECTRICAL AND ENGINEERING PRODUCTS,  
PROPERTY DEVELOPMENT

## NORWAY'S OIL BANK

As Norwegian energy reserves are so substantial, petroleum business is of great importance to the country's economy. Union Bank of Norway has all the experience and expertise of project finance for the North Sea, as well as managing and underwriting syndicated loans and new issues. Contact in Norway Carl Erik Haavaldsen or Tom Frønth-Mathisen.

## NORWAY'S CAPITAL MARKETS BANK

UBN are active as managers and underwriters in Eurobonds in Kroner and other currencies, Government Bonds and Viking Bonds—the last of which we originated. Overall our role in the Euromarkets is a vital part of the growing internationalisation of the Norwegian Banking industry. Contact in Norway Per Hagen or Morten Engebretsen.

## NORWAY'S FOREIGN EXCHANGE BANK

We offer a complete range of asset and liability management services. This includes currency options, financial futures and interest rate and currency swaps. We are also the main supplier of foreign currency to the savings banks, a role that has increased both in size and importance as the banks themselves have grown. Contact in Norway Geir Bergvoll or Bjørn Kaaber.

## NORWAY'S INVESTORS' BANK

The Norwegian Stock Market has outperformed most stockmarkets over the last few years. UBN has one of the biggest stock exchange departments in Norway and is well equipped to take care of your equity transactions. We also have a leading position in domestic bond issues and secondary market trading in bonds. Contact in Norway Knut Ørbech or Stein Jodal.

## NORWAY'S NEW BANK

Union Bank of Norway was created on 14th October by a merger between Sparebanken Oslo Akershus and Union Bank of Norway Ltd. (Fellesbanken A/S). We are one of the "big four" in Norway with total assets of U.S. \$4.0 billion. The new bank will also be the central bank to the more than 200 savings banks in Norway with a unique network of more than 1,300 outlets all over the country.

London: Senior Representative Malcolm Stuart Allen. Tel: 01-248 0462. ■ New York: Representative Arthur L. Reisch. Tel: (212) 986-0614. ■ Luxembourg: (Subsidiary) Managing Director Øyvind Parnemann. Tel: 4768731. ■ Copenhagen: Representative Ole Mølgaard. Tel: 451-11 27 33. ■ Helsinki: Representative Fred Sundwall. Tel: 3580-1725239. ■ Stockholm: Representative Hans Wenehult. Tel: 468-7901379.

Head Office: Kirkegaten 14-18, Oslo, P.O. Box 1172 Sentrum, 0107 Oslo 1. Tel: (472) 31 90 50. Telex 19470 UBN BK. Domestic name: Sparebanken ABC.

## Union Bank of Norway







**TABLE 2. Continued**

**"Recent Issues" and "Rights" Page 22**  
(International Edition Page 22)

This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £800 per annum for each company.



## APPOINTMENTS

## INTERNATIONAL

## Accountancy group KMG chooses Dutch chairman

Mr Paul Boschma of Holland becomes chairman of KMG worldwide replacing Dr Reinhard Goederle who was the group's first chairman for six years. Mr Boschma was formerly chairman of the Groupe d'Etudes.

Mr John Kirkpatrick of KMG Thomson McLintock steps down after six years as chairman of KMG's Region 1 (Europe, Africa

and Middle East) and is replaced by Mr John Gath of KMG Jaspersens, who is also president of the Danish Institute. Mr Bill Morrison, executive partner of KMG Thomson McLintock, has been appointed to the central management committee of KMG. These appointments were made at the annual conference of KMG, held recently

in San Francisco.

The group has extended membership to firms in Colombia, Iceland, Ireland and Jordan. These are Ameghaya Cia, Endurskudum HF and Michel Sindaha & Co. KMG has opened its first office in the People's Republic of China at Beijing.

## National Forge has new chief

Mr George H. Wells has been appointed president and chief operating officer of NATIONAL FORGE COMPANY, of Irvine, Pennsylvania. Formerly executive vice-president, Mr Wells succeeds Mr Alfred Rau, who has been elected vice-chairman of the board. Both will continue to be members of the board's executive committee.

Mr Wells joined National Forge in 1980 as controller after several years with Price Waterhouse. In 1982, he was promoted to vice-president and controller, responsible for accounting, data processing and operational auditing. In 1983, he was given the additional title of president of Prometec, National Forge's powder metal parts subsidiary. He was elected vice-president, management systems in 1984 and executive vice-president and board member in 1985.

## Senior posts at Lockheed

LOCKHEED CORPORATION, of Burbank, California, has elected Lawrence O. Kitchen to succeed Mr Roy A. Anderson as chairman and chief executive officer when Mr Anderson retires at the end of this year.

Mr Kitchen is president and chief operating officer. Mr Anderson, who will be 65 in December, said last May he intended to retire at 65. He will continue as a member of the company's board, chairman of its executive committee, and a consultant to the corporation.

Mr Robert A. Fuhrman is to replace Mr Kitchen as president and chief operating officer. Mr Fuhrman is currently president of the Lockheed missile, space and electronics systems group. Mr Daniel M. Teller, president of Lockheed Missile and Space Company, will succeed Mr Fuhrman as group president. These management changes are from January 1, 1986.

## Xerox restructures Crum &amp; Forster

BY PAUL TAYLOR IN NEW YORK

XEROX, THE U.S. office equipment group which recently took major restructuring and strengthening of its beleaguered Crum and Forster insurance unit resulting in a projected \$160m third quarter after-tax charge, has followed the move with a sweeping management reorganisation of the insurance subsidiary in the wake of the resignation of Crum and Forster's chairman and the retirement of its vice-chairman.

Xerox, which said it had "accepted the resignation" of Mr John Lundberg, Crum and Forster's chairman, and that Mr Donald McComber, the insurance unit's vice chairman, had announced his retirement, said it was appointing a new management team — including several senior Xerox executives — to run the property/casualty insurer.

The management changes include the appointment of Mr

Melvin Howard, Xerox's executive vice chairman and president of its financial services organisation, to the additional post of chairman and chief executive of Crum and Forster.

Mr Sidney Wentz, president and former chief financial officer of Crum and Forster, remains president of the unit and assumes the additional title of chief operating officer. Together with Mr Howard he will form an executive office to direct the management of the insurance subsidiary.

Other changes include naming Mr John McIntyre, Xerox's vice president and treasurer, to be a vice chairman and chief financial officer of Crum and Forster and the appointment of Mr James Cutro, a Crum and Forster senior executive vice president, to be a vice chairman and chief administrative officer.

Mr David Kearns, Xerox chairman and chief executive, who an-

nounced the management restructure, said: "This restructuring plus other recent moves, positions us to grow our property and casualty business over time and fully participate in the more favourable conditions emerging in that industry."

Xerox has made a number of key moves to strengthen the unit including closing down a small financial guarantee insurance unit, bolstering inadequate loss reserves at another Crum and Forster unit and the addition of \$200m in new capital to the insurance subsidiary.

The company has appointed Mr Stuart Hines as chief financial officer. He remains controller.

Mr Oswald H. Stanhill has succeeded Mr Erich Sievers as chairman of VISCOSUISSE, Switzerland's leading producer and a subsidiary of the French Rhone-Poulenc Group. Mr Sievers has retired from the Emmenbrucke-based company's board on reaching the statutory age limit. Mr Stanhill was appointed Viscosuisse's managing director in April.

## Changes at Kuoni

BY JOHN WICKS IN ZURICH

Early next year Mr Kurt Helber, 44-year-old general manager of the Zurich-based international travel-agency group KUONI, is to become deputy to Mr Jack Bolli (62), the company's chairman and managing director.

At the same time, Mr Heindrich will take over responsibility for Mr Bolli for the international division, which last year

accounted for SwFr 524m of the group's SwFr 1,260m turnover. Among the leading foreign subsidiaries is the long-distance specialist Kuoni Travel, of Dorking.

Mr Hans-Rudolf Egli will succeed Mr Helber at the head of the Swiss division and will also be responsible for marketing. Mr Egli is to be promoted to general manager.

## President for Sperry

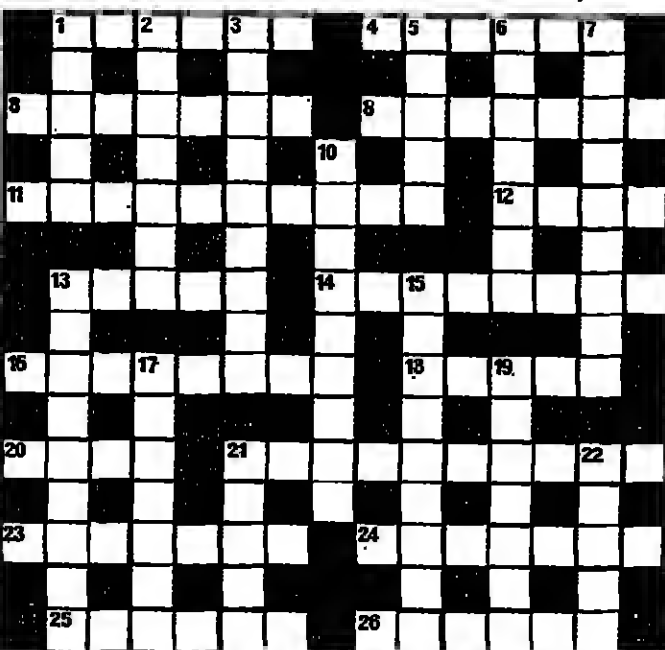
Mr Joseph J. Kroger has been elected president and chief operating officer of SPERRY CORPORATION. He has been executive vice president of the corporation and president of its information systems group. He will direct the worldwide operations of the \$3.7bn electronic systems company, reporting to chairman and chief executive officer Mr Gerald G. Probst.

The position of president and chief operating officer has not been filled since 1982, when Mr Probst, who had held it for two years, was elected chairman and continued to direct the operations under a restructured organisation.

"The president and chief operating officer position is being reconstituted now," Mr Probst said. "Because of the need for a new management structure to lead Sperry's transition from a diversified manufacturer with a financial holding company orientation to an operations-oriented company concentrating on computers and other electronic systems and equipment."

The Sperry board also elected three senior vice presidents: Mr Frank P. Castaldi, finance; Mr Edwin P. Gilbert, controller and management information systems; and Mr John P. Karalis, general counsel.

## F.T. CROSSWORD PUZZLE No. 5,846



- ACROSS**
- Motorway fury at illusory prospect of refreshment (6)
  - A fine state to be in (6)
  - All the same, a soldier has to assume it (7)
  - Deliver a new agreement to the present tenant (7)
  - Fought mid shrieks, perhaps (10)
  - Famous ship is short of freight (4)
  - Source of wild laughter (5)
  - Hibernian leads a machine operator a lively dance (5, 3)
  - Henry takes in a revolting character, making a bloomer (8)
  - Kind of music popular with children? (5)
  - Record turn-over? (4)
  - Sound chap in broadcasting (7, 3)
  - Conclude there's no place for the damned? (7)
  - Bill can sing well, it seems (7)
  - Is in a hide to see a bird (6)
- DOWN**
- Minks seen around Russian city (5)
  - Game-warden? (7)
  - Men involved with a tiger shoot (9)
  - Don't go on about me to improve matters (5)
  - Laundry-bay (3, 4)
  - Simple departure is without formality (4, 5)
  - It's often taken up by winter sportsmen (5, 4)
  - People are known to hit them (9)
  - What holds the saddle on a certainty? (3, 4, 5)
  - Say that's quick! (7)
  - Not far out in marine navigation (7)
  - What disturbs an Asian nun, I conclude, is not excitement (5)
  - Two turncoats, of course (5)
  - The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

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- Hourly updated FT Index
- Starting Exchange Rates updated 3 times daily
- Bullion, Kruggerands, platinum and base metal prices
- Dow Jones Industrial Average
- Share Market Report

## UK APPOINTMENTS

## Senior Post Office job

Mr John Roberts joins the POST OFFICE board as managing director counter services from today. He is at present director counter services and succeeds Mr Alan Clinton, who is retiring. Mr Roberts joined the Post Office in 1967. In 1980 he was appointed secretary designate of the new Post Office Corporation, on the setting up of the corporation in 1981 combined the posts of secretary and director counter services. He relinquished the duties of secretary in 1982.

Mr Gary Noble has been appointed editor of *Furners Weekly*. He joins the magazine, published by BUSINESS PRESS INTERNATIONAL, from one of the group's other publishing divisions, *Transport & News-PAPERS*. Mr Noble was publisher of *Motor Trader* and *Railway Gazette International*.

Mr P. C. Badcock and Mr G. A. Sutton have joined the board of BREXERO PROJECTS. Mr Badcock is to be responsible for finance and administration. Mr Sutton was previously deputy director of Brexero Projects, having joined the company in 1980. The appointments are intended to strengthen the management team at a time when the company is becoming involved in more large development projects.

Mr Barry Myers has been appointed managing director of CEMENTATION CIVIL AND

SPECIALIST ENGINEERING DIVISION, part of Trafalgar House Construction Holdings. This is in addition to his role as managing director of the international construction division. He also becomes chairman of operating companies which include Cementation Construction, KIL Contracting, Dowsett Engineering Construction, Cementation Piling and Foundations, and Cementation Chemicals.

Mr R. J. Preston has been appointed financial director of SPECTROS INTERNATIONAL. He was previously financial director of Heald, Boot and Sons.

Mr Joe Haines has been appointed to the board of the *Transport & News-PAPERS*. Mr Haines is the political editor of the *MGN* group.

Mr Tony Clark has been appointed sales director of UNITUBES, the electrical manufacturing company. Mr Clark joined the company in 1980 as business development manager for new products.

Mr Peter Fears has been appointed a director of THE CREDIT INSURANCE ASSOCIATION, a member of the Hogg Riches Group. Mr Fears joined CIA in Birmingham 33 years ago. In his new post, he will concentrate on major clients in the Midlands region.

## CONTRACTS

## £16m for refurbishing power station generators

NEI PARSONS turbine generator services unit has a contract from the CEBG worth £16m for improvement and modernisation work to extend the life of 500 MW generators at power stations throughout England and Wales. The work, which will take four years, will be carried out at the Heaton Works of NEI Parsons in Newcastle upon Tyne which has recently undergone a £40m capital investment programme to achieve greater manufacturing productivity and quality. Further orders, of a similar nature, are expected for work on turbines and auxiliary generators. NEI Parsons is part of Northern Engineering Industries.

Barclays Bank is to spend more than £40m on a new nationwide data communications network which will keep the bank at the forefront of technology usage. It will have 30 times the capacity of the present network which, when installed in 1974, was among the world's most modern banking communications systems.

Backbone of the network will be NORTHERN TELECOM'S SL-10 equipment using IBM's

proprietary architecture, SNA, and the internationally accepted standard X25.

IBM control units will supply the interface between the bank's large IBM computers and its digital equipment. British Telecom will provide interconnection equipment and hardware capable of covering contingency needs. STC TELECOMMUNICATIONS has been awarded a £4m for optical fibre transmission cable. The cable can carry more than 100,000 simultaneous telephone conversations. Each fibre can carry 8,000 simultaneous telephone calls, which is four times the capacity of any system in the UK. U.S. Telecom, a United Telecommunications Inc. subsidiary installing a nationwide network in the U.S., awarded the contract.

STERAD has won its largest radiator export order—a £2m contract to supply 135,000 radiators to Algeria. The radiators are being delivered to Frumetal, an Algerian company who are supplying them to house building projects throughout Algeria.

## AUTHORISED UNIT TRUSTS

Trust Name	Manager	Investment Objective	Assets Under Management (£m)	Units in Issue (m)	Unit Price (£)
Abbey Unit Tr. Mgmt. (a)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (b)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (c)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (d)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (e)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (f)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (g)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (h)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (i)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (j)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (k)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (l)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (m)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (n)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (o)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (p)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (q)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (r)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (s)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (t)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (u)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (v)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (w)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (x)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (y)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00
Abbey Unit Tr. Mgmt. (z)	Abbey Unit Tr. Mgmt. Ltd.	Equity	10.5	10.5	1.00



## Manufacturers Life Insurance Co (UK) ..... Property Growth Assn. Co. Ltd. m. 1988/1989

Manufacturers Life Insurance Co (UK) ..... Property Growth Assn. Co. Ltd. m. 1988/1989



<b>Bapt Ltd</b>	<b>EBC Trust Company (Jersey) Ltd.</b>	<b>Hambros Bank Ltd</b>	<b>Manufacturers Hanover</b>
Banking Intl. 0426 20885	1-3 Scale St., St Helier, Jersey. 0334-30-333	41, Rotherhithe, London EC3	P.O. Box 92, St Helier, Jersey 01-598 2853

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## Indices

**OW JONES**

Friday	Stocks traded	Closing price	Change	Stocks traded	Closing price	Change
Bectines Co ...	2,286,800	41 1/2	+ 1/2	IBM	1,380,100	128 1/2 + 1 1/4
Am Med Int	1,627,700	20 1/4	+ 1	Prims Comp	1,295,800	12 + 1 1/4
Western Air	1,589,700	7 3/4	+ 1/4	Grid Inc ...	1,254,800	16 + 3/4
Am Int'l	1,580,000	20 1/4	+ 1/4	Gen'l Elec	1,254,800	31 1/2 + 1 1/4
Pacific Corp	1,514,800	28 1/2	+ 1/4	Hosp Co Inc	1,231,300	29 1/2 + 1 1/4
Werner-Lam	1,413,500	34 1/2	- 2	NY Elec Gas	1,229,300	29 1/2 + 1 1/4

**\*\* Saturday October 8: Japco Nikkei-Oow 12,760.66, TSE 1,022.86.**

Base value of all indices are 100 except JSE Gold-256.7, JSE Industrial-254.2, and Australia. All Ordinary and Metals-500. NYSE All Common-50 Standard and Poors-100 and Toronto Composite and Metals-1,000. Toronto 100% and Industrial Products 141/100. 20% TSE bonds, & 40% Industrials plus 40 Utilities, 40 Financials and 20 Transports, & Closed, a Unavailable.

Sales	Stock	High	Low
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**Nasdaq national market closing prices October 11**

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**Figure 1**

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1. *Journal of the American Medical Association*, 1990; 263: 1025-1028.

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1. *Journal of the American Medical Association*, 1997; 278: 1039-1044.



## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

**Continued on Page 3**







## CURRENCIES, MONEY and CAPITAL MARKETS



Dfls. 60,000,000.-  
10% Bearer Notes 1980 due 1984/1987  
of  
**NATIONALE-NEDERLANDEN N.V.**  
DELFT

As provided in the Terms and Conditions, Redemption Group No. 1, amounting to Dfls. 15,000,000.-, has been drawn for redemption on November 15, 1985 and includes the Note which bears consecutive number 1 and all Notes bearing a consecutive number which is 4, or a multiple of 4, higher than 1. The notes are payable as from

November 15, 1985

at  
Algemene Bank Nederland N.V.  
(Central Paying Agent)  
Bank Mees & Hope NV  
Amsterdam-Rotterdam Bank N.V.  
Piermont, Helderberg & Pierson N.V.  
Nederlandse Middenstandsbank NV  
in Amsterdam;  
Rabobank Nederland  
in Utrecht;  
Algemene Bank Nederland (Schweiz)  
in Zurich, Geneva and Chisasso;  
Schweizerischer Bankverein  
in Basel;  
S.G. Warburg & Co. Ltd.  
in London;  
Banque Générale de Luxembourg S.A.  
in Luxembourg.

October 14, 1985.

## FINANCIAL TIMES

is proposing to publish a survey on  
**INTERNATIONAL GAS INDUSTRY**  
Publication date 5th December 1985  
Copy date 21st November 1985  
For further details contact:  
William Clutterbuck  
01-248 8000 ext 4148

## FOREIGN EXCHANGES

## A firmer hand called for

BY COLIN MILLHAM

The dollar settled down to a narrow trading range last week. There was resistance in the market when the dollar approached DM 2.63, but traders were also fearful of pushing the currency above DM 2.66. Central banks were not particularly active, but the threat of intervention was the major factor preventing a recovery by the dollar. The German Bundesbank, and possibly the U.S. Federal Reserve, sold dollars on Friday after a larger than expected rise in September U.S. retail sales. But the central banks seemed generally prepared to stay on the sidelines as long as the dollar held around DM 2.65.

In the absence of any fresh initiative to depress the value of the dollar at the IMF gathering in Seoul, where financial ministers from the Group of Five major industrial nations were able to assess the success of their earlier meeting in New York on September 22, the currency had a firmer undercurrent.

The partial holiday in the U.S. for Columbus day today, and the very large rise in weekly M1 money supply of \$5.3bn, published on Thursday, tended to underpin the dollar on Friday. But it was not until the announcement that September retail sales rose by 2.7 per cent, compared with a revised

increase of 2.3 per cent in August, that the central banks needed to show their hand. It was generally anticipated that retail sales would increase by about 1.5 per cent, against an early figure of 1.9 per cent for August. Forecasts were in a very wide range however, and earlier in the week it had been rumoured the rise would be only 1 per cent. This helped keep the dollar from rising too

## £ IN NEW YORK

	Oct. 11	Prev. close
2. Spot	\$1.075-1.080/1.410/1.415	
1 month	0.43-0.44 pm 0.43-0.44 pm	
3 months	1.13-1.14 pm 1.13-1.14 pm	
12 months	9.90-9.92 pm 9.90-9.92 pm	

Forward premiums and discounts apply to the U.S. dollar

sharply in the Far East and prevented any intervention by the Bank of Japan at that time. Earlier in the week the Japanese central bank kept up its attack on the dollar, but failed to achieve a lower trading range for the currency. On Thursday, Tokyo was closed for a national holiday and there was no sign of intervention on Friday, but earlier in the week the Bank of Japan probably spent up to \$1bn preventing an appreciation by the dollar.

Intervention by the Bundesbank was sporadic. The German central bank appeared to sell about \$50m on the open market on Monday, but apart from Friday's sales, only intervened by selling \$8.1m at the Frankfurt fixing on Monday, \$38.5m at Tuesday's fixing, and a mere \$0.7m at Friday's fixing.

Total Bundesbank dollar sales during the week may have been little more than \$100m, but the threat was enough to hold the dollar in check.

It now seems the central banks will have to show a firmer hand, or allow the dollar to rise again. There is no sign of an imminent cut in U.S. interest rates, and the amount of paper the U.S. Treasury is scheduled to sell until the end of the year is very large indeed, and will tend to underpin the dollar.

On the other hand the Japanese Prime Minister visits Washington on October 24, and will want to offer a stronger yen as a counter to the protectionist lobby in the U.S. This probably means a fall in the value of the dollar to around ¥200. Unless the relationship of other major currencies changes sharply against the yen, this also implies a dollar rate against the D-mark of less than DM 2.50, and a sterling/dollar rate of about \$1.50.

## CURRENCY MOVEMENTS

	Oct. 11	Bank of England	Morgan Guaranty
Sterling	80.0	-10.3	
U.S. dollar	121.9	+19.2	
Canadian dollar	84.1	-8.7	
Australian dollar	116.4	+5.1	
Belgian franc	91.0	-10.2	
Dutch guilder	81.3	-3.3	
Deutsche mark	137.8	+9.7	
Swiss franc	150.6	+13.4	
French franc	117.8	+0.4	
Italian lira	65.4	-12.7	
Japanese yen	45.0	-19.0	
Yen	170.4	+22.8	

Morgan Guaranty changes average 1980-1982=100. Bank of England index (base average 1975=100).

## OTHER CURRENCIES

	Oct. 11	£	\$
Argentine	1.1275-1.1280/0.8000-0.8010		
Australian	0.0035-0.0036/1.4810-1.4825		
Belgian	1.1548-1.1549/0.6660-0.6670		
Canadian	0.0075-0.0076/0.6500-0.6510		
Deutsche	0.0088-0.0089/1.3122-1.3132		
French	0.0097-0.0098/1.7850-1.7860		
Italian	0.0107-0.0108/0.6500-0.6510		
Japanese	0.0117-0.0118/0.0000-0.0000		
Swiss	0.0127-0.0128/0.6500-0.6510		
U.S.	0.0137-0.0138/0.6500-0.6510		

\* Selling m/s.

## CURRENCY RATES

	Oct. 11	Bank	Special	European
Sterling	7/8	0.758478	0.000707	
U.S. dollar	1/2	1.06349	0.000000	
Canadian	1/4	0.758478	0.000707	
Australian	1/4	0.758478	0.000707	
Belgian	1/4	0.758478	0.000707	
Dutch	1/4	0.758478	0.000707	
Deutsche	1/4	0.758478	0.000707	
French	1/4	0.758478	0.000707	
Italian	1/4	0.758478	0.000707	
Japanese	1/4	0.758478	0.000707	
Swiss	1/4	0.758478	0.000707	
U.S.	1/4	0.758478	0.000707	

\* Selling m/s.

## POUND SPOT—FORWARD AGAINST POUND

	Oct. 11	Day's spread	Close	One month	% p.a.	Three months	% p.a.
U.S.	1.4070-1.4135	1.4116-1.4125	0.48-0.41 pm	8.81	1.15-1.10 pm	3.19	1.15-1.10 pm
Canada	1.0260-1.0280	1.0275-1.0289	0.40-0.30 pm	2.36	1.27-1.24 pm	2.71	1.27-1.24 pm
Netherlands	4.21-4.23	4.22-4.23	21-30 pm	9.26	57-55 pm	9.43	57-55 pm
Belgium	76.73-76.83	76.65-76.75	21-16 pm	2.32	50-51 pm	2.39	50-51 pm
Denmark	13.50-13.62	13.57-13.62	21-30 pm	4.08	9-8 pm	2.67	9-8 pm
Ireland	12.07-12.13	12.10-12.14	0.20-0.14 pm	2.08	0.73-0.57 pm	1.81	0.73-0.57 pm
W. Ger.	3.73-3.75	3.74-3.75	21-21 pm	7.00	8-6 pm	6.58	8-6 pm
Portugal	228-229	228-229	15-25 pm	11.04	320-300 pm	14.38	320-300 pm
Spain	165-166	165-166	15-25 pm	0.26	15-14 pm	1.38	15-14 pm
Italy	252-253	252-253	4-11 pm	0.67	14-18 pm	1.01	14-18 pm
Norway	11.15-11.20	11.18-11.19	1-10 pm	1.23	3-11 pm	0.98	3-11 pm
France	11.41-11.45	11.44-11.45	21-15 pm	0.13	7-8 pm	0.52	7-8 pm
Sweden	11.27-11.30	11.27-11.28	21-30 pm	0.13	7-8 pm	0.52	7-8 pm
Japan	202-203	202-203	14-11 pm	5.87	3-11 pm	5.91	3-11 pm
Austria	26.24-26.27	26.25-26.26	15-14 pm	6.67	40-38 pm	6.82	40-38 pm
Switzerland	0.68-0.69	0.67-0.68	21-12 pm	7.55	8-6 pm	7.55	8-6 pm
Six-month forward							
			dollar, 1.80-1.85 pm	12-month	2.55-2.80 pm		

Belgian rate is for convertible francs. Financial franc 13.55-13.56. Six-month forward dollar 1.80-1.85 pm. 12-month 2.95-2.96 pm.

## DOLLAR SPOT—FORWARD AGAINST DOLLAR

October 11	Day's spread	Close	One month	% p.a.	Three months	% p.a.
U.K.	1.4070-1.4135	1.4115-1.4125	0.48-0.41 pm	3.51	1.15-1.10 pm	3.19
Ireland	1.8080-1.8090	1.8040-1.8050	0.20-0.18 pm	1.54	0.35-0.30 pm	1.54
Netherlands	4.21-4.23	4.22-4.23	21-30 pm	9.26	57-55 pm	9.43
Belgium	25.730-25.050	25.965-25.986	0.58-0.40 pm	2.15	1.70-1.68 pm	2.15
Denmark	13.70-14.48	13.85-13.96	3-4 cts	0.78	13-15 cts	0.78
W. Ger.	3.74-3.75	3.74-3.75	21-30 pm	7.00	8-6 pm	6.58
Portugal	228-229	228-229	15-25 pm	11.04	320-300 pm	14.38
Spain	165-166	165-164	15-25 pm	0.26	15-14 pm	1.38
Italy	252-253	252-253	4-11 pm	0.67	14-18 pm	1.01
Norway	11.15-11.20	11.18-11.19	1-10 pm	1.23	3-11 pm	0.98
France	11.41-11.45	11.44-11.45	21-12 pm	0.13	7-8 pm	0.52
Sweden	11.27-11.30	11.27-11.28	21-30 pm	0.13	7-8 pm	0.52
Japan	202-203	202-203	14-11 pm	5.87	3-11 pm	5.91
Austria	26.24-26.27	26.25-26.25	15-14 pm	6.67	40-38 pm	6.82
Switzerland	0.68-0.69	0.68-0.69	21-12 pm	7.55	8-6 pm	7.55
Switz.	2.1700-2.1875	2.1790-2.1800	0.75-0.70 pm	3.58	2.02-1.97 pm	3.58

U.K. and Ireland are quoted in U.S. currency. Forward premiums are in pence.

Belgian rate is for convertible francs. Financial franc 13.55-13.56. Six-month forward dollar 1.80-1.85 pm. 12-month 2.95-2.96 pm.

## EURO-CURRENCY INTEREST RATES

	Oct. 11	Short term	7 Days	1 Month	Three Months	Six Months	One Year
Sterling	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16
U.S. dollar	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16
Canadian	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16
U.S. dollar	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16
U.S. dollar	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16
U.S. dollar	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16
U.S. dollar	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16
U.S. dollar	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16
U.S. dollar	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16
U.S. dollar	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16	11.15-11.16

Long-term Eurodollars: two years 9.5-9.7 per cent; three years 9.5-9.7 per cent; four years 10.5-10.7 per cent; five years 10.5-10.7 per cent; six years 10.5-10.7 per cent. Short-term rates are call for U.S. Dollars and Japanese Yen; others, two days' notice.

## MONEY MARKETS

**All rather speculative**

The Conservative Party conference passed without any cut in clearing bank base rates, and although the Chancellor of the Exchequer was optimistic about the UK economy in his speech to the conference there was no hint of an early reduction in rates. Attention will now turn to the Chancellor's speech at the Mansion House this week, but there is no strong anticipation in the City that interest rates are soon to be cut.

The rise of 14 per cent in sterling M3 money supply, suggesting growth in the last six months at an annualised rate of 18 per cent, had little impact on the money market or on gilt-edged trading. Both markets have been very quiet, believing that the sterling exchange rate is a greater indicator of monetary policy than money supply.

UK clearing banks base lending rate 11 1/2 per cent since July 30.

This has encouraged hopes that if the pound can reach \$1.45 against the dollar, and hold steady against Continental currencies, the authorities may sanction a cut to 11 per cent in base rates.

This is all rather speculative however, but with the market so quiet, and rates stuck stubbornly around 11 1/2 per cent, thoughts are bound to turn to a way of getting things moving again.

It may be premature to look for any help from the other side of the Atlantic, where the interest rate picture was particularly confused. U.S. M1 money supply rose by a very large 5.3bn in the last reporting week, but the Fed's monetary policy during the attack of

## LIFFE-EURODOLLAR OPTIONS

Strike	Dec	March
90.00	1.89	1.28
90.50	1.29	0.87
91.00	0.73	0.61
91.50	0.35	0.34
92.00	0.11	0.16
92.50	0.02	0.08
93.00	0.00	—
Previous day'n open Int. Calls 1		